Monday October 19 1981



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Socialists win in

Greek elections PASOK (25 per cent and 93 seats) and the Moscow-aligned

unist Party (KKE).

which last time gained 10 per

going Prime Minister, has warned insistently of the dangers represented by Mr

Papandreou's radical socialist

Under the country's com-

plicated electoral system, one

party is reckoned to need a ?

or 8 per cent lead over its rival to be sure of an overall

majority. According to the constitution, Mr Constantine Karamanlis, the President,

will today summon the leader

of the largest party to form a

Support for

• EEC central banks spent

£17.5bn (\$32.4bn) on currency

intervention in the first two years of the EMS in efforts to

smooth the dollar's fluctuations

against EMS currencies and to

stifle upward pressure on West German interest rates. Page 2

CURRENCIES traded com-

fortably within their agreed

limits in the European Monetary System last week

There was little pressure within

the system. The French franc

was the stronger member most

The others, shows the two constraints on European Monetery System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the line) may move more than 22 per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit, (ECU), itself a basket of European currencies.

of the week relinquishing that

position only on Wednesday to

the Danish krone and showed

little movement in spite of further cuts in domestic interest

rates. The D-mark remained

the weakest currency followed

closely by the Dutch guilder. The guilder showed little re-

action to news that the Dutch

Government had submitted its

DIXONS, photographic and electronics retailer, accused

British Telecom of obstructing

the liberalisation of the tele-

BRITISH TELECOM has linked with U.S. computer bureau Dialcom to market auto-

International Mining Corpora-

tion in an agreed bid worth

• JOHNSTONE'S PAINTS is

phone monopoly. Back Page

resignation.

EMS OCT 16,1981

EMS costs

£17.5bn

programme.

BUSINESS

Mr George Rallis, the out-

ment last night swept to a massive victory in the Greek genual elections, bringing the left to power here for the first time in half a century.

Within 20 minutes of the first returns Mr George Railis, the outgoing Prime Minister, appeared before the Press to concede defeat.

"The people have decided, and the opposition have won. The resur many by all," he said. The result must be respected

Of the 14 parties contending, the major three are New Democracy (which won 42 per cent of the vote and in 1977),

GENERAL

Search for Ben Dunne continues

The search is continuing in Ireland for Mr Ben Dunne Jr. son of one of Ireland's best known businessmen, after police had stopped an attempt by his family to pay a ransom of 1.71500,000.

Nott visits General

Die & Wink Lieut Gen Sir Steuart Pringle, victim of an IRA booby-trap in South London on South London on Saturday, was visited in hosn pital yesterday by Mr John Nott, Defence Secretary, who

Carron visa veto

Mr Owen Carron, who succeeded hunger striker Mr Bobby Sands as MP for Fermanagh and South Tyrone; has been refuser a U.S. visa. He was due to make speeches in six cities and meet Congress members.

Dayan buried

Moshe Dayan, Israel's prominent soldier, war hero and statesman, who died of a heart attack on Friday, aged 66, was buried yesterday in a simple funeral at his boyhood village of Nabalal, Galilee.

Egyptian arrests

Egyptian authorities said they had arrested 230 members of a Moslem fundamentalist organisation plotting further assassinations. In Sudan more than 10,000 have been detained in the past eight weeks in an attempt to counter Libyan-inspired sub-

Anti-Nato march

At least 13,000 took part in an Garcelona, Spain, yesterday. A consistency poll showed that if there were a referendum only 14 per cent of Spaniards would rote to join Nato.

Bingo inquiry

Mr John Fraser, shadow con-numer affairs spokesman, will press Mr John Biffen, Trade The escalating bingo war in

Prosser request

The Howard League for penal reform has asked Mr William Whitelaw. Home Secretary, to order an inquiry into prison conditions - surrounding the leath of Barry Prosser, following a magistrate's decision that mated office services. Back Page there was insufficient evidence There was insufficient evidence to try three prison officers on ding for a share of the big U.S. military aircraft venture the VTX-TS. Back Page

Briefly . . .

Nelson Piquet of Brazil won the BURNETT AND HALLAM-World Driving Championship SHIRE, coal, oil and property after coming fifth in Las Vegas group, intends to acquire Anglo Grand Prix

John McEnroe won the Austion in an agre-tralish indoor tennis title in £29.8m. Page 14

At least six were killed and 70 placing 1.575m shares on the injured by an earthquake in Unlisted Securities Market Page Colombia yesterday.

CONTENTS -

U.S. defence: Reagan's Justinian: test ruling before 12 the Scarman verdict ... 8 \$180bn package Fleet Street: life after Lombard: Samuel Brittan Singo 13 on choosing new Bank Science: Cabinet's new Governor 13 Editorial comment: the UK: the Companies Bill 6 Mexico summit; British

Management: regulating Leyland areer structures 10

lechnology: computer aid Survey:

For latest Share Index phone 01-246 8026

Kania replaced by Jaruzelski as Polish party leader

ZELSKI, Poland's Army Chief. took over leadership of the ruling Communist Party yesterattack on the Solidarity Union and demanded an immediate

The 58-year-old Soviet-trained replaced Stanislaw Kania, who was accused of being soft on the free trade

The party's 200-member central committee warned that the authorities would use the full force of law to defend vital state interests in the face of "a threat to the nation's existence." The committee resolution

leaders immediately halt all munists and accept a constructive approach to government efforts to overcome Poland's economic crisis. The committee said it was in

favour of the policy of peaceful dialogue but demanded the renegotiation of all union-government agreements. The party body called on

Seim (Parliament) to approve a law banning strikes. The central committee statement fell short of demanding an impact on the public in his nine immediate declaration of a state of emergency, though it hinted

There was no immediate res. strikes, cut links with anti-Com- ponse from Soliradity, but union sources said they expected the leadership to protest vigorously against any moves to deny the union its hard-won right to strike, and to tamper with the concessions wrested from the Government.

General Jaruzelski, who is expected to stand down as Prime Minister and Defence Chief, received 180 of the 184 votes Communists deputies in the cast in the leadership ballot, the official news agency, PAP said.

The General has made little months as Prime Minister. He came to office with an economic

apart, and a call for a 90-day strike moratorium which was only partly respected. But official sources said his

presence at the top was a guarantee that, for the moment the policy of dialogue would be continued. Mr Kania's downfall, on the

third day of a central committee meeting, was the second change in party leadership in the last 20 months, during which there have been four prime ministers and countless Cabinet shakeups.

accords which gave birth to Solidarity. His career at the top was marked by successive crises as the new labour movement fought to reduce Com-

munist Party domination.
Solidarity's first national congress, which ended earlier this month with calls for further drastic curtailment of Communist power, appeared to have split Mr Kama's doom.

Officials said 54 per cent of the central committee members voted today in favour of accepting his offer to resign. The committee then said:

He took over in September "Solidarity's leadership uni-last year while the ink was laterally broke the social agree-drying on the Gdansk strike ments, usurping the role of an

will on society, the Sejm and the Government "In this way, the Solidarity

leadership has embarked on a road contrary to the interests of the nation, the state and above all the working class." The resolution said:

The central committee's reso-Solidarity leadership should: · Respect the constitution of the Polish People's Republic and the binding legal order. Dissociate enemies of Socialism.

general, Page 2

Reuter

Treasury plan likely to be opposed by senior Ministers

TREASURY MINISTERS will tomorrow offer to the Cabinet the choice between, on one hand, help to industry and lower interest rates, and, on the other, higher personal taxes and continued high interest rates. The outcome will depend on decisions on public spending pay. due to be taken in the next month.

There are increasing signs, however, that a sizeable number of senior Ministers rejects this choice and framework for decisions. They will not only oppose calls for further spending cuts but will press for increased expenditure in certain areas.

The Treasury has presented a paper showing that revised estimates and new bids from Whitehall Departments add up to total spending for the 1982. 1983 financial year of more than £6.5m above the path indicated last March in the medium-term financial strategy.

The central theme of the Treasury's case is that if a large part of the excess is eliminated there will be scope for lower interest rates and for a reduction in the employers' National Insurance surcharge to help tions can be

A RISE of 6.85 per cent in International Tin Agreement floor and ceiling prices was finally agreed in Kuala Lumpur

after three days of tough bar-

gaining between producing and consuming countries at the

International Tin Council meet-

ing.
The size of the increase was

limited ,at the insistence of con-

sumers to 6.85 per cent, to avoid

providing a guaranteed profit

for operators who have pushed up tin prices to record levels

durin gihe past three months by

considerable uncertainty re-

mains over the future trend in

actual tin prices.

The International Tin Agree-

ment, between the major export-

ing and importing countries,

sets target floor and ceiling

levels which are defended by

use of a buffer stock, with sur-

plus tin either bought in or

If the price range increase had been any higher then

sold as necessary.

any tin held in the buffer stock

Delegates said, however, that

buying up available supplies.

BY JOHN EDWARDS, COMMODITIES EDITOR

by both the Prime Minister and the Treasury.

A hint is also offered of possible cuts in personal taxation in the spring Budget if all goes well over the winter, especially over public sector

In contrast, the Treasury warns that if public spending is not reduced well below currently projected levels, publicsector borrowing and interest rates will remain unacceptably high and taxes will have to be raised next spring.

The Treasury's view is rejected by many other Ministers. The striking feature of last week's Conservative Party Conference was that the critics of the Treasury now include some Ministers previously counted as supporters, however reluctant, of the strategy.

They are concerned about both some of the detailed cuts proposed and the overall implications for the Tories' chances at the next General Election. The Treasury recognises that not all the excess above the medium-term strategy projec-

industry, a step now favoured Bilateral discussions between the Treasury and the rest of Whitehall have identified cuts totalling about £3bn, apart from the rejection of new projects. Among the options are:

• Reductions in the real value unemployment, supplement tary and other short-term social security benefits, from Novemher next year (the idea being that these benefits might be raised by 5 percentage points less than the inflation rate at a time when the real earnings those in work were also falling);

@ Cut in some industry aid schemes and regional grants; A further review of the defence budget, including, possibly, postponement of Trident programme: Charges for some educational

Reductions in local authority expenditure, though Treasury recognises that even

buffer stock can start to buy.

Some consumers - notably

Britain -- wanted to defer any

decision until the January meet

ing, giving the market manipu-

lators a further three months

But the breakthrough came

on Saturday morning when other members of the EEC

finally persuaded Britain and

West Germany to agree a common stand, and the U.S.

Neither producers nor con-

sumers are very happy about the compromise. Bolivia, in

particular, was upset. However,

Mr Peter Lai, chairman of the Tin Council, claimed the way

was now clear for ratification

of the sixth International Tin

Agreement, due to come into

present pact expires.

Poducers' demand for a price

to wait.

gave way too.

Continued on Back Page

Crucial phase for Thatcher, and Trouble for Foot, Back Page Contradictory council spending targets, Page 6

International Tin Council raises intervention levels

because the Soviet bullion marketing bank, the Zurich-based Wozchod Handelsbank, makes efforts to mask the degree to which it makes net Continued on Back Page

Russians fly gold **bullion** to London

BY DAVID MARSH

THE SOVIET UNION, which has sharply increased gold sales to the West since the summer to bolster its flagging finances, has started to make discreet direct bullion deliveries to London for the first time for several years.

Small trial amounts of a few tonnes have been brought into Heathrow in the past few months by the Soviet airline Aeroflot

The Russians, who like to keep details of their gold marketing secret, favoured London as a supply route in the 1960s, but switched most of their physical deliveries to Zurich about 10 years ago.

This was because the Swiss banks, apart from the traditional advantages of banking secrecy, could offer better security arrangements at Zurich Aleport than at Heathrow, where the Russians have criticised security as too lax.

London's apparent return to favour reflects the efforts by the world's Number Two goldproducer to diversify sales. The bulk of Soviet gold sent to the West is still physically supplied through Zurich. But increasing amounts are

as part of Moscow's efforts to sell more gold without unduly depressing the price. Russian bullion supplies are

notoriously difficult to estimate

China wants joint oil ventures in five-year plan

BY ALAIN CASS, COLINA MACDOUGALL AND TONY WALKER IN PEKING

A SUBSTANTIAL number of denied, China is certainly keen large projects in China's forthcoming five-year plan will take the form of joint ventures with leadership.

Gu Mu, the vice-premier with responsibility for economic relations, said in an interview that in each of the five coming years there would be new projects in coal, petroleum, railways, port construction and hydro-electric

He said that an outline of the plan would be discussed at the National Peoples' Congress (China's parliament) in Novem-

It seems clear that a dispute about China's economic priorities in the next few years is continuing within the leadership in the wake of last year's massive expenditure cuts.

In the first public mention of the plan, Gu Mu said the number of big projects in the next five years "would not be many. What we want to do mainly is China's existing 300,000 plants."

Borrow

China's willingness to borrow money abroad will be crucial in determining how foreign technology it can absorb in the next few years.

under which Peking can draw

to borrow substantial funds both from the IMF and the World Bank, while there is unforeign companies, according to doubtedly an obstacle to further a member of Peking's top borrowing from the IMF.

Outlining China's policy towards the IMF. Gu Mu said: "If we use IMF money we should give them information as to the nature and scale of the project, but this should never 20 as far as interfering in China's sovereign right. We will never allow that.

Railways

The energy sector will be an important focus of China's economic development over the next five years.

Big investment" would be required to build railways and ports in China's north-west Shanxi province to transport

In the south west province of Guizhou China has 14bn tonnes of coal reserves. It wants to exploit this as well as extendingthe railway and ports in neighbouring Guandong province to

the Outlining trategy for th economic Gu Mu said China would call for bids on some of its offshore oilfields in December. More than a dozen companies

China's eastern seaboard are Some officials in Peking have anxiously waiting to see what implied that there is disagree terms they will be offered. ment between China and the After two years of big International Monetary Fund deficits, Peking expected 1981

over the terms and conditions to come within \$3.4bn (£1.8bn) or \$5bn (£2.7bn) of balancing the second tranche of its its budget this year. In 1979 SDR 1.8bn (£1.16m) quota. and 1980, China had deficits of Although this is officially \$25.5bn and \$18bn respectively.

sales. But bullion dealers in London and Zurich believe the market price in Penang, on Russians may have unloaded so which the range is based, is 35.56 ringgits, putting it right in the middle of the upper range. It would have to fall below 32.06 ringgits before the

ANZ Bank:

not only the City's leading dealer in Australasian currencies But also one of the major dealers in Sterling, US dollars, Yen, Marks, Swiss and French francs.



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Reuter Monitor Code

ringgits a kilogram, and the ceiling from 35.47 to 37.89 ringgits. The lower range in operators, who have so far spent rise were rejected at both the which the buffer stock must be £200m, would have been able to sell their built up holdings to previous Tin Council meetings in April and July creating a net buyer is now between 29.15 and 32.06 ringgits. considerable ill-feeling and the the buffer stock at a profit. The upper (selling) range is 34.98 to 37.89 ringgits. Current threatened formation of a pro-If they decide to sell, as dates of purchases

made in July fall due in the

weeks ahead, prices could cal-

lapse. But if instead they buy

more, the market could be

starved of supplies and prices

the Tin Council meeting the

agreement's floor price goes up from 27.28 to 29.15 Malaysian

Under the deal reached at

could rise further.

Arab Insurance Group launched

THE ARAB Insurance Group, world centres," he said. the newly-formed Middle-East insurance company backed by \$3bn (f1.6bn) of capital from Kuwait, Libya and the United Arab Emirates, was officially opened in Bahrain at the week-

BY JOHN MOORE IN BAHRAIN

The group, which sims to challenge the position of major people behind it. insurance groups and Lloyd's of London in world insurance markets, has doubled its proiected targets and expects to accept insurance premiums amounting to \$100m by the end

Mr Peter Green, Lloyd's chairman, who was present at the opening ceremony, said that Bahrain would not be able to challenge London as an insurance centre. "If you are going to be a July. force in world markets you have Th

to be domiciled in one of the

"I do not see Bahrain, with all its attractions, taking over from London. You need all the other supporting services which go with an insurance market the banks, the brokers, the people. You do not run an insurance centre without a lot of

"There has been no insurance infrastructure so far of any significance in Bahrain, but it may grow."

"run before it could walk." The Arab Insurance Group, one of the most ambitious insurance projects ever launched, is understood to have received more than \$17m in premiums

Mr Green also warned the new company that it should not chairman of the Arab Insurance Group, described the launch as

since it started operations in The group will initially con-

centrate on reinsurance business

-insuring other insurance groups-and has a paid-up capital of \$150m. It is looking at possible sites in London for the establishment of an office which will accept business.
Lloyd's has said that it is

prepared to assist in a training programme, and the group plans to build an Arab Insurance Institute in Bahrain. A 10,000sq yd site has been set aside for construction of the institute, which may cost \$50m. Mr Fawzi Mussaad al-Saleh

development in world insur-A senior executive with the Swiss Reinsurance Company, one of the world's largest reinsurance groups, said yesterday that the new Arab group "have

establish a strategy."

beginning of a major

Sterling Money Market Dealers 01-626 5506 and 8

The talks are expected to last

within the existing 1982

All of these shares having been sold, this announcement appears as a matter of record only.

BANCO DE BILBAO

Sociedad Anónima

Bilbao, Spain

Placement of

350,000 Shares

of Banco de Bilbao S.A.

(par value Pts. 500 per share)

evidenced by Co-Ownership Shares

in a Giobal Bearer Certificate

issued by Deutscher Auslandskassenverein Aktiengesellschaft

Price DM 40 per Share

Deutsche Bank Aktiengesellschaft

Schröder, Münchmeyer, Hengst & Co. Trinkaus & Burkhardt M.M. Warburg-Brinckmann, Wirtz & Co.

Delbrück & Co.

B. Metzler seel. Sohn & Co.

several days and the goal will

be to include any new mea-

has two causes:

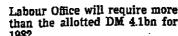
WITHIN HOURS of leaving hospital after heart surgery. Chancellor Helmut Schmidt of West Germany was yesterday faced with a serious budget financing problem that is sure to place renewed strain on the Social Democrat-Free Democrat coalition government.

Herr Schmidt, looking relatively fit but much thinner. after the insertion of a heart pace-maker, indicated that he would chair a coalition meeting due last night aimed at finding an additional DM 4bn to DM 6bn (£975,000 to £1.46m)

for the 1982 budget. Negotiations on the budget last month brought the coalition close to breaking point because the proposed savings cuts challenged so many of the parties' fundamental tenets.

The coalition has now been confronted with the need to find further savings, and thus re-open the old wounds, because some of the basic assumptions of the 1982 draft budget are proving too opti-

During the inter-party row-ing over the budget last summer, it was above all Chan-cellor Schmidt who managed to keep the coalition together. Despite his recent illness, he is clearly viewed as indispensable as a conciliator in the



I fthe jobless level reaches 1.5m the Labour Office will need a further DM 1.2bn. The current year's unemployment level has already exceeded expectations and some DM 300m-DM 500m will have to be found. Tax revenue will also be lower than

 The structural and cyclical crises in the steel industry have meant that Bonn has to finance a limited subsidy programme for the industry. The state may have to find even more money for the sector if it is to head off the risk of high regional concentrations of unemployment. Herr Hans Matthoefer, the

Finance Minister, has made clear he does not want to raise the extra funds through more government spending or borrowing. The budget is slated to rise by 4.2 per cent to reach DM 240.8bn. In the finance minister's view new borrowings should not exceed the anticidraft budget rather than in a pated DM 26.5bn.

supplementary budget.
The fresh financial problem This leaves the coalition little room for manoeuvre, and the ideological differences between • The speed of West Gerthe parties remain stark. The Social Democratic party recovery to have been mis- is opposed to any further cuts in judged. Unemployment will ex- social

welfare spending and ceed the original estimate of broadly favours a job creation 1,4m next year, and the Federal programme. advisory body.

Mediators try again in Holland

By Charles Batchelor in Amsterdam

QUEEN BEATRIX of the Netherlands has appointed two Labour Party mediators to make another attempt to put together a left-of-centre co-Government. The mediators have begun work by meeting leading politicians. but it could take several weeks to reach a workable coalition

Despite the failure of the Christian Democrats, the Labour Party and Democrats '66" to approve a joint economic programme, all three parties want to try again to form a Government.
The refusal of the six

Labour Party ministers to gramme agreed by their six Christian Democratic and three Democrat "66" colleagues led to the downfall of five-week-old coalition last Friday. The appointment of Labour Party mediators reflects the view of the other two parties that Labour must sort out the difficulty.

The mediators are both conomics professors: Mr Halberstadt from Leiden University and Dr Cornelis de Galan from Groningen. The two are also members of the Social Economic Council, a Government

WARSAW BREAKS A COMMUNIST RULE

Poland in the hands of a general

BY CHRISTOPHER BOBINSKI IN WARSAW.

lished rules of Communist movements, is that the military must not be permitted to take control of the party, but it was proken yesterday when General Wojciech Jaruzelski, head of the armed forces and Prime Minister since February, was chosen to head Poland's party.

Evidently, it was the Polish racition of turning to a military man when times are un-certain that caused the 200 members of the central committee to entrust the party to general. At the same time the choice of General Jaruzelski means that the party leadership is still not ready to use force to regain the initiative against increasingly outspoken

Solidarity union.

Since General Jaruzelski's appointment as Premier it has been clear that the Government has been in the hands of the moderates and that the General would rather resign than use

ONE OF THE BETTER estab- the army against the popula-Yet it is the instinctive

respect which a uniform commands in Poland, together with the fact that, of all the state institutions, the army has come through the past year relatively intact and free of corruption charges that provides General Jaruzelski's strength. Born in 1923 in eastern Poland the general's rise in the armed forces was unusually rapid.

At the age of 37, he was already head of the army's political section, a crucial post in maintaining its ideological purity and an appointment over which the Soviet Union plainly had 2 say. In 1968 he was nominated Minister of Defence and was elected to the Politburo, the party's top policymaking body, in 1971.

His term as Prime Minister, however, can hardly be des-cribed as successful. Charged tabled by his Ministers for re-



the top

with reforming the central bureaucracy, he made little pro-

rejected by Salidarity and the reform programme which he presented has been criticised for not going far enbugh.

It is said that he has offered to resign at least twice. Last June Gen Jaruzelski 22mg with Mr Kania was criticised by the Kremlin for lack of military in dealing with the threat to

At that time, it was the backing of the army, which greatly helped to keep the two men in power. Now the Soviet leader ship will have to rethink in attitude to its new colleague. Gen Jaruzelski has talked openly in recent weeks of widening the circle of power, and, in the last few days, Mr Marian Krzek, the Finance Minister, has been talking to Solidarity on economic issues This suggests that Gen Jaruzelski will continue with a policy of dialogue.

Romania rations bread supplies

ROMANIA has become the first East European country since the early post-war years, to introduce bread rationing, limiting each customer to a loaf of bread

The Romanian news agency Agerpress said President Nicolae Ceausescu signed a decree establishing the amount of wheat and maize products which Romanians are to be allotted annually.

The new law carefully avoids the word rationing, but makes 410 gms (14.4 oz) of bread daily

\$32.4bn (£17.5bn) on currency

intervention during the first

two years' operation of the European Monetary System.

The intervention was aimed at smoothing the dollar's fluctua-

tions against EMS currencies

and stifling upward pressure on

West German interest rates.

consumption has risen sharply in recent months as the shortage of other foods has worsened. Romanian markets have egular supplies only of bread, flour, macaroni, milk, fatty

The rationing of bread follows another poor grain harvest and the recent sacking of the Agriculture Minister. Romania

of maize meal a month. Bread amounts of grain and a soys beans from the U.S., where i hopes to secure renewed agriculture credit.

The decree says citizens will only be able to buy bread in the places where they work or reside. Collective farmers will not be able to buy cheep bread and feed it to their privatelyraised pigs.

Instead they are to boost cultivation of produce and raise more livestock on their private plots. Government purchase prices for privately-raised food is to be increased, and the private plots are to receive improved supplies of fertiliser

Bazargan seeks end to bloodshed

By Terry Povey in Teluan

ONE OF the few remaining moderate politicians in tran-still able to find a public platform appealed yesterday for a half to political blood-shed in the country to prevent the population supporting

Mr Mehdi Bazargan, Iran's first Prime Minister after the ousting of the Shah succeeded hi having published the text of a speech he was prevented delivering to the country's Parliament

last week.
"A frightening fire k raging in our country," he said yet many seemed to wish to "pour fuel on the blaze." The speech is being seen the minority of deputies around, the elderly ex-Premier to assert some public role for a loyal opposition to Ayatollah Khomeini's funda-

mentalist regime. Addressing both sides in the present violent struggle for power, Mr Bazargan sald: reactionaries and agents of the U.S. yet none of our clergy were imported and none of our children were brought up in American homes so that they might justifiably be labelled mer-

Mr Bazargan did not mention the main opposition grouping, the People's Moja-hedio, but he was clearly spoke of "our youth, young men and women? who were "dying in street clashes or by order of the Revolutionary Force."

He appealed to Ayatollah Khomelni and to the regime's leaders, as well as to opposi-tion groups, to "stop and re-think" before it was too late. Iran's enemies aimed to drive the population by "insecurity, killings and famine into the arms of those who plotted for a coup d'etat " to overthrow

daily.

clear that customers will be unable to buy more than

EEC CENTRAL BANKS spent Mark-dollar rate.

sausages, and sugar. Meat, cooking oil, cheese, and other foods are in short supply or non-existent. Nine per cent of Romanian meat production is being exported desperately-needed hard cur-

will have to import large

sion in its just-published annual

£17.5bn spent on EMS support sion, has "satisfactorily" per-The scale of these interven- formed its role of creating a tions was revealed for the first zone of monetary stability in Europe. Currency management time by the European Commis-

has not given rise to major

economic review for 1981-82. The Commission tries to show conflicts states. how successful the EMS has Some countries have relied been in traversing the rough almost exclusively on dollars for currency waters of the past 2} their intervention, often because Gross dollar sales by the years. Its report also reflects they are unable to secure Comeight central banks involved in the general unhappiness in the munity currencies in an the exchange rate mechanism EEC with U.S. exchange rate emergency. The Commission amounted to \$500n between policy since March, when the says this can often accentuate a April 1979 and June 1981. Of U.S. authorities abandoned given dollar trend, and it recomthe \$32.4bn net outflow, some intervention on the exchanges mends that new rules should be \$18.7bn was committed by the save in exceptional circum-laid down to encourage wider

Bundesbank to cope with the stances. The EMS, says the Commis- currency is not at its fluctuation

Mitterrand urges U.S. on Cancun

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Francois Mitter- Reagan with the need for a rand of France yesterday urged world energy policy to meet the the U.S. to close ranks with its requirements of the poorest Western partners in seeking progress in relations with the developing world at next week's North-South summit in Cancun,

M Mitterrand is holding a series of meetings with President Ronald Reagan during the course of the Yorktown bi-centennial celebrations in Virginia. He said he was particularly keen to impress Mr The Western world would be

Referring to differences between the U.S. and French approaches to Third World that if the 22-nation Cancun meeting could not bring the views of the industrialised and developing countries closer it would be better not to hold it.

severely criticised.

development, M Mitterrand said Mr Reagan's open-market, freeenterprise approach to develop-ment. He warned against the dangers of "neo-colonialism" and of basing development on political dictatorships.

In a television interview, & Mitterrand disagreed with Mr Reagan's exclusion of Sr Fidel Castro of Cuba from the Cancun meeting. He also indicated a number of other areas in which he differed from

The calculator

TEXAS INSTRUMENTS

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arrived in Pakistan five days ago after leaving Kabul on October 11. He said that when he left there were remours that the Babrak Karmal regime

Mr Farand an adviser to the sebestics Ministry of Minance, head of the Second Court of the state centres.

Arafat seeks arms in Moscow visit

BY IHSAN HIJAZI IN BEIRUT MR YASSER ARAFAT, chair-

man of the Palestine Liberation Organisation, flew to Moscow yesterday for a three-day visit during which he is to hold what Palestinian officials described as 'important talks'" with Soviet

Mr Arafat spent only 24 hours in Beirut before his departure after returning on Friday from an extensive tour of the Far East including North Korea, Japan, China and Vietnam The guerrilla leader is ex-

pected to seek sophisticated weapons from the Russians, especially surface-to-air missiles which the PLO says are needed to protect Palestinian camps and population centres in Lebanon against Israeli air strikes.

Mr Arafat was unable to known whether he was more

Korea. Mr Arafat is facing a serious, row within the PLO over his endorsement of a Saudi Arabian plan for a Middle East settle ment. His declaration that he regards the plan as a good basis for resolving the Arab Israel conflict has led to criticism from all the other guerrilla factions. Objections within factions. Objections within Mr Arafat's own organisation. Al-Fatah was voiced by Mr Abu Saleh, a member of 115

successful in Vietnam and North

central council.

The plan, put forward in August by Crown Prince Fank. called for the establishment of an independent Palestinian state in the Israeli occupied West Bank and Gaza in exchange for guaranteeing the right of all nations in the obtain such arms from China, region to live in peace. It was whose leaders were reported to have informed him that their production was limited. It is not rejected the Saudi proposals.

Afghanistan breakdown reported by refugee

collapsed.

official in the Soviet-backed Afghan Government, who has fled from Kabul, said yesterday that Afghanistan's political, economic and administrative structure has broken down." Mohammad Yusif Farand, 52,

might soon be replaced by another Communist Administra-

COUDITY

run Afghan Textile Corporation and a director of the national airline. Ariana, said central control of the country had rollapsed.

He told reporters that
ministries were after to operate

with a quarter of the staff they employed before Soviet troops intervened in Atgianistan II months ago because the Coveriment controlled so little of the

design and manage the construc- private UK company, in con-

CBI seeks tariff reform by Spain before EEC entry

WHEN SPAIN and Portugal join the European Economic in some tariffs between the EEC Community, British business and Spain under the 1970 commen will want Spain to end her mercial agreement that Madrid out-dated taries and quotas, ought to start bringing down discriminatory terration and some duties now."
"Buy Spanish "legislation, and "Spain should also prepare to

Industry.

These are among the key to EEC Customs methods.

points made in a OBI report.
Endargement of the European
Community to include Spain
and Portugal, published today.

The general tenor of the report is in keeping with the UK Government's approach to the problems of entry.

The report of the working party led by Mr Christopher Johnson, economic adviser to

Johnson, economic adviser to Lloyds Bank—says that EEC membership by Spain and Portugal will strengthen their

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"There is such an imbalance

Portugal to "go easy" on her introduce a value added tax or textile exports to Britain, sales tax and start adjusting its spreading them more evenly indirect tax system. It should around the Community, says repeal the "Buy Spanish" Act, the Coufederation of British abolish its import licensing system on accession and switch

transition period to adapt to the new pattern of competition, adopt Community steel policy,

problems, says the report: But Portugal should abolish import licensing regulations, luxury surcharges and price democranc contribute to Western Europe's should also export should not be allowed to conceal the economic difficulties involved.

Should also export should should also export the unit of the should also export should also export the unit of the should also export the should also export the should also export the unit of the should also export the should be sh Term form at involved.

Spain, says the report, should a longer transition period during the far years of entry she is fully integrated with the present restraint agreement would be members of the Community. Some tariffs, such as those on access to her market through members of the Community. phased out, and allow easier some tariffs, such as those on access to her market through each, were exceptionally high.

World Economic Indicators

A STATE OF THE PARTY OF THE PAR		2001	Ulittle		LAST CO.				
No. Market and	TRADE STATISTICS								
Stine Total	wa Tan <u>akatan dalah kasas</u>	· ·	Aug. '81	july '81	June '81	Aug. '80			
	U.S. Sbn	Exports	19.050	19.264	19,870	19.703			
cct+ccd to		Imports	23.578	20,664	21,975	19.236			
ed the radi	The state of the s	· Balance	-4.478	-1.400	一2105	-0.733			
125 Dietelbief	France Firbs	Exports	53,237	48,258	47.970	40.752			
po coming p		Imports	53.397	54.373	53,900	44,770			
	그런 가는 그를 가는	Balance	-0.160	-6.715	5.930	-4.9 18			
	W. Germany DMbn	Exports	28.14	36.26	32,40	24.20			
TO THE THE		Imports	28.20	32.59	30.70	24.30			
ic. bei man eine		Balance	-0.06	+3.67	+1.70	-0.10			
Port of sign	Japan Son	Experts	11.645	13,359	12.590	10.104			
	July 1000	Imports	9,901	71.003	9,986	9.799			
Serbers in Service		Balance	+1.744	+2.356	+2.604	+0.305			
nang 🖰 🕿 n mpakéné	Italy Lirebn	Exports	6.337	7.867	8,071	4,951			
Carrett Cassage		imports	7,381	8,670	8,852	6,590			
1 1 1 2 2	A second	Balance	—1,044	-203	-781	1,639			
entralist from		7 (July '81	june '81	May '81	July '80			
daresit is a	Holland Fibn	Exports	14.041	14.858	13,457	11,128			
10 00 00 00 00 00 00 00 00 00 00 00 00 0		knoorts	14.037	15.557	13.629	11.715			
or mount. Hi line		Balance	-0.094	-0.693 ·	-0.172	-0.587			
भ : क्या स्टू			<u> </u>	A 20*	Mar. '81	May '80			
'20" : 525tes 20%;	مرسود دي الأول الأول	- 2	May '81	Apr. 21					
e LS. 1-2 m	Belgium BFrim	Exports	160.521	172.507	174.516	752.987			
ron were in		Imports"	174.456	- 195.290	206.293	165.743			
one of our ch		Balance	—13.935	-22.783 ·	—31,777	-12.756			

CONTRACTS AND TENDERS

Competitive Tendering -Building, Mechanical and Electrical **Engineering Works**

The South Western Regional Health Authority maintains an approved Panel of Contractors from which firms are selected for Regional Capital Schemes, in the counties of Gloucester, Avon. Somerset, Devon and Cornwall. The Panel is divided into the following three main categories:—

(1) Building
(2) Heating, ventilating and mechanical engineering
(3) Electrical engineering
The Authority is reviewing the Panel, and applications are invited from firms who wish to be considered for inclusion. indicating the main category or categories of the Panel in which they are interested. Those firms included on the existing Panel will have already received an application form to enable strem to re-exply.

The existing Panel will be cancelled as from the date of

the Authority's approval of the new Panel. An application form may be obtained from the Regional

South Western Regional Health Authority

Queen Victoria House Recland Hill Redland BRISTOL BS6-6US

The Closing Date for applications is 20 November 1981

COMPANY NOTICES

HOLDERS OF SEARER DEPOSITARY RECEIPTS FOR CONVERTIBLE PREFERRED STOCK, FIRST SERIES. BAXTER TRAVENOL INTERNATIONAL CAPITAL NOTICE IS HEREBY GIVEN that the conversion rate applicable to the conversion of shares or convertible braining stock, first series (the preferred stock, first series (the preferred stock) of Baths Travenol Imprational Capital Corporation, a Delaissee Corporation (the Com-

PERSONAL*

NICHOLAS BARBER SHOP OF THE CARLTON TOWER HOTEL Exemblished 20 years are pleased to announce the return of George.

Mr. Nicholes, George, Alex and Michael look forward to giving

NOTICE OF REDEMPTION TAKEDA CHEMICAL INDUSTRIES, LTD. (Takeda Yakubin Kogyo Kabushiki Kaisha) 6%, CONVEKTIBLE DEBENTURES DUE 31st March, 1984

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Shipping rates for crude oil 'must rise'

By Andrew Fisher, Shipping Correspondent, in Hong Kong

SHIPPING freight rates for crude oil will have to go up significantly "and remain there for the rest of the century if owners are to make a high enough return on investment in tankers, a shipping financier said on Friday.
Mr Pani Slater, head of
Oceanic Finance, told the
Lloyd's Shipping Conference in Hong Kong that the huge investments involved and the low income from tanker operations meant that "one has to seriously question the advisability of any investment in this sector of the shipping market."

His remarks come at time of great over-capacity in the tanker market, with more and more large ships being sold for serap, laid up or used for oil storage.

"Freight rates must be increased to reflect the proper and serious invest-ment criteria necessary to rebuild and maintain the world's independent tanker ficet," said Mr Slater.

Earnings from tankers were at an all-time low, sald Mr Slater, who is president of Oceanic, based in Bermuda and specialising in shipping finance. They barely covered the running costs of older tankers and bore absolutely no resemblance to the sort of rates needed to justify the acquisition of new ships.

As long as oil companies and other tanker charterers pay the lowest price the market would bear, "the whole market will remain fundamentally unheolthy and, therefore, fail to attract the serious investment necessary for the new tankers that will be needed to carry oil and its products through the remainder of this century."

The tanker market's problems stem from recession, output of more oil from outside the Middle East where many big tankers get their cargoes, and the prolonged impact of the oil price surge of the early 1970s. Mr Siater commented: "The

most pernicious drug on the tanker market today is the universal attitude—shared as much by the old hands as the newcomers—that the only real profit is in dealing in the ships as a commodity rather than operating them in a healthy freight market." • Indonesia and Mexico were

singled out as the most likely candidates for the next bout of containerisation by a leading container operator at a conference held in the Crown Colony. Mr Tsvi Rosenfeld, chair-

man of the Antwerp-based ABC Container Line, said that prospects for increasing trade with Indonesia were exceptlepally bright.

The opportunities were enhanced by the suitability of most of the products involved for going into con-

Speaking at the Lloyd's World of Shipping Confer-erence, Mr Rosenfeld said Indonesia's 16 ports were capable of handling oceangoing shins. The largest, Tanjung Priok at Jakarta, was the site of its only container terminal in operation. But container facilities were being built at Belawan in Northern Sumaira, Surabaya in East Java. and Plembang in Southern Sumatra.

SHIPPING REPORT

Dry cargo and tanker rates remain steady By Lynton McLain

DRY cargo and tanker charter rates remained almost steady

last week. Interest in tanker chartering increased slightly and some gaps in tanker availability emerged, and with this came the prospect of higher

In the dry cargo sector, a number of Panama class vessels on 12 months to 18 months charter were reported at between \$2.85 to \$3.25 perdeadweight tonne. These levels were substantially below the nominal rate level.

The gaps in tanker availability were sufficient to show some slight appreciation of rates, especially in the Gulf. where brokers reported a scarcity of smaller very large crude carrier (VLCCs). In the Gulf, rates showed a

minimal improvement. A 250,000 tonne vessel to the west was chartered at Worldscale 214/22. A new Ultra Large Crude Carrier (ULCC) was chartered to Japan at Worldscale 20. Inquiries in general for VLCCs were higher than for

some time. In the Indonesia area more activity was reported. A number of charters were bound for Japan and to the west and

east coasts of the U.S. However, there was little evidence of improvements in demand or rates for loadings from West Africa.

BRITISH EXPORTS

Hall group wins \$50m Brazil oil deal

and the materials will be purchased

Matthew Hall set up a com-

pany in Brazil three years ago,

so that its experience in offshore

The remainder of the finance

contribution.

The assembly of the finan-

MATTHEW HALL Engineering Brazilian of Lundon has won its first Herrema of the Netherlands, locally. major Brazilian order with a The huyer is Petroleo Brasil-contract for the provision of eiro (Petrobras), the Brazilian management and engineering national oil group. services in the Campos Basin offshore oil field. The contract control and installation of is worth \$50m (£26.2m).

This is the value of the work the book-up of systems on three platforms in the Campos Basin.

The work involves the uesign of Petrobras. This clearly helped modules and flare towers, and the book-up of systems on three platforms in the Campos Basin.

the company will do as a mem-ber of a consortium made up It involves the provision of tract with it.

of Tenenge and Ultratech, two know-how and management. All British personnel have left Guarantee Department. APC sets up Lagos hotel development BRITISH companies are to by Adstram International, a materials.

Lagos for Nigeria Hotels. More needed in the construction than Naira 11m of the materials will come from UK suppliers.

The company of the financing is being arranged through Continental is also the possibility of a lilinois, APC said. Negotiations rederal Nigerian Government will come from UK suppliers. Illinois, APC said. Negotiations
The project is being managed for credit of Naira 9m, covered by APC International, the by the Export Credits Guarantee London consultants, and is Department, are well advanced, cial and technical package provision of conference fact-being designed and constructed. This will cover the sale of UK strengthens the position of APC lities.

Israelis complain about high credit costs

THE PROSPECTS of Israel UK examining the possibilities finance to cover 80 per cent of and again deemed inadequate.

tion of a new Naira 30m (£24m) junction with Cappa and will be raised in Nigeria

hotel in the Ikoyi suburb of D'Alberto, the Lagos construct hrough a back loan for Naira

buying bulk coal carriers from the Belfast yards of Harland and Wolff and buses from the Leyland Vehicles unit of BL at Belt, the Laird Group's Camber-Preston are being harmed by the credit terms on offer, according to Mr David Shiffman, the Israel Deputy Transport Transles ystems to be built in Tel Aviv and Haifa.

We Shiffman has been in the Laird Wolff had offered the same Mr Shiffman has been in the Harland and Wolff had offered the same Mr Shiffman said. The inquiry for 200 chassis and carriers, Mr Shiffman said. The inquiry for 200 chassis and interest rate would be 7.5 per motor units, and had not offered any financing terms. We have better offers," he said.

The financing terms of coal shipments but evidently the same Mr Shiffman said the method of payment.

for Campos Basin. The work

there will take more than three

years and will involve up to 40

Petrobras is making Matthew

Hall a down payment, which will

be followed by progress pay-

ments. The Brazilian group may seek to negotiate an export

supported by the Export Credits

in Nigeria, where it has been active since 1973. The com-

pany has been responsible for

other major hotel developments

Work on the new hotel in Ikoyi will start immediately and

The new hotel will have 330

bedrooms, but is eschewing the

in Lagos, Jos and Calabar.

Matther Hall engineers.

Mr Shiffman has been in the Harland and Wolff had offered the same. Mr Shiffman said, the method of payment.

Valtos helps Dutch urban renewal plan

A PARTNERSHIP of Scottish been commissioned by the city The partnership has opened years ago. They have since architects, whose work has to renovate a row of council- an office in The Hague and established five offices, employ included propping up a 16th owned houses on Roggeveen anticipates further work in the 70, and have completed century fort in Oman, has strant, in the inner city. The city. It also hopes for other £50m-worth of business, landed an urban renewal con- houses, built about 100 years renovation contracts in West. Their early work involved ago, suffer badly from leaky Germany and France. tract in the Hague. Export-orientated. Valtos, roofs and rotten floors. The connamed after the town in the tract is expected to come to and James Gilchrist, both in Laurieston Gorbals area of the Western Isles of Scotland, has about £500,000.

Their early work involved the renovation of Glasgow tenement

Ericsson wins big telephone contract

By William Duilforce In

L. M. ERICSSON, the Swedish telecommunications group, has won an order worth more than \$114m (£61.6m) from the Telecommunications Administration of Venezuela and an order of over \$33m (£17.8m) from Egypt. The Venezuelan contract is

for computer-controlled telephone exchanges, and implies that Venezuela has chosen Ericsson's AXE system for the extension and modernisation of its telephone network.

Telephone administrations in 30 countries have now selected the AXE system, Ericsson said.

The other order covers equipment needed for the local manufacturing in Egypt of telephone exchanges and telephone instruments during a three-year period.

• A Norwegian shipping company, Kosmos, has ordered a heavy duty accommodation rig, of Aker H-3.2 design, from a French yard, Chantiers de l'Atlantique, for delivery in May, 1983, Fay Gjester writes from Oslo. At the same time, the company has secured an option for a sister rig, of Aker H-3.2 design, delivery in August, 1983.

China trade fair busier

THOUSANDS of foreign businessmen have flocked into Guangdong province, South China, for the biannual Chinese Trade Fair, Tony Walker reports from Peking. According to the New China News Agency more than 4,000 businessmen attended the opening ceremony last week of the 50th trade fair to be held

in Guangdong.



MR PATRICK JENKIN, In- the present year are not yet workforce, and union leaders direct steel-making operations. of steel produced ranges from dustry Secretary, will be available but these could show have expressed fears that they told in his first full report on 2 half-year loss approaching will be as high as 20,000. One 5300m, particularly as BSC's of the paradoxes which the the British Steel Corporation that, although financial losses are being reduced, the drive for further manpower reductions must go on.

Mr Ian MacGregor, BSC chairare expected to tell the Minister pect of breaking even around -probably next month-that they hope to contain the Corporation's loss in the current financial year to below £400m productivity. compared with last year's record

costs are loaded towards the beginning of the year.

corporation remains reasonably confident of a noticeable improvement in its finances in 1982 with the prosthe end of the year. But much depends on still further efforts to reduce costs and raise

The need for further redund-Figures for the first half of revealed to the 109,000 strong to improve performance in of loss. While the loss per ton

Government has to take into account is that the cost of redundancies increases BSC's financial requirements in the the best international comshort term.

The Corporation's management is nonetheless convinced that the painful but vital efforts to raise productivity must continue as fast as possible.

Many of the fresh redundan-cies will be in white collar and performance figures shows substantial fluctuations in levels other non-production areas but ancies has already been there will also be further efforts

Workers at such plants as zero to £5 in South Wales, it is Port Talbot and Llanwern, who £15 to £25 at Ravenscraig have made the greatest produc-These variations are not all tivity strides, will be told that caused by productivity probtheir quality and consistency of

lems. One of the Corporation's performance still fails to match biggest immediate difficulties, for instance, is finding a sufficient volume of orders to At other plants the Corpora-tion has already decided that more must be done—nearly make its Ravenscraig complex 2.000 redundancies are already

The Scottish plant has good technical facilities but BSC's hopes of loading it adequately were dealt a serious blow when the Government's North Sea gas gathering pipeline project was

Britain to seek curb on EEC farm aid

STRICT CONTROL of EEC spending on agricultural price support will be urged by the UK at today's Council of Agricultural Ministers in Lexembourg.

Mr Alick Buchanan-Smith Minister of State for Agriculture, is expected to argue for increases in agricultural spending to be kept substantially below the growth in the Community's trade income from its share in Value Added Tax receipts and trade levies.

Mr Buchanan-Smith is acting
as Eritain's agriculture spokesman while Mr Peter Walker, the Farm Minister, occupies the presidential chair at the council meetings.

Under the somewhat eso-teric headin gof "orientation debate on mandate" the Agricultural Council will be undertaking its first official forum on the future shape of the CAP. France and Ireland are likely to express their satisfaction with the current arrangements, of which they are the main beneficiaries. Britain and West Germany, the biggest net contributors, will be arguing for substantial

Report on Raleigh is test case for supplying retailers

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDEN

THE Monopolies and Mergers the statute book and it was not commission will tomorrow hand until August 1980 that it become the Government its report into operational. Unfortunately, by TI Raleigh Industries' reusal to supply certain cut-price retailers

with its bicycles.

The report, which will not be published until later nest month. will be the first investigation to have run the full course under the complex investigation procedures laid down by the 1980. Competition Act.
This Act enables the Office of

Fair Trading and the commission to investigate any anticompetitive practices carried out by a single company. But the commission's verdict

will also prove an important test case in determining how far manufacturers have a right to refuse to supply retailers with

their products.

The commission is charged with determining the "public interest" in such matters and may have decided to adhere to its previous judgments that refusal to supply is not by itself against the public interest. Having completed its investi-

gation into Raleigh, the com-mission is next week likely to be asked by the OFT to deter-mine public interest involved in the trading practices of the Sheffield Newspapers Group. Sheffield Newspapers has been under investigation by the OFT since March over alleged attempts to restrict competition

in the sale of newspapers in the Sheffield area.

Apart from the Sheffield investigation, the OFT has two other competition probes under way and a new one could be anounced within the next few

However, there have been only six investigations in the first 14 months of the Act's operation, in contrast to expectations before it became law that there would be two or three times that number yearly. The OFT has found it much more difficult than expected to obtain the necessary evidence to launch an investigation. It has had no shortage of com-plaints—almost 200 in the first half of this year—but it has found that many of these do not stand up to closer scrutiny. Even when it felt that a par-ticular complaint deserved further study—such as a retailer's allegation that the Sanderson wallcoverings com-pany refused to supply it with some products - the OFT reached the conclusion after a competition.

acts of the Conservative Government after the last election. It was aimed at abolishing the much-hated Price Commission and replacing it with a speedy investigation system to identify and eradicate specific cases of anti-competitive trading be-

Competition, it was argued, was a more effective weapon in controlling unnecessary price rises than the cumbersome mechanism of statutory price controls.

The new legislation was kept to the minimum to speed its introduction and the definition of anti-competitive practices was deliberately kept vague to prevent the system being held up by legal wrangling.

this stage the recession had began to bite deeply into British industry and probes into companies fighting for sur-vival were not welcome.

Even Raleigh, for example, is believed to be re-considering its distribution policy because of the slump in bicycle sales. The OFT also found that it took much longer than expected to establish whether an alleged anti-competitive practice

The time atken by the OFT in carrying out its preliminary investigations has largely been due to its establishing the procedures for investigation, although some companies are understood to have been refure. ant to give full help to the OFT in its investigations.

Moreover, Mr Gordon Borrie the Director-General of Fair Trading and a lawyer by train-ing has been determined to ensure that companies have been given every opportunity to make their case before the OFT

makes up its mind.

Under the Act's procedures, it, the OFT believes that an anticompetitive practice is poeraling, it can then refer it to the commission for an investigation taking six to nine months to determine the public interest The public interest criteria are basically the same as those laid down under the 1973 Fair Trad-

ing Act. However, before the OFT can refer a case to the commission it has to give the company com-cerned the opportunity of giving voluntary undertakings not a continue with the practice. If no undertakings are forthcoming then the commission's investiga-

tion can go ahead.
Out of the six comeptition investigations undertaken by the OFT over the past year, only Raleigh has gone the full course and reached the commission Sanderson was cleared of any anti-competitive practice and Petter agreed not to renew the trading behaviour which led to the original OFT investigation. Apart from Sheffield Newspapers, the OFT has two other current investigations. These

are into w. m. Still and Sons, a catering equipment supplies and the London Electricity Board. The LEB probe is to determine whether it is unfairly subsidising its retail showrooms from the sale of electricity.

The Competition Act has been six-month study that Sander used more successfully in son's activities did not restrict launching a series of "efficiency

audits" on nationalised indus-The Competition Act was tries, although these investigathe Commission by the Trade Secretary.
The Act, however, has one other important provision that could eventually prove a useful

weapon for the Government. This is the provision, under Section 13, for any price rise "of major public concern" investigated by the OFT. Although there are no penal ties attached to such an investigation, the Government has been under great pressure to

recent rises in petrol prices.
The Government remains reluctant, bowever, to use such powers because of fears that it is too similar to price probes carried out by the old Price Commission. Rising inflation, However, the law still took however, may force it to change longer than expected to reach its mind.

use this power to investigate

U.S. oil companies abandon move for new tax structure

BY MARTIN DICKSON, ENERGY CORRESPONDENT

SEVEN U.S. oil companies have abandoned plans to submit to the UK Government their own proposals for a new North Sea a new tax regime-to the sur-

The seven—Mobil. Chevron. The industry was challenged Amoco. Conoco, Union Oil. to put forward ideas for a new Phillips Petroleum and Texas Eastern-are expected instead the Cham-to write to Sir Geoffrey Howe, intensely the Chancellor, saying they fully endorse proposals put forward by the UK Offshore Operators Association (UKOOA), one of formed a loose association to the industry's two main repre-

prise of some in the industry.

The industry was challenged tax structure last March when the Chancellor introduced the unpopular supple-

The seven U.S. companies consider submitting their own proposals. They felt that they

The move will reinforce the had common tax interests, being relatively united front which owners of oil in medium-sized, high cost fields and facing UZ-U.S. double taxation problems, especially over SPD, which can-not be credited against the overall rate of tax.

handed to the Government last

UKOOA. a 39-member group-

multinationals operating in the North Sea, has yet to publish its proposals. But they are believed to include the scrapping of SPD and a lowering in

being demanded on Teesside.

A regional breakdown of

A second group, the Associaporation tax as the main element of taxation.

SPD would be abolished; offset expenditure ing which includes the big Petroleum Revenue Tax, now

levied at 70 per cent, would be halved, but it would no longer be deductible in calculating

PRT would thus sit on top of corporation tax as an extra profits tax. Brindex said the come to the conclusion that Companies (Brindex) which change would be companies their interests are sufficiently groups 38 small UK companies, with heavy exploration and cared for in the submission has put forward a plan which development programmes but from UKOOA which was would mean a return to the submission of this companies. only a relatively small interest in currently producing fields. They would be better able to current tax liabilities.

Vatch out. Whitehall hasplansfor

There's some very worrying legislation about to creep in and out of Parliament.

The idea is to take away your Local Authority's power to levy rates.

If you hate rates (and who doesn't), you could be fooled into believing it's good news.

That's what Whitehall is relying on.

But think. Without money your council is also without power.

It can't make decisions. It can't go against Whitehall. Even if you want it to on certain issues.

That's the value of your local council.

It can check excessive control of local affairs by any Government.

Remember, after an election the Government does not have to be nice for five years.

When you come to us with your problems our hands will be tied. We'll both come up against this innocent looking

law. And like all laws, just try arguing with it. It won't matter if your local councillor agrees the

roads are bad (he lives there too). It won't matter if classes at the local school are too big (he'll probably have children there).

It won't matter if there's no room at the old people's home for our senior citizens.

There will be no point in appealing to us.

In fact there will be no real point in electing councillors at all.

As things are, our doors are open. Whitehall's will stay closed.

Governments ask you to give them your vote when it suits them.

Make no mistake. With this legislation, as far as local elections are concerned, they might as well take your right to vote away.

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Cousolidated Credite 16 of	Members of the Accepting Houses
Co-operative Bank 151 %	Committee. 7 7-day deposits 14%, 1-month 14.25%, Short term £8,000/12
Corinthian Secs 1516	7-day deposits 14%, 1-month
AND CYDIUS FUDILIST BK. IK U.	manth 18.00%
Duncan Lawrie 151% Eagil Trust 151% E. T. Trust Limited 16 %	† 7-day deposits on sums of £10,007
Eagil Trust	and ender 135%, up to £50,000
E. T. Trust Limited 16 %.	14% and over £50,000 142%.
First Nat. Fin. Corp 17 %	1- Call deposits £1,000 and gver
First Nat. Secs. Ltd 17 % Robert Fraser 18 %	2 Call deposits £1,000 and over
Robert Fraser 16 cc	5 Demand deposits 14%
Antony, Gibbs 15102	P. Studou denosity over \$1 868 1555.
Grindlays Bank	1: Mortgage base rate.

Public Works Loan Board rates



Earnings of top management increase 14.2%

BY JAMES MCDONALD

and commercial companies with reporting years up to end-March rose by 14.2 per cent compared with 12 months before according to the Charterhouse Group's latest guide to "Top Management Remuneration in the UK." published today.

A year earlier there had been 13.6 per cent rise. The guide is based on data from over 950 industrial and commercial company reports, most with year-ends between December 1980 and March 1981,

The biggest percentage inecreases in earnings last year were for top management in the where the median increase of 18 per cent compared with a 14 per cent rise in the previous 12 months, followed by the food, drink and tobacco sector with a median increase of 17 per cent. against a 16 per cent rise in the previous year.

Increases in the nine sectors listed were lowest in consumer goods manufacturing, with a 13 per cent rise in median earnings, compared with 12 per cent in the previous year, and in retail and distribution, where a 14 per cent rise compared with : 15 per cent during the previous 12 months.

It may be indicative of the growing effect of recession that the companies reporting with 🗠 year-ends up to end-1980 showed a higher increase in median earnings — 14.3 per cent — than ex companies with year-ends up to

March, 1981 — 13.5 per cent. For rough comparison pur- "Top Management Remun-to poses, the guide says that the cration in the UK." Charter-average earnings index for house Remuneration. The manufacturing industries in the Charterhouse Group

MEDIAN EARNINGS of chair, showed an increase of 13.9 per men or highest-paid directors cent; and in the 12 months to of nearly 1,000 British industrial April 1981 an increase of 11.9 April 1981 an increase of 11.9

> The median increases, the guide points out, mask substantial variations between chairmen or highest-paid directors in companies within the same

industry.
In consumer goods manufacturing, for example (230 companies), top management in-creases ranged from 21.5 per cent in the upper quartile down to 3.82 per cent in the lower quartile, with a median increase of 12.87 per cent.

The guide shows that the number of chairmen or highest-paid directors earning over £75,000 has increased from 31 a year before to 42, and the number of other directors earning over £75,000 rose from 18 to 37. However, directors earning over that sum accounted for only 1.7 per cent of the total sample.

The typical company in the study has a turnover of about £50m, with the chairman earning about £32.000 in 1980.

A figure of £100.000 a year becoming a typical earnings level for the chairman or chief executive of the largest UK

companies, says the guide. It adds: "Earnings over £200,000 are likely to reflect international remuneration scales, which are higher than UK .levels."

On top management benefits. the guide says that a significant element in a director's remuneration is his pension contribu-

Charterhouse Group, 25. Milk

Industr	ial and Commercial C	ompanies	
Company	Chinn or Highest Paid Director or both	Turnoyer (wo	Employees rkwide total)
	£	£m	
BOC Int.	271,400	1,194	40,700
Shell Transport	225,163	34,257	161,000
Lonrho	224.938	2,101	140,000
Heron Corp.	207,000	303	3,418
ACC	203.630	250	5.247*
BP	143.334	25.848	118.200
D4	139,937	845	47,339
ICI	134,853	5.715	143,298
Racal Elec.	117,476	536	14,135*
Pearson Longman	117.221	226	12.231
BAT inds	116,336	7.645	177,000
Seecham -	115,157	1,195	33,900
Esso Petroleum	198,000 (A)	4,139	8.614
		629	
Gill & Duffus	105,000		577*
Imp. Cont. Gas	103,000	. 403	8,507*
Geers Gross	103,000	46	(NA)
(A) Total for 2 chairm	nen, each serving part	of the year *	UK only

Executive demand falls

the UK fell by 7 per cent in reflected in the 25 per cent fall the three months to the end in the level of executive of September. But the underlying trend is one of slow recruitment advertising in growth and demand is still 7 national newspapers. Otherper cent up compared with the same period last year, accord-ing to the latest Index from

The third quarter drop, fol-lowing a 16 per cent rise in the first time in three years.

DEMAND FOR executives in first half of the year. is

wise indications are that executive demand is continuing to increase. This is supported by the year-on-year figure which



CHANGE IN MORTGAGE INTEREST RATES.

The rate of interest charged to borrowers with mortgages subject to 7 days' notice of interest will be increased by 2.00% per annum from 1st November 1981.

Notice of this increase appears in the Society's offices. Borrowers will be advised individually of the effect of this change on their accounts.

This increase similarly applies to all new advances.

Borrowers with mortgages subject to other periods of notice will receive written notification of a similar change.

> ABBEY NATIONAL BUILDING SOCIETY 27 8aker Street, London W1M 2AA

David Fishlock traces the career of the man from Inco Europe

Nicholson: chief scientist to Think Tank THE POST of Chief Scientific tinue to pay his salary. Inco Adviser to the Prime Minister will be reimbursed by the is to be restored next month. Treasury, to the tune of \$26,215.

Dr Nicholson has the addi-

lional remit of advising the

Prime Minister and the Cabinet

Office generally on scientific and engineering matters. "And obviously," he says, "that broader remit was attractive to

Every major move in the career of this one-time Cam-

bridge metallurgist has been by

invitation and has meant broadening his activities.

"I am awe-struck. But any-one who is not should not be

doing it." Dr Nicholson moved

to Inco Europe from a chair at Manchester in 1972, to

become successively research

chief, director and, since 1976, managing director of the Canadian-based nickel group

1978 when the Royal Society

August, is a secondment for

In 1984 he expects to return

equivalent post (Inco has three

Inco in the same or

Cabinet Office post, "out of the blue" in

elected him a fellow.

forecast lapsed in 1974. Dr Robin Nicholson, 47, managing director of Inco Europe, joins the is earning today. THE INCREASE in investment Cabinet Office as Chief Scientist to the Central Policy Review Staff, the Think-Tank.

in the distributive and service industries in the last five years has been generally much bigger than forecast by companies re sponding to the Government's investment intentions surveys A comparison of forecasts with outturns published in the Industry and Trade Depart-ment magazine British Business

Distributive

investment

exceeds

shows that volume of capital investment in these industries grew by an average 11.2 per cent a year between 1976 and This was roughly double

growth rates indicated in surveys of investment plans by the Growth rate in individual years, when all subsequent revisions were taken into effect, normally turned out much

larger than that originally pub-Last year growth rate, originally thought 5.5 per cent, turned out at 10 per cent, said the 1981 Blue Book on national income and expenditure.

The forecasting track record has generally been somewhat better for manufacturing. Last year its volume of investment fell 9,9 per cent against the original outturn of an 8.2 per cent drop and forecasts of a decline between 6 and 12 per a deputy secretary's salary, roughly one-third less than he

Another directorship must relinquish is as co-chairman of Bingen, national club engineers of which Inco is a founder-nember. Biogen is paying Inco for 20 per cent of Dr Nicholson's time.

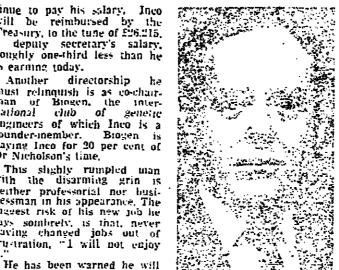
This slighly rumpled man with the disarming grin is neither professorial nor businessman in his appearance. The biggest risk of his new job he says sombrely, is that, never having changed jobs out of frustration, "I will not enjoy

be serving three bosses, none of whom he knew before August. They are Mr Robin libbs, who helds the Think-Tank, Sir Robert Armstrong, who heads the Cabinet Office and the Prime Minister herself. The vast majority of prob-His scientific achievements lens is obviously going to be vere formally acknowledged in outside my specific knowledge."

1978 when the Royal Society he says. Dr Nicholson has been formally offered already, however, the assistance of the Royal

by Sir Andrew Huxley, its presi-He has had ties with Govern-European subsidiaries). Mean-ment funding of science state. From the end of the Seland to the Go while, the company will con-the start of his career 25 years. World, War, until Sir Alan indectives.

society must have played an im-portant role in his selection.



Hugh Routledge Dr Robin Nicholson of Inco Europe

ago, when the Government awarded han his first research grant. For the past three years he has been a board member of the Science and Engineering Research Connell. He is also chairman of the Department of Industry's materials and chemicals requirements board Industry's materials

for research in these sectors. Little has been faid to him about problems erging out for scientific advice in Whitehall, returned to Cambridge in 1974, the dominant problems for the Chief Scientific Adviser have concerned nuclear

Here the Cabinet operates in sensitive inter-depart-areas often between military and civil use of nuclear power. These problems have not decreased with time.

Just a decade ago the Think-Tank, then headed by Lord Rothschild, produced a plan to reorganise the funding of key areas of science. Rothschild's harshly commercial customer-contractor relationship for supporting research was the most controversial innovation British science for decades.

"I think it has been successful." Dr Nicholson says, "The country as a whole is getting better value from its research and development money.'

He believes British research attitudes have undergone a major change since he left university life in the early 1970s. Then it was quite common to find academics claiming they had no obligations to anyone but themselves and their ынdeяts.

Now scientists recognise the there."

GLC verdict on lorry ban expected in new year

THE Greater London Council is expected to speed up the planned inquiry into heavy lorries in London, with the result that a decision on whether to implement a lorry ban at night and weekends could be reached

early next year.

Mr Ken Livingstone, the former GLC opposition spokesman on transport and now the leader of the council, originally planned a six-month independent inquiry into heavy lorries in London. This timetable may now be cut to two months, subject to agreement on the change being reached by the GLC trans-

port committeee. The inquiry chairman is to be Mr Derek Wood, QC. The panel, if finally approved by the council, is expected to include Pro-fessor Peter Hills, a transport Newcastle upon Tyne, and Dr P. Goodwin of Oxford Univer-

The Association is expected to be represented by Mr R. Brown; retailing interests by Mr A Baker, of Fine Fare on behalf of importance of national eco- the Multiple Retailers Associanamic success. There's a tion and the Retail Consortium; great fund of good will out environmental interests by Mr His job, as he sees | Keith Buchan of Transport 2000, it, is to harness more of it and by Mr Stephen Plowden, of to the Government's economic the London Amenity and Transport Association.

NJune, 1978 Taylor Woodrow went to sea when we acquired an interest in Seaforth Maritime Ltd

subsidiary.

offered

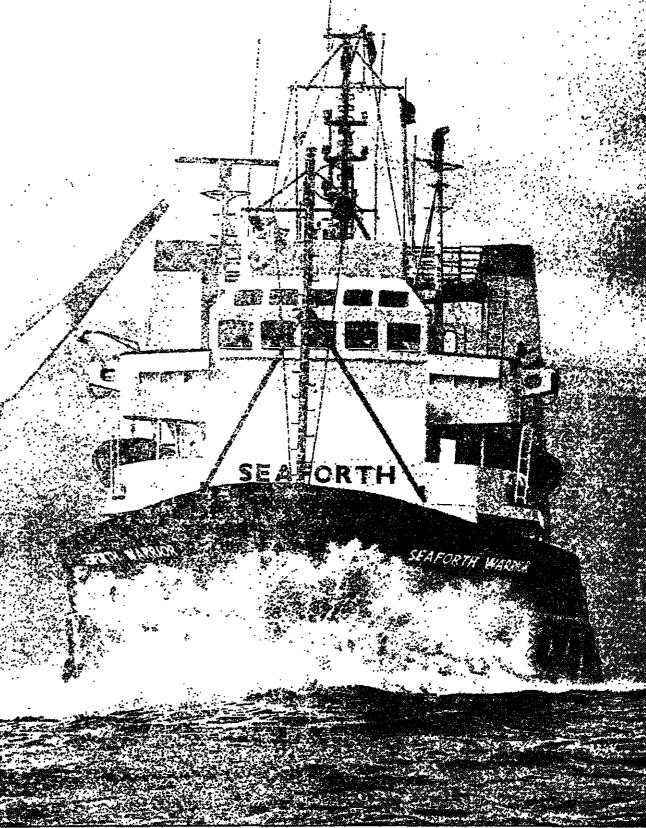
to

Based in Aberdeen, Seaforth is one of Britain's major offshore support and ocean contracting companies in the oil and gas industries. It is particularly involved with ships, engineering and land-based services.

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development of thosenewenergy sources so vital to Britain's industry and homes.

That's where the sails will play a very important, role. Taylor Woodrow, in close partnership with GEC and British Aerospace, is harnessing wind power to provide electricity.



Why a construction company which went to

Workwill soon begin on the construction of a giant 'windmill' to generate power into the grid system on Orkney. With a height of 75 metres it has two rotating blades whose overall diameter is 60 metres. This one machine will eventually supply the islanders with electricity equivalent to the requirements of over one thousand homes.

Projects like Orkney will make Britain world leader in this form of alternative energy source, a field in which Taylor Woodrow has already

sea is raising sails on land. played a significant role in the development, civil engineering and construction of six nuclear power stations.

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Contradictory council Acceptance spending targets embarrass Whitehall

ment that they will be using above: and five different targets for council • An as you spending next year, all contra- which will he calculated to dictory, and that the main one rescue councils from running could encourage councils to increase rather than decrease

their planned spending.

The problem will arise Official because councils will have this arratagets based on the block-grant reasons. system introduced by the One is that it will be an accounted to Government in legislation last impossible for a council to achieve them all. There has new legislation to be introduced

There will also be the target based on volume of current expenditure. This has failed to work for two successive years and some senior civil servants consistently urged the Government not to use it-but the signs are that it will remain in some form next year.

So from next April councils will be presented with: Government's assessment of how much they need to spend to provide a standard level of services;

• The maximum amount they can spend without requiring a referendum to approve further

A Government assessment of expenditure from government grant will be

CIVIL SERVANTS at the En- . A current expenditure vironment Department have volume target, perhaps linked discovered to their embarrass- in some way to one of the

into severe penalties if the Government considers they have tried hard to make cuts. Officials are worried about

this array of targets for two

been prolonged confusion and some councils were penalised for missing one target while when there are five rather than two this confusion is likely to

be even greater. The second is that the main target will be the centrallydetermined limit up to which a council will be able to levy rates to finance expenditure without being forced to call a referendum

This will be part of the new Local Government legislation to rushed through Parliament in time to take effect before next spring's rates are fixed.

Government is understood to be planning to allow a wide margin of spending above assessed spending level require for standard services before the referendum barrier

Government rates plan dangerous, says report

their own rate levels has been launched by two academics who is that central government claim the moves threaten the needs control over locallyentire institution of government in Britain.

Professor George Jones, Professor of Politics at the London School of Economics, and Professor John Stewart, Direc-Institute of Local Government, warn in a report today that the proposals could lead to a centralisation

The Professors attack the "myth" that local government expenditure is out of control. local government expenditure (capital and current) fell by 16.6 per cent in real terms while central government spending rose by 2.5 per cent. In the last six years local government

AN OUTSPOKEN attack on the penditure levels below central

financed government spending in the interests of the

Their proposals removing local government expenditure from the Public White Paper, Expenditure abolishing non-domestic rates as a local tax, reducing central grant to the amount required to equalise difference in resources in different areas (based on average incomes) and of revenue, preferably a local

*In Dejence of Local Government; £2.40; Institute of Local Government Studies, Birmingham University, PO Box 363;

rules boost for foreign banks

By William Hall,

AMERICAN BANKS in London have raised their acceptance credit business by 44 per cent, and Japanese by 50 per cent, in the first month since the Bank of England changed its rules and agreed to discount (buy) their bills (acceptance credits).

An acceptance credit is an alternative to a bank overdraft, and enables a corporate borrower to issue bills of exchange which the bank "accepts" by putting its name on them. The bills can then be sold through the London discount market raising the cash for the corporate borrower

Last week's money supply figures from the Bank disclosed that the U.S. and Japanese banks had wasted little time in taking advantage of the newprivilege, traditionally reserved for British and some Commonwealth banks.

In the four weeks to mid-September U.S. banks in London increased their accept-ance cross-facilities by £305m to £1bn, and Japanese banks by £97m to £289m.

As a group, foreign banks in London raised their acceptances by 24 per cent to £2.723bn and accounted for nearly threequarters of the increase in the UK acceptance market, which

now stands at £6,595bn.

By contrast, UK banks increased their acceptance ousiness by only 6 per cent to £3.872bn in the month to mid-September. Their share of the UK acceptance market slipped from 62.5 to 58.7 per cent.

The change in the Fink's rules is part of the new system of monetary controls introduced on August 20.

As part of the change the Bank relies much more heavily on open-market operations in the eligible commercial bill market. To ensure an adequate supply

of hills the Bank has considerably increased the number of banks whose bills it will buy (eligible bills) in the course of its open-market operations.
The new list of 96 " eligible" banks is almost double the size

Freuch banks. Some City accepting and discount houses, which traditionally dominated the UK acceptcredit market, are not particularly happy about the rapid growth in that market

of the old list and includes 17

hanks. ance credit facilities have been put together on the London market, including £360m for Pemer, the Mexican State oil

since the entry of the foreign

Broader dimensions for Companies Bill

ESTIMATED TIMETABLE

which will be debated and get its third hearing in the Commons today and tomorrow, is a very different creature from the original published in Feb-

The second Companies Bill in two years started life as a techpical document designed to bring UK company accounting procedures into line with the EEC Fourth Directive, which applies from next February.

In particular, it was designed to make life easier for smaller companies by relieving them of what the Secretary of State " burdensome reporting obligations applicable only to major concerns.

This ostensibly undramatic and technical adjustment, however, soon roused considerable controversy. Accountants, solicitors and quite a few businessmen heatedly opposed the provisions—which exempt small companies from filing profit and loss accounts or full balance sheets-on the grounds that reduced information opened the door for more shady dealing. Nevertheless, the provisions

still stand and are not expected to meet much opposition in the What is expected still to lead

to fierce debate is a small sec-tion which the Government tacked on to the basic Bill as

Today and tomorrow: Two-day dehate in the Commons and third reading. Next week: Third reading in the Lords.

November: Royal Assent.

November: Commencement orders for sections 39-45 on mergers and acquisitions accounting. December: Commencement orders for sections 40-48 on purchases by companies of their own shares, and relaxation of the rules on financial assistance for buying shares.

Christine Moir looks at a key measure before the Commons today

January: Abolition of the Registry of Business Names. January/February: Commencement Order for sections 58-78 on disclosure of interests in shares. February: Commencement order for sections 1-21 on new accounting procedures, especially for small companies, in accordance with the EEC Fourth Directive.

a matter of expediency. In pur- Trade took the opportunity to suit of its cost-cutting policies, Registry of Business Names, set up in 1916 to force traders to disclose their identities if they traded under names other than

Despite massive opposition from credit and debt collection organisations, the Government the abolition and Mr Reginald Eyre, the Trade Minister, expects the register to close before February and finally to be destroyed.

Elsewhere in the Bill, the Government added, during its progress through the committee stages last summer, two major sections which paradoxically, seemed much more controversial at first glance than the Registry of Business Names proposed, but which have been widely welcomed. First, the Department

Section 54 is now thought toreverse a fundamental historic have hampered a number of principle of UK company law: proper takeovers and managethat companies were prohibited ment buy-outs, so it has been replaced by three sections, 40 to 42, which relax the prohibition in certain cases. from buying their own shares. Now, under suitable safeguards, they will be able to do so for The Government would have

the purpose of cancelling them. been content to close the Bill at that point, with the addition Government's strategy of encouraging investment in small of a few minor though import-companies. The freedom to con- ant changes to tighten controls over directors who are distrol the future of shares which qualified by the Trade Secre-tary, and to give wide investihave been issued is thought to he a major incentive to small gatory powers to inspectors appointed by the Secretary into a company's affairs. entrepreneurs who would otherequity to outsiders or lenders. At the same time, the Trade However, the City, the Lords,

Department was persuaded to the Opposition and a number of relax another firm tenet of UK large public companies were seething over the implications law designed to prevent predators using their target's the "De Beers/Consolidated Gold Fields affair." assets to gain control. Section 54 of the Companies Act, 1948, De Beers exploited a loophole prohibited companies from pro-

of the Companies Acts to build executives and so these classes up a near 15 per cent stake in look doomed to deletion.

121

ts identity. The City moved to alter its own non-statutory rules, to close the loophole, but other companies felt-rightly as its transpired—that they were vulnerable to similar manocurres and there was a general consensus

that the loophole should be closed by legislation.
After considerable foot-drag ging, the Government finally iccumbed to the demand and on any reasonable estimate, by February it will be a criminal offence to build up without disclosing the fact a stake of more than 5 per cent in a company by means of a group of indiriduals acting in concert.

From two technical sections. therefore, the Bill has grown to four with an additional miscel-The debates are effectively

over. The only untidiness that remains for the House to conduced by Sir Brandon Rhys Williams, a Conservative back-bencher, who is campaigning for legislation to force companies to appoint non-executive director with specified functions.

vote against these clauses, he-lieving with the City that companies can only be persuaded not forced, to make use of non-

Financial deficit forecast for banking sector

deficit and the consequences are bullish for sterling, according to the latest monetary bulletin from W. Greenwell & Co., stock-

Last December. Greenwell forecast the banking sector was moving out of deficit and into surplus and said this would be bearish for sterling.

Since the end of 1980 sterling has fallen by 23.4 per cent against the dollar. Its effective exchange rate against a basket of other currencies, as measured by the Bank of England, has fallen by 13.8 per cent.

Greenwell says another cycli-cal reversal in the banking sector's flow of funds is about to take place but this time it is out of surplus and into deficit. The consequences would be bullish for sterling, probably after a time-lag of several weeks. The firm says that while the

move would not be the only factor determining the exchange rate it could well have a significant influence, tending for a

THE UK banking sector is mov- to good news and discount had

Greenwell and Co, charted the banking sector's domestic financial deficit, expressed as an annual moving total, and the annual change in sterling's effective exchange rate.

It discusses two possible outcomes - a banking sector domestic financial deficit of £2bn in the year to March 1982, or approximate balance. Even if the second possibility

proves to be the case. Greenwell says an important bearish factor for sterling would have been eliminated. Simon and Coates, another

firm of stockbrokers, is also moderately bullish about sterling. In its latest Exchange Rate Analyst the firm forecasts that if sterling could weather the coming winter shock from U.S. interest rates the pound would be expected to rise above \$2.0 in

The first set of monthly trade figures to be published for seven months will be issued tomorrow afternoon, when the Trade Department releases the Sep-

Recession 'hits council tenants'

viding financial assistance to anyone buying their shares.

COUNCIL TENANTS have been hardest hit by the recession in the past year, says a Reward Regional Services costof-living survey published to-

Higher rents and rates have raised their housing costs by 32 per cent in the year. Overall a family with an income of about £6,500 a year, would have nceded a 19.5 per cent rise in income to maintain its stan-

faring best middle-class families with three-bedroomed detached houses. Their living costs would have required a rise in income of 9.3

The four-monthly survey made in September in 106 rate trends throughout the regions remarkably similar. The average price of a three

bedroomed semi-detached house in Yorkshire is £20,175, compared with £33,100 in the South East.
UK Regional Cost-of-Living Report, Reward Regional Sur-

reys, 1 Mill Street, Stone.

National savings do well but may miss 1981 target

national savings certificates, formerly known as granny bonds, has been a great success.

The national savings target for the year may yet, however, to boost sales, therefore, the limit on the amount of granny bonds an individual can hold has been raised from £3,000 to

Also, details of a new nonindexed national savings certificate will be announced this

was lifted on September 7, with the result that sales in that final target has not heemonth raised £145.6m, com- achieved in recent months.

THE REMOVAL of the age pared with £78.7m in Angual limit for buying index-linked Total net receipts from al Total net receipts from all national savings in September The boost caused by making

granny bonds available to every

national savings total in the first six months of the fiscal year to just over £2bn, over half the Government's target of £3.5bn for the year.

The first-half figures look better than they are because of exceptionally high receipts in April. The necessary average inflow of £250m a month which would be needed to meet the

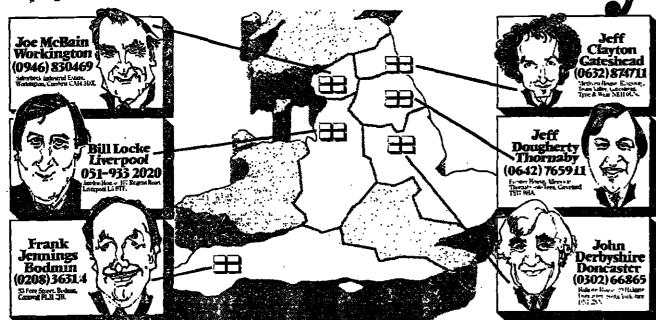
Business contest launched

NOTTINGHAM City Council ployees community groups and has launched a Business Ideas individuals and is aimed at competition offering prizes of creating new jobs in the city. E5,000, £3,000 and £2,000 for the since a condition of the contest best suggestions for new small is that the winners must be business ventures. -

prepared to locate their busi-The contest is open to small ness in Nottingham. Entries



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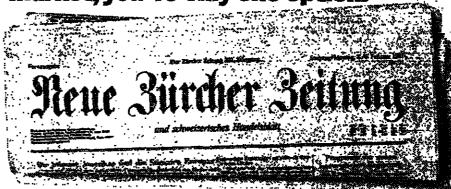
He can show you factories and sites of all sizes and they're available now. He'll take you through swift, simple steps for leasing or purchase. And he'll point you towards the grants and other financial aids that your project may attract.

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Details on Prestel, page 24228

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Nene Zürcher Zeitung

Esso ethylene plant costs may exceed £500m

BY SUE CAMERON, CHEMICALS CORRESPONDENT

Chemical's 500,600 toures i year. The company subsequently petrochemical project at Moss managed, however, to wring a morran in Fife has soared to series of financial concessions. the £360m quoted only a few

admitted the forecast cost of the huge petrochemical plant had risen to "over £400m." It refused to say exactly how far over £400m the cost estimates had gone, but industry experts say it is now clear the true figure has bit the £500m mark and that the final cost could be anything ahead of schedule.

When Esso announced the

The plant will use ethene gas from the Shell/Esso Brent field in the North Sea as a raw material for making ethylene fixe so-called building block of the petrochemical industry.

Ethylene is used to make a wide

Ethylene is used to make a wide range of things from plastics to solvents and paints.

The plant was originally due to be completed in 1984, but the start-up date has now been put back to 1985. There has been strong speculation that the plant will not actually be finished until 1986, but Esso said it was completely confident said it was completely confident fit would be able to meet the 1985 target date.

Earlier in the summer, there

were fears Esso might abandon the entire project on the grounds that it would not prove economically viable because of Western Europe's massive over-

THE ESTIMATED cost of Esso. capacity in ethylene. Chemical's 500,600 tonnes-i-year. The company subsequently

from the Government on such things as the rates payable at the site. Its threat to hait the building of the plant was lifted. Esso Chemical said the two or three months spent nego-tiating the concessions with the Government had neither delayed the project significantly nor helped to push up costs. Some of the design work might have "slipped a very little " but work on the site itself was, if

Esso insisted on sticking to estimates for the Mossmorran its "over £400m" formula at project had gone to "over the weekend. It would neither £400m," it blamed the increase estimates for the Mossmorran confirm nor deny the £500m on a number of factors includestimate, but it stressel that ing the need to carry out work on the project was going further, more detailed design ahead largely on schedule. other important element in the increased cost.

Although the Mossmorran plant will be owned and run by Esso Chemical, Shell is meeting half the cost and it will also take 50 per cent of the ethylene produced at the

Shell is currently building a gas separation plant at Moss-morran. This will supply the petrochemical plant with its ethane gas raw material.
The UK has a poor record

for building major petrochemi-cal plants on time and on budget. Despite the dramatic rise in the estimated cost of the Mossmorran petrochemical plant, however, both Shell and Esso insist-with some pridethat the two projects are right on target for their completion

INSURANCE

CBI wins sick benefit reform

THE RADICAL changes the Government has agreed to make in its proposed scheme to make employers responsible for paying sickness benefit to employees means it has accepted unreservedly the amendment suggested by the Confederation of British Industry and other employers' organisations on the compensation method.

The Government's proposals for employers to take over from the social security system the responsibility of making sick-ness payments to their will have a statutory obligation tion. to pay a minimum flat-rate The benefit related to current social security benefit levels in the first eight weeks of an employee's illness.

relate to family size, employers, under the new benefit levels operating from next month, will pay a minimum of £37 a week to all employees when ill.
This Employers' Statutory

because payments will fall under the Pay As You Earn system. It will also eliminate administrative duplication between employers and the Department of Health and Social

The unions and various social Industry and other employers organisations have welcomed the scheme in principle. They have, however, opposed all suggested methods of compen-

sation to employers. The original Green Paper pro-posed all employers receive a 0.5 per cent reduction in their National Insurance contribution employees were put forward in rate. This was revised to 0.6 per a Green Paper in April last cent, with small employers year. Under them, employers receiving additional compensa-

The CBI had two main

objections. First, this method would cause severe cash-flow problems in times of heavy Thus, instead of the present manufacturing and many other system under which payments industrial sectors were subject to higher-than-average absenteeism through sickness and would not be compensated by this National Insurance contribution reduction.

The CBI calculated that to Sick Pay (ESSP) scheme will break even over a period the meet the Government's objective of taxing sickness benefits, 2.3 per cent reduction and brick-manufacturing 1.6.

The CBI disputed the Govern-ment's costings. It estimated the break-even figure to be a reduc-tion of at least 0.9 per cent. The CBI and other employer

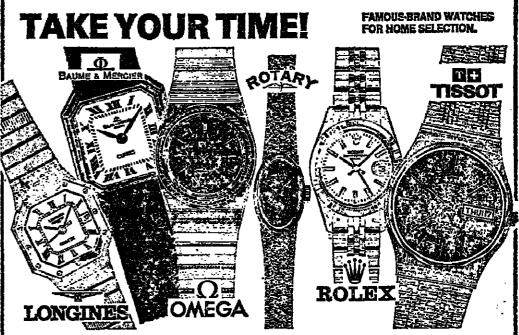
Security, saving Civil Service organisations proposed instead that employers should offset the complete cost of sickness paypressure groups oppose the ments against their monthly whole concept of ESSP, while remittance of National Insurthe Confederation of British ance contributions-known as " 100 per cent self-deduction."

Mr Patrick Jenkin, then Social Services Secretary, was not willing to accept this when it was put to him a year ago. He said there would be no incentive for employers to control payments, there would be opportunity for large-scale fraud, and a check would be needed, for public account ability reasons, on payments operation of such scheme would have required

The Government then put forward two alternative methods of compensation to match more closely the amoun paid by employers, including a 50 per cent self-deduction. At the same time, it postponed the start of ESSP from April 1982 to April 1983, to allow time for discussion.

many more civil servants.

Employers remained united, however, in demands for 100 per cent self-deduction. week the Government gave in. Mr Norman Fowler, the new Services Secretary. defended the change by stating the Government was concerned help industry at this parti cular time and not to impose additional financial burdens,



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Brisbane or Sydney or Melbourne. Because we practically guarantee you'll arrive bright-eyed and bushy-tailed', says Qantas.

"Well, Qantas. This will not be taken lying down - says koala!"



Introduction agencies associate

LONELY-HEARTS seeking a partner in like-might be come forted by the news that the agencies used by many of them have made a move to improve their image and respectability by forming a trade association called the Association of British Introduction Agencies.

Trading (an unfortunate name for a Ministry, under the circumstances). It repre-sents 87 per cent of the main agencies in the UK. A code practice has been drawn up. The agencies have vowed to abide by it. A secretary, Dr R. G. Mullan

of the University of East Anglia, has been appointed. He will be independent. The aims of the association

are to improve the services provided and to act as arbitrator between the public and the introduction industry. Dr Mullan said the association would provide, first and foremost, reassurance for the general public that an impar-tial body existed for its

Furniture trade still struggling

By James McDonald

THERE IS no sign of any lesser ing of the depression in the formiture industry, according to fine latest Departments of Industry and Trade statistics, published today in the official journal, British Business.

Deliveries of domestic furniture by manufacturers in August, were worth £60.7m at current values, compared with £64.5m in July and with £64.6m in August, 1980.

of deliveries in August, at 83 (1975=100 on a 1975 constant price basis) was 1.2 per cent lower than in July and 10.7 per cent below the level of a year

The average index figure for the. three months June to August, at 85, was 1 per cent higher than in the previous three months but was 9.5 per cent lower than in the same

The index for orders on hand stood at 52 at the end of August —nearly 4 per cent lower than a month before and 8.8 per cent less than at end-August 1980. The average for the three months June-August, however, at 53, was 7.2 per cent higher than in March-May and only 2.5 per cent lower than in the same period of last year.

This week in **Parliament**

fonday: Remaining stages of

relating to the Grant Aided Colleges (compensation) Scotland amendment regulations.

Wednesday: Consideration of HOUSE OF LORDS

Lords messages relating to the Matrimonial Homes (Family Protection) (Scotland) Bill. Education Bill. Second Reading; Wildlife and Country-side Bill. consideration of Commons amendments relating to the Hereford and Worcester Trial order, Education Bill. Third reading.

Wednesday: British Nationality Bill Third reading.

Wednesday: Debate on the 37th report of the EEC on employee consultations; debate on the 42nd report of the EEC on creal substitutes.

Thursday: Laboratory Animal

Lords amendments to the Edu-cation Bill. Motions on EEC documents 9953/80 on Protection of Workers from Asbestos, and 5682/80 on Marketing and Use of Certain Dangerous Sub-

measures: Acquisition of Land Bill (Lords); Compulsory Pur-chase (vesting declaration) Bill, Companies No 2 Bill.
Thesday: Remaining stages of chase (vesting declaration) Din., Companies No 2 Bill. Motions New Towns Bill (Lords); Broad-relating to the Grant Aided Colcasting Bill (Lords); Motion on EEC documents 9361/1980 micro

Thursday: Laboratory Animal Protection Bill (Third reading); Unstarred Question on the 26th report of the EEC draft con-vention on bankruptcy; Unstarred Question on the dis-

Friday: Second readings of the _tribution of extremist literature Betting and Gaming Bill (Lords) to schools.

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BBC1

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6.40-7.55 am Open University (Ultra High Frequency only). 9.08 For Schools, Colleges. 10.00 You and Me. 10.15-12.07 pm For Schools, Colleges. 12.30 News for England (except London) Afternoon, 12.57 Regional News London and SE only: Financial Report, and News Headlines. 1.00 Pebble Mill at One. 1.45 Chock-a-Block, 2.01 For Schools, Colleges. 3.00 See Hear! 3.25 Delia Smith's Cookery Course. 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Mighty Mouse. 4.25 Jackanory. 4.40 Jigsaw. 5.05 John Craven's Newsround. 5.10 Blue

540 News 6.00 Nationwide (London and South East only). 6.25 Nationwide. 6.55 Angels.

8.10 Panorama.

9.00 News. 9.25 The Monday Film: "The Duchess and the Dirt-water Fox" starring George Segal. 11.38 News Headlines.

11.40 Speak for Yourself. **BBC VARIATIONS**

Cymru/Wales—12.57-1.00 pm News of Wales, 1.45-2.00 Pin Pala, 6.00-6.25 Wales Today, 6.55-7.20 Heddiw, 12.65 pm The Sky at Night, 12.25 News and am The Sky at Night Weather for Weles. All IBA Regions as London

Woather 12.00 The Monday Matines:
"A Night to Rember," 5.15 Happy
Days, 6.00 Channel Report, 8.25
Ladies First, 10.23 Channel Late News,
10.34 Ladies Man, 11.00 That's Hollywood 1,30 News and Woather in
French. except at the following times: ANGLIA

12.30 pm Botanic Man. 1.20 Anglia
News. 12.00 Monday Film Mannes:
"The Man Who Shot Liberty Valance."
starring James Stewart. John Wayne
and Lee Marvin. 5.15 Bless Me.
Father. 6.00 About Anglia. 6.30 Survival. 10.30 Anglia Reports. 11.00
Anglia Late News. 11.05 A New Kind
of Family. 11.35 The Monte Carlo
Show 12.36 en Reflection.

ATV

12.30 pm Botenic Man. 1.20 ATV
News. 2.00 Rendezvous with Romance:
"Two for the Road." starming Audray
Hephum and Albert Finney. 4.05 Vindows. 5.15 Joe 50. 6.00 ATV Today.
10.30 Left. Right and Centre. 11.10
New Avengers.

BORDER 12.30 pm Botanic Man. 1.20 Border News. 3.00 Matineo: "Baitle of Ricque River." starring George Manigomery. 5.15 Survivel. 6.00 Lookaround Mon-day. 6.15 The Spinners and History. 6.45 The Black and White Picture Show. 10.30 Baretta. 11.30 Border News Summary News Summary.

CHANNEL 12.30 pm Botanic Man. 1.20 Channe! Luncht me News, What's On Where and

RADIO 1

Stereophonic broa Madium Waye ‡ 5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates 11.30 Dave Lee Travis. 2.00 pm Paul Birnstt. 3.30 Steve Winght. 5.00 Pater Powell. 7.00 Stay n° Airve. 8.00 David Jensen.

RADIO 2

5.00 am Ray Medie (5). 7.30 Terry Wodan (5). 10.00 Jimmy Young (5). 12.00 John Duro (5). 2.00 E1 Stevent (5). 4.00 David Hamilton (5). 5.43 News: Sport. 6.00 David Computer with Much More Liuric (5). 5.00 Fit: 7.15. 2.00 High Park (5). 10.00 Fit: 7.15. 2.00 Young (S) 10.25 Malcolm Aracld Lannox Berkeler DET Stephen (little and propor recital (S), 11.10 of (S) 5.45 Septembrouth Symphony Grobestra (S), 100 pm Nows, 1.05 BSC Landitume 1.50 S00 From Stephen (S), 2.95 Mat age Marcold (S), 3.05 Eath Feeten (103) General (S), 3.05 Eath Feete on Gear. **19.30** Boan Malibey

Chris Dunkley: Tonight's Choice

An unusual night: with careful timing I shall fit in everything of Animals. 1.00 News plus FT I want to see just by punching buttons. There are no bad Index. 1.20 Thames News with Clashes. The third in BBC-2's Tales Of Twelve Cities features

Printed on the Part News Plus Par Bristol as seen by Ron Nethercott, regional secretary of the TGWU which began in that city.

In Panorama on BBC-1 Tom Mangold, whose reports earlier this year on British intelligence caused such a furore, now reports on the KGB's activities in the West. The programme is principally an analysis of the threat posed by the Russian secret service but it also reveals the KCB's vulnerability. Mangold explains: "As the era of the ideologically motivated spy draws to a close, as the 'believers' like traitor Kim Philby begin to vanish, the KGB must rely increasingly on bribery or sexual entrapment and blackmail to find agents, and as it does its

achievements seem to diminish correspondingly." Quincy, which starts a new series on ITV, is worth watching occasionally just for Jack Klugman, an actor who has never surpassed his performance in "The Odd Couple" but who can still find something to make his own, even in a middling American law series such as this. He plays the smart pathologist aiways two steps ahead of the detective. Best of all tonight, there's the musical clown Neil Innes in another barmy Innes Book Of Records on BBC-2.

#1-BBC2#

10.10 am Supervisors. 6.55 Paint! 7.20 News Summary. 10.33 Speak for Yourself. 7.25 Tales of Twelve Cities. 11.00 Play School 8.10 Des O'Connor Tonight. 11.25 Write Away. 1.55 pm A Woman's Place? 2.20 Let's Go. 2.35 Inside Japan.

3.05 Television World

3.30 A Primary Response.

GRAMPIAN

9.25 am First Thing, 12.30 pm Botanic Man. 1.20 North News, 12.00 Monday Matinee: "The Hill." starring

Monday Matinee: "The Hell," starting Sean Connery, Ian Honry, Ian Bannen and Michael Redyrave. 5.15 Mcrk and Mindy. 6.00 North Toxinht. 6.30 Out of Town 10.20 The New Avengers. 11.30 Cover to Cover. 12.90 In Concert. 12.30 am North Hoadhnes.

GRANADA

12.30 pm Botanic Man. 1.20 Granada

Repens, 2 00 Monday Matinee, "Alfred the Great," starring David Hemmings and Michael York, 5.15 Give Us a Clue, 6.00 Granada Reports, 10.30 Ladies' Man, 11.00 Charlic's Angels,

12.30 pm Botanic Man. 1.20 HTV News. 2.00 The Poetry of Landscape. 12.16 "Passage Mome." starming Anthony Steel, Peter Finch and Diana Cliento. 5.15 The Flintstanes. 6.00 Report West. 10.28 HTV News. 10.30

Get Carter," starring Michael Caine.

HTV Cymru/Wales-As HTV except:

Hour (S). 2.00-5.00 Two's Company

8.85 am Weather, 7.00 News, 7.05 Moming Concart (S), 8.00 News, 9.05 This Week's Comprisor, Rachimotopov (S), 10.06 Bestadoven (S), 10.25 Malcolm Arnold Lannox Berkeley

RADIO 3

2.90 A Kick up the Eighties. 2.30 Horizon. 10.30 The Innes Book of Records. 10.55 Newsnight. 11.40-12.10 am Heute Direkt

12.03-12.10 pm Ffalabalam. 4.45-5,15 Ser. 6.00 Y Dydd, 6.25-7.00 Report Walds, 8.30-3.00 Yr Wythnos.

SCOTTISH

12.30 pm Botanic Man. 1.20 News and Road Weather, 12.00 Monday Mathnes: "Double Bunk," starting lan Carmichael, Janette Scott, Sidney James and Liz Fraser, 3.45 Survival, 5.15 Emmerdale Farm, 6.00 Scotland Toney, 6.60 Crimadesk, 10.30 Show-case Theatre, 11.00 Encore for the Arts, with Anne Loric Gilles and Alarsteir Moffat, 11.45 Golfing Greats (Gary Player), 12.15 am Leta Call.

12.30 pm Botanic Man. 1.20 Southern News. 2.00 Houseparty. 2.25 "Breaking Up." starting Lee Remick. 5.15 Happy Days, 6.00 Day by Day Including Southsport. 10.35 Thiller: "Kisa. Kiss. Kill, Kill," 12.00 Superstar Profile.

TYNE TEES 9.20 am The Good Word. 9.25

RADIO 4

6.00 am News Stiefing. 6.10 Farming Weet. 6.25 Shipping Forecast. 6.30 Topay. 8.25 The Week on 4.

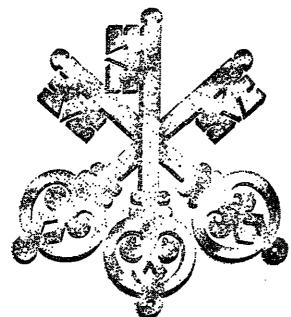
North East News. 12.30 pm Botenic Man. 120 North East News and Lookaround. 200 Portraits of Power. 12-30 Monday Matinee: "To Be or Not to Be." starring Jack Benny and Carole Lombard. 5.15 Happy Days. 6.00 11.00 The Monte Carlo Shaw.

8.45 John Ebdon with recordings from the SEC Archines 9.00 News 9.05 Start the Week with Bionard Baker. can Mottbern with (St. 7.00 if Auberta ii Decreto thicker 5.55 The Revel British Legion, 10.00 dial World Tonight, 1 1.00 am Trocker , acts by Straigh from the Point Opera, News, 10.02 Money Box, 10.30 Daily, Parliament, 12.00 News.

rad:o

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9.30 am Schools Programme 12.00 Cockieshell Bay. 12.10 pm Rainbow. 12.30 Wild, Wild World Kitchen. 2.00 The Riordans. †3.00 Monday Matinee: Edmund Lowe and Constance Cummings in

"Seven Sinners." 4.15 Bugs Bunny. 4.20 The Sooty Show presented by Matthew Corpert. 4.45 Dangermouse, 4.55 Stig of the Dump. 5.15 Botanic Man with David Bellamy.

5.45 News.

6.00 Thames News Gardner. Rita Andrew Carter. 6.25 Help! Gran has been arrested, what are her

rights? 6.35 Cross oads. 7.00 Bullseye. Coronation Street.

8.00 Never the Twain: Donald Sinden and Windsor Sinden and Windsor Davies in "Father of the Groom 8.30 World in Action.

9.00 Quincy starring Jack Klugman. 10.30 News.

10.30 pm Monday Thriller: Jack Palance and Simon Ward in "Dracula."

12.25 am Close: Sit up and Listen with David Steel.

† Indicates programme

in black and white North East News. 6.02 Give Us a Clue. 6.30 Northern Life. 10.30 North East News. 10.32 Briefing. 11.15 Lou Grant. 12.15 am The Week of Prayer for World Peace.

ULSTER

12.20 pm Botanic Man. 1.20 Lunch-time. 2.30 Monday Matines: "The Seven Sinners." 4.13 Ulster News. 5.15 Joe 90. 8.00 Good Evening Ulster. 10.29 Ulster Westher, 10.30 Rockstage. 11 30 Redtime

WESTWARD

12.30 pm Botenic Man. 1.20 Westward Naws Headlines. 12.00 The Monday Matines: "A Night to Remember." starting Kenneth More. 4.13 Gus Honeybun's Birthdays. 5.15 Happy Days. 6.00 Westward Disty. 10.32 Westward Late News. 10.34 Ladies Men. 11.00 That's Hollywood. 11.30 Faith for Life. 11.35 West Country Weather and Shipping Forecast.

YORKSHIRE

12.30 pm Botsnic Man. 1.20 Catendar News. 2.00 Bygones. 2.30 Menday Matines: "The Winds of Kitty Hawt." 5,15 Survival. 6.00 Calendar (Emiey Moor and Belmont aditions) 5.35 It's a Vet's Life. 10.30 Benson

Service. 10.45 Morning Story. 11.00 News. 11.05 Down Your Wey. 11.50 Postry Pigase! 12.00 News. 12.02 pm You and Yours. 12.27 Joke by Joke . . . by Lawrence Durrell (S). 12.55 Weather: Programme News. 1.00 The World st One. 1.40 The Archers. 1.55 Shepping Forecast. 2.00 News. 2.02 Woman's Hour. 3.00 News. 3.02 Attamoon Theatre (S). 4.35 What a Job! 4.45 Story Time. 5.00 PM: News Magazine. 5.50 Shipping Forecast. 5.55 Weather: Programme News. 6.00 News. Including Finencial Report. 6.30 I'm Sorry I Haven't a Clue (S). 7.00 News. 7.05 The Archers. 7.20 Start the Weak with Richard Baker. 8.00 The Monday Play (S). 9.30 Kalendoscope. 9.58 Weather. 10.00 The World Tonight. 10.30 Science Now. 11.00 A Book at Bedtime. 11.15 The Financial World Tonight. 11.30 Today in Parliament. 12.00 News. House, Covent Garden (sung in Garman) Act 1 (5), 8.00 Doubt Everything at Least Once, 8.20 "Arabella." Act 2 (8), 9.10 The Living Poet, 9.35 "Arabella." Act 3 (5), 10.30 Battok piono music (5), 11.00 News, 11.05-11.15 Emil Gilels plays Schumann (5).

Test ruling before Scarman verdict

unlike Godot who never transpired, the report on the Brixton disturbances in mid-April is imminent.

anticipation that Lord Scarman's report will emerge as a radical document that will form the first, deiberate step towards changing the face of policing in with Britain.

A foretaste of things to come from the approach of Lord Scarman's judicial colleagues to modern police problems will appear tomorrow, when the Court of Appeal delivers its judgment on a little domestic difficulty encountered in a corner of Cornwall, where protesters are effectively blocking the development of a nuclear power site by the Central Elec-

tricity Generating Board. The board is seeking from the courts an order directing the Chief Constable of Devon and Cornwall, who incidentally has been the loudest and stoutest proponent of com-munity policing, to use his police powers to eject the pro-

testers.
Mr John Alderson declined to intervene because, in his judgment, there is no threatened breach of the peace that would warrant the deployment of criminal law powers. And so he has stood aside, waiting (perhaps Godot-like) for a move by the board to remove the protesters physically from the site, when no doubt police officers of the Devon and Cornwall Constabulary would be ready to hand to ensure that there was no breach of the peace.

Until that moment stalement, in the form of a persistent flouting of the law by the protesters and a continuing disinclination by the board to take positive action, prevails. Hence the resort to the courts.

Some years ago, Mr Raymond Blackburn single - handedly challenged the traditional attitude of the courts, which was to declare that in the carryingout of the duty of enforcing the law, chief officers of police have a omplete discretion whether to act. and the courts will not interfere with their decisions.

courts were pressed to abandon their hands-off policy.

The Court of Appeal in both those cases indicated that there All through the summer might be extreme instances in months, there has been keen which the judges felt the police were wrongly refusing to carry out their duty as law enforcers, when intervention from the courts might be justified. But neither of those cases was felt to be the moment for interven-

> The police were, however, put on notice. During the argument last month in the Cornwall case, Lord Denning returned to the same theme and was obviously champing at the bit, keen to intervene so as to main-tain the rule of law. Policing zy prerogative order (the form of order whereby courts can order the executive arm of Government to perform their distinct possibility.

While the court's judgment

WAITING for Scarman is every clean up—first, gaming prior to the public of individual police. Policy considerations of how bit as the arrical as Samuel the Gaming 1968, and then conduct were just some of the to police a modern society have. Beckett's famous play although pornography in Soho — the main suggestions for thange. never quite matched the com-

was a critical appraisal of the police methods deployed in the recent past towards the policing , Remoteness of the police from the needs and desires of the public was uppermost in the voluminous evidence submitted to Lord Scarman.

swing towards a radical re- they have forfeited the supports appraisal of civil policing in modern industrialised socviety? In the past, the police have undoubtedly achieved a large measure of success. - This has been due to three principal factors.

By tradition, the police adopted a demenour calculatedly mild in manner, by contrast with their Continental counterparts, which have been armed legal duties) has become a forces under central government control.

Second, the public has

THE WEEK IN THE COURTS BY JUSTINIAN

tomorrow is likely to stop short accepted the police on their own of issuing such an order to Mr terms; and third, a general satis-Alderson, there is every indica- faction with the arrangements tion that Lord Denning and his for making the police amenable judicial calleagues will indicate in some detail how they think the police should involve themselves in breaking the deadlock. so as to let the Central Electricity Generating Board get on with exercising its statutory powers to provide civil nuclear energy for Cornishmen and other inhabitants of the South-

It is a tantalising prospect that the judges, too, want to have a say in how the police should exercise their powers on behalf of all of us.

Much of what was said, almost ad nauseam, to Lord Scarman was that the public should have a direct influence on various. aspects of policing in modern

Accountability of policing to local authorities, the establishment of community police councils as a permanent liaison between local representatives But twice, in attempts to and senior police officers, and that have lead to a distancing force the Commissioner of the an independent element in the of the ordinary policeman from Police of the Metropolis to investigation of complaints by the citizen.

£1m-plus fees for players. They are among the highest wage-

payers in the Football League,

with a syst emthat gives extra

weighting to long service and

loyalty.

the players.

just the managers.

to democratic process and answerable for their actions under the established law has prevailed.

Until the advent of the motor vehicle and the widespread use of cannabis, the police rarely had to exercise their power against anyone other than the ing for the most sensing working class. In recent years, treatment of complex social working class. In recent years, the middle and upper classes came into direct conflict with the police and as a result tended to mould public opinion in a prime factors in disturbing the much more critical fashion.

It is not that the police have —factors that are not easily and changed for the worse; rather quickly removable—they need that society has changed drama to adapt policing practices to tically and the police have, cope with the disprivilege that to a great extent, failed to lack of basic amenities prorespond to these changes. The duces, tive in their recruiting.

In becoming more professional in the use of resources. they have developed techniques that have lead to a distancing

Over and above that, there plexities of society. Confidence in the police has waned. The riots of this summer palpably demonstrated that the relation. of inner-city areas with high ship between police and public ethnic minority populations no longer remains calm and

assured. The police may hardly have. deserved the loss of public corfidence. Police forces have set about maintaining good public What then has prompted this relations, but never the less.

of large sections of the public. Brixton was a classic instance of the police failing in valiant attempts to gain the continued support of the public they police. If the press reports of statements from Lord Scarman accurately reflect his tifinking the responsibility for the with drawai on a significant scale of public support lies squarely with the politicians for having neglected the framework in which policing policy can adapt itself to the changed society. Lord Scarman's report may critical of the Metropolitan

Police, but it will place the future role of the police squarely on the shoulders of Ministers and Parliamentarians Whether the political response is forthcoming will depend much on the acceptability of the report. The police themselves will have to absorbe the complacency so much in evidence in the submissions; made to Lord Starman The personal statement from Siri.

David McNee to Lord Scarman was unbelievably lacking in selfcriticism. Policing is a delicate art call. factors. If the police can properly point to appalling housing and unemployment as equilibrium of inner-city areas.

police have become larger. It may mean that even the better-equipped and more selectoriminal process must be much It may mean that even the less in evidence to deal with all but the most unacceptable of criminal behaviour. Lord Scarman's prescription for the way. forward can hardly be more important for the continued stability of Britain.

Arsenal pay price for transfer fee stand selves to not paying inflated

SOCCER

JAMES FRENCH

YOU CAN park much nearer to Highbury Stadium on Saturdays these days. The club once rated as British soccer's Bank of England side is feeling the

Home League gates this season has been 28,012; 26,527; 19,588; 39,795; and 25,470—each more than 10,000 down on comparable gates last season. This represents a drop of at least £30,000 in income per game, when profits on programmes and refreshment are included. Arsenal are the victims of a

vicious spiral. In the last 18 months they have lost, at the end of their contracts. two talented Republic of Ireland players, Liam Brady to Juventus of Italy, and Frank Stapleton to Manchester United. They have recouped a little over £1m in return-well under a third of their value on the open market. They have committed them-

managers who exercise shrewd

and purchase of players, it is clearly inflationary to award managers a percentage of fees received for departing players, if account is not taken of expenditure on their replace-So Arsenal's stand of prin- able fee to inject some vigour to recover.

crowd-drawing potential if there is no magic on the field? And how can they buy the magicians. if the cash flow is not there? But, workaday though Satur-

Yet even if they were willing day's 1-0 victory over Manto lay out £3m on two replacechester City was (and it was only their third win in 10 ments, they could scarcely attract two players in these Division One games), there are islands with half the ability of chinks of hope. Brady and Stapleton. Maybe City's manager, Mr John Bond, who joined them well they should step up their search abroad, where they might pay

less to the clubs, but more to The British soccer transfer system has gone haywire, and purchases. These so revived the side that they not only rose club directors, who hold the purse-strings, are to blame—not comfortably to safety, but also fought their way to the FA Cup While it is proper to reward Final, which they took to a

financial judgment in the sale club's finances. If City felt that their experienced substitute Phil Boyer need not be called on in a bid forwards, for £1.2m. to draw level after Arsenal's 68th minute goal, surely he

ciple is to be applauded. But and proven scoring ability into how are they to restore their the Highbury squad. A short-crowd-drawing potential if there term move, but time needs to be bought. That goal was taken coolly by,

Arsenal's black centre-forward.

Raphael Meade, aged 19, with a low angled shot-one of the few ways to beat Manchester's 6 ft 4 in goalkeeper Joe. Corrigan. Another tall black lad. central defender Chris Whyte. 20,

played with quiet discipline; through the season, when they never trying to be overwere under dire threat of rele- ambitious, but making sure he gation, made a series of judi- did the simple things effici-So Arsenal need some cool nerve, and some patience, as do

their supporters, and one or two good bargains. After all Manchester City sought to imreplay, thus replenishing the prove on their achievements of the second half of last season by buying Trevor Francis, one of England's few really talented

He has been injured with a right knee ligament injury for might be available at reason- a month, and still needs time

Australians bring much-needed fresh air

RUGBY

PETER ROBBINS

THE AUSTRALIANS have always been popular tourists and this season's party has arrived with a justifiably fine reputation. Our rugby desper-ately needs a breath of fresh air. The large crowd at Leicester on Saturday was proof of a widespread interest in good and interesting rugby. We are all included to lend maturity to the thoroughly sated by mediocrity three-quarters and to kick the at club level and look to these Wallabies to enliven our domestic scene.

sion, and the resulting dent to that the Australians were done in every department of the their confidence, I feel quite anxious to get the tour off to a forward play where the back certain that this touring team will bounce back.

Setting aside technical and physical problems, three factors affected Saturday's match. First, it was clear that the Australians were rather edgy, as was manifest in the occasional overaggression in the tackle. Second, the drizzle and then rain in the second half discomfited them more than the Midlands. Finally there was the choice of McLean included to lend maturity to the three-quarters and to kick the

He is obviously an extremely talented footballer but not I Despite losing their opening think, a natural fly-half. There match, sponsored by Thorn- was obviously a case for his EMI. 10-16 to the Midland Divi-inclusion and, appreciating fully

good start, a more inspired-but riskier choice might have been Mark Ella. Apart from Wheeler and to a

lesser extent Jeavons, the Mid-

lands pack contains no really

outstanding individuals, yet by technique alone in the set scrum and line out, a united Midlands pack played the Wallabies forwards comprehensively. That is perhaps symptomatic two entirely different approaches, and an indication as to how much the pendulum

has swung here in favour of forward play.

Peter McLean and Hall had some early success in the line out, but later Wheeler picked off the tapped ball with ease.

But there is much work to be

row, particularly Poidevin and Cornelson, will have to play key roles if they are to win the loose ball.

With possession so varied, little was seen of the exciting three-quarters who, to my mind, were far too cramped to allow themselves room for manoeuvre. Quick passing is effective when the alignment is correct and in Martin and Moon, Australia have two classy wings, ably supported by the highly gifted full back Gould.

Australia had cause to be grateful to Gould for his sale catching and lengthy clearances. I would expect to see far more running from the base of the scram when Hipwell returns

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Mareland track.

Tony Murray,

particularly

Piggott, in action yesterday in

Canada's international cham-

pionship at Toronto, is back in

action for the bread and butter

fare at Leicester this afternoon.

There the best race from the

LEICESTER

3.45—Hillsdown Lad***

5.10—Round Tower*

−Wise Choice**

uninspiriug

EACING

BY DOMINIC WIGAN

month's November 7 mount of the \$200,000 Wash-PC International looks ration a much-needed or both Vayrann and his closes nursuer in Saturday's Character Stoles, Cairn Rouge,

are cormarked for the Maryland The Laurel event which has on a steady decline in Detroit will be back in action. --- rears, principally due to "--" of our class challengers from overreas, and fierce competion from other better endowed ----- renking races, again areas to be beyond English

"----. However, there must be ---- prospect of both France ad trainad's Newmarket princinate posin somitting themselves wir's distinction. पञ्चानमा, in particular, will ha hard to contain for he is

autumnal fare may be lightly raced Hillsdown Lad, margaing with every race at a time when most of his contemporaries are on the decline. A dour hattler, who hung on to third place in Longchamp's



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looks after the limbless from all the Services. It helps to overcome

BRITISH LIMBLESS EX-SERVICE MEN'S ASSOCIATION Debled Reple

THE STRIKE by 3,500 Mersey. It is impossible of say exactly to a sub-committee of the port bedockers which closed the toss how much the strike has cost modernisation committee, on making Port of Liverpool for a the port. The loss was called off yesterday, culated at £200,000 a day, but officers sit. The men are returning to work, that was arrived at simply by

A mass meeting of about 2,000 of the men at Liverpool Boxing · overwhelmingly accepted their shop stewards. recommendation to go back. A week ago they had almost unanimously backed a recommendation to strike.

Their decision means that cargo handling can resume pa eight deep-sea ships and five coasters and that discharging can commence on a bulk graincarrier which came into the port. Mr Dennis Kelly, chairman of

ashippers and shipowners; was the recent pay-and-productivity

dividing up last year's revenue for the Mersey Docks and Harbour Company alone.

The dispute which sparked off the strike arose when a pal-letised cargo broke loose on board a Ghanaian ship. The dockers said eight men instead of the usual four would be needed for the job. The stevedoring company, Liverpool Maritime Terminals, refused to go beyond six. This matter has

during the stoppage. the port shop stewards' comwhich comes as a relief to not understood that even under deshippers and shipowners: was the recent pay-and-productivity Monday. This will allow both welcomed by the Livernool agreement it was still necessary sides to discuss implementation of them thoroughly.

The controversial reduced manning levels agreed five weeks ago will remain, but Mr Kelly said that an agreement had been reached on the port's "rulebook" which would prevent

further strikes.

Any further changes to the rulebook will be discussed, and any disagreements would be taken to the port industry's National Joint Council.

Meanwhile, employers and Transport Workers' representatives meet again today, and the employers have agreed to defer for a week final changes in working practices, agreed under the recent package deal, which were due to be introduced next

Unions seek joint assault on 4%

BY JOHN LLOYD, LABOUR CORRESPONDENT

leaders will use next Wedness and Municipal Workers Union.
day's meeting of the TUC which also spans most of the co-ordinated strategy by workers in the public sector which would drive holes through the Government's 4 per cent pay

Leaders of the TGWU, the biggest union, with members in almost every branch of the public sector, will take the lead in urging a conference of all anions with public-sector gules for such a strategy.

The TGWU will be supported Est the General Council by the

General Council to press for a public sector, is more cautious of the plans, but likely to give support

The case for the conference, which would raise the temperature of the winter bargaining anxious for a trial of strength with the Government, was put last week in the TUC Economic Committee, where it gained

broad assent.

Mr Larry Smith, TGWU Largely because or the executive officer and second-insity of the groups, senior officials have dismissed the command in the continued absence of Mr Moss Evans, the

GROUP of powerful union Managerial Staff. The General mounted only if unions' actions were co-ordinated.

> The TGWU will organise a conference of its public-sector members, probably next month. including widely groups such as council manual workers, whose negotiations have reached the stage of threats of industrial action. dockers. health national service workers, industrial civil servants, steelworkers and BL car workers.

National Union of Public general secretary, said there round attempts at a common that an effective challenge to pay claim, or even a common sof Scientific. Technical and the Government could be settlement date.

Staff strike at Lucas plant

By Our Labour Staff

LUCAS AEROSPACE has been iit by a strike of more than 1,200 clerical, production and mechnical staff at its Shaftmoor 🖫 Lane plant in Birminchem. 🦠

The strike began on Wednes-lay in support of 62 eletical and 13 production workers whose wages, the unions said, were stopped by the company after they refused to use new of Mineworkers' weekend technology-based equipment un-school at Whitley Bay, Sir less they were given some payment for its introduction.

The combine workers' com- home market, and keep up mittee at Lucas Aerospace esports Claimed vesterday that payments - The coal prices we have of the white collar section, who for the introduction of new tech-inology had already been made are significantly below the in other parts of Lucas and in levels of general inflation," he tother companies.

NCB intends holding coal prices for a year

BY BRIAN GROOM AND JOE RENNISON

COAL PRICES will be held for Coal Board's strategy to secure man, said yesterday.

Speaking at a National Union Derek said the NCB was trying to win a bigger share of the

A fourth candidate has come the next 12 mouths as an forward in the election to suc ceed Mr Gormley. He is Mr Bernard Donaghy, president o maximum sales during the the Lancashire miners, who is recession. Sir Derek Ezra, chair-putting himself forward as a compromise candidate.

The Left is dismissing his Chadburn, the Nottinghamshire president, as a sign that the Right fears an overwhelming victory by Mr Arthur Scargill over Mr Trevor Bell, secretary was previously the Right's only standard bearer

Men and Matters, Page 12

Government intervention in BL Cars row sought

By Brian Groom, Labour Staff THE GOVERNMENT was yesterday urged to intervene in the BL Cars pay dispute amid warnings about the level of unemployment which would follow if Sir Michael Edwardes. BL's chairman, executed his threat to liquidate parts of the

company.

There were two separate calls. One came from Mr Stan Orme. Labour front-bench spokesman on industry. The other came from Mr Terry Duffy, president of BL Cars' second largest union, the Amalgamated Union

of Fugineering Workers. The anneals were provoked following Friday's overwhelmstrike from November 1 over Sir Michael's insistence on a

torrah line. Mr Orme wrote to Mr Patrick Jenkin. Industry Secretary. ureing him to act so that normal

without delay. "The threat contained in Sir Michael Fdwardes's letter concerning closures and sackings should be withdrawn and the trade unions and management should therefore then be able. unfettered, to resume negotiaions" he said.

Mr Jenkin implied, however, in a tolovision interview on Friday that the Government had unproved Sir Michael's closure threat beforehand.

The anger of Mr Duffe who the nest has aided Sir Michael's fight against chanflant militanev, was underlined vesterday Claiming the RL clasure could bill 2m jobs across the economy, he said. "I don't nower and I think the Governmont chould intervenc."

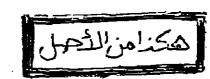
He said there was no sign Sir Michael wanted to meet unions to discuse the crisis. He said the AUEW executive. which meets tomorrow, would endorse the strike vote.

BL shop stewards will on Thursday report back on shopfloor opinion to union officials. There has been speculation that a meeting between management and unions scheduled for that day, on implementation of the 39-hour week, could be turned into a wider bargaining session Editorial Comment, Page 12

Factory sit-in ends

By Our Labour Staff

POLICE re-possesed Products' factory at Leyton, East London, at the weekend and ended an 18-day occupation by 228 engineering workers aimed at stopping Staffa's planned switch to Plymouth over two years. It is a hydrau-lic motors subsidiary of Braun and Sharpe of the U.S. A possession order had been



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from one day to ten minutes - on one function alone." - Alan Alston, Managing Director, Alstons Limited.

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In January 1981, Alstons installed an HP3000 Series 33 in Ipswich with a smaller HP250 linked to it from Colchester. Sales order processing, invoicing, sales ledger, payroll, production scheduling, bills of material and vehicle costing were soon put onto the system.

Says Alan Alston, "Our old computer system had become outdated in five years. It could not respond fast enough for our growing requirements, was expensive to maintain, and took up too much floor space."

Now with the HP computers, Alstons have rationalised administration and production systems, reducing data files by as much as 50%, and given the control of information back to the users in the company. Customer enquiries are now handled on-line. The HP250 link at Colchester has reduced turnaround time for sales order processing from one day to ten minutes. Maintenance costs are down 25%, with power and supplies consumption much lower too.

"For us, the IMAGE data base software is probably the most useful tool on the 3000 because it automatically gives us acress to all kinds of information. For example, we can analyse one week's orders in a few minutes. Previously this took three and a half hours every week."



"The HP3000 has improved our planning, buying and financial control. With it, we are confident of retaining our lead in the market."

- Frank Parfitt, Chairman, PKS Designs Limited.

PKS Designs is a UK company acknowledged as a European leader in the design and manufacture of stepping motor drives. Applications for their equipment are diverse in research, industry and business - where control mechanisms with speed, accuracy and precise positioning, are important.

The manufacturing process is complex, with more than 3,000 different components and sub-assemblies involved. PKS realised that to maintain their market position it was essential to employ a computer.

In November 1980, they installed an HP3000 Series 30 together with manufacturing software. They implemented the new system in phases - starting with Purchasing, then Inventory Control and Bill of Materials, so that within three months they were using Materials Requirements Planning. Now they are going beyond manufacturing to put financial activities onto the system - initially purchase ledger and sales order entry with the possibility of general ledger later.

"On the manufacturing side, the HP3000 has enabled us to reduce stock, buy components more effectively and cost products more accurately. With MRP, we've cut the lead time for kit picking - before production - from two months to two weeks! On the business side, we have now improved our credit control, gained tighter checks

on expenditure and have reduced tedious administration activities."

You too could count on results Hewlett-Packard in Great Britain supplies. Hewlett-Packard has invested heavily in the provision of customer support centres throughout the Hewlett-Packard Limited is Britain's 477th company

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in 'The Times' 1000 list, and part of the £1440 million worldwide Hewlett-Packard Corporation. HP Ltd has a turnover exceeding £100 million and employs over 1600 people of whom half are in sales and customer support. A working partnership.

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UK. HP runs two major training centres at Manchester and Winnersh as well as engaging in extensive on-site training programmes.

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Arnold Kransdorff reports on a manpower study which suggests a variety of approaches towards regulating employee career structures

A juggling act that provides the key to matching people with jobs

MOST companies are singuthe careers of their employees. most likely to employ too many down, they usually stop recruit- structure. ment altogether.

can cause serious internal problems for a company. Overdoing recruitment can cause an "age within a few years, leading to an unsatisfactory promotional blockage, while a encounter, and suggests the ban on hirings only creates a most effective solutions. vacuum when conditions im-

These policies, according to a leading research body in the field of human resources, are typical of the attitude adopted v the majority of British com-

There is only a handful of organisations it adds, that have effective systems for coping with the need continually balance employer requirements with employee expecta-Among them are the the Armed Forces and a sprinkling of companies in the tobacco. banking, insurance and com-

manpower crises that often have to be handled

larly unsuccessful at managing Institute of Manpower Studies. which has just published a 150-At times of boom they are page guide to help the average personnel manager people in a narrow age band overcome the problems of conand then, when the cycle turns trolling a management career.

The document, prepared by a The results of such policies working party of manpower planners from around a dozen leading employing organisa-tions, identifies a series of the most common problems that market age distribution and organisation over a period of personnel managers might the grading structure.

The IMS notes that the rate of progress of individuals in organisations is fundamentally related to the growth in the number of opportunities. Even a small reduction in an organisation's expansion rate will have a significant effect on promotion opportunities, it says.

Equally, the IMS says that a number of surveys have shown that the patterns of employee turnover are as strongly affected by the outside labour market as they are by an organisation's internal manpower policies.

The IMS notes that difficulties are more pronounced during a period of recession. Technological advances, such as those related to the microprocessor.

These are the claims of the and therefore company career structures:

Successful methods of control must be able to detect when the structure is not satisfactory. what the problem is, what has staff requirements. caused it and what to do about

manager to do this the authors result in career invoalances; the state of the business, the labour -

Irouble

combine to create completely employee turnover, recruitment different career structure im- and speed of promotion. balances an organisation must study them before drawing conclusions about the problems of its career structure.

For example, a company experiencing a period of rapid consider the consequences. expansion would be in a comtight labour market:

the expectations of staff exceed resources available, the com- ceed the supply of suitable

planning is more successful IMS. when done in conjunction with long-term business planning that includes an assesment of future

... "The future demand for staff will influence the career To assist the personnel prospects of existing staff," it The task of controlpoint to four factors that often ling the management career structure is one of controlling the flows of people through the

Such information should include the expected number of Because these factors can jobs in any career structure,

> Having identified the circumstances that produce severe imbalances in the management career structure, the next step -according to the IMS-is to "In one way or another the

pletely different position from consequences impinge on the organisation's large-scale contraction. Equally: Where expectations exceed a company's skill requirements opportunities, the major prob-may be changing or there might lem will be to offset the re-"We have in mind the need employees, such as frestration to match people to jobs. When at the lack of promotion and staleness produced by staying their opportunities or the needs in jobs too long. Where the of the company exceed the needs of the organisation ex-

The IMS says that manpower often poor performance," says

final step is to consider the practical actions that can be taken to restore the balance in the management career struc-

number of cases are analysed. For example in companies where there are shortof staff ready for ages promotion, the guide recommends using appraisal systems to detect people with potential. It also suggests that the organisation should ensure that new recruits fill gaps in the age distribution rather than add new bulges.

Other possible action would be to ask key employees to stay on after retirement providing this does not block and demotivate others. The company should also resist individual demands for pay increases.

Where there may be a promo tion blockage-ie, when too many staff expect promotionthe guide suggests that more opportunities may created by using managerial or technical staff to launch new ventures, or seconding managers to academic, public or

Other possible actions might to counsel employees to reduce expectations to fit the new situation or to retrain and redeploy managers to other parts of the organisation.

Elsewhere, natural wastage could be encouraged by, for example, becoming less competitive than other companies on salaries and benefits or. when opportunities cannot be created or expectations reduced. cutting back on surplus staff through redundancies.

*The Management of Career Structures, edited by Malcolm Bennison and Roger Morgan, Institute of Fanpower Studies, Mantell Building. University of Sussex, Falmer, Brighton, Price £12 or £8 for IMS subscribers.

opportunities within individual organisa-tions "at a rate that strained their ability to find managers

Promotion by rule of thumb

career structures."

prospects. In the 1960s companies generally had difficulty in sufficient suitablyqualified candidates for man-

promotion

Managing a company's career

structure has become pre-

gressively more difficult over

the past two decades as the

British economy has moved

Research at the Institute of

Manpower Studies, an In-

dependent research body, has

shown that an individual's

rate of progress is fundamen-

tally related to the number of

job opportunities. By rule of

thumb, for every one per cent

drop in corporate growth

rate, there is a 10 per cent

reduction

from boom to slump.

agement 10bs. According to the IMS, this creasingly technical demands of manufacturing processes and the use of more sophisticated techniques. This led to a growth in service functions

with the required

The rate of expansion of management staff began to slow and stabilise in the late 1960s and early 1970s. Around 1970, says the IMS. managers began to speak with less onfidence about their organisation's management

Oil crisis

"The oil crisis of 1973 and its aftermath turned this slackening in confidence into a deep pessimism; it became difficult to provide adequate career opportunities for managers when organisations were rapidly cutting staff to reduce costs and partially offset cash Many organisations found that career managedevelopment policies which appeared to be effective

opportunity creation. "In the new contracting situation they were quite use

The IMS says that the responses of organisations to the cash crisis tended to make things worse. "Oppor tunities were slashed by the reduction in staff, by the non-replacement of those who retired and future problems were created by the total ban on recruitment."

The IMS notes that three factors govern opportunities the growth or contraction in the number of jobs, wastage and the way in which vacancies are filled.

Each time a new job is created within the career structure, unless the vacancy is filled by external recruitment, a promotion or a series of promotions will occur. By the same token, the impact of a reduction in the number of levels in the career structure will be felt throughout the whole of the structure."

CROSSW

How Ladbroke's appraisal system works

TO MANY companies of similar size or complexity (8.000 employees and activities ranging from betting shops and hotels to hi-fi stores and holiday camps) the Ladbroke group's devotion to training may seem to approach the level of overkill. The group has its own training centre deep in the Surrey countryside and has a near military insistence on regular attendance by those aspiring to management and by management itself-right up to the

The preoccupation that Cyril Stein, the chairman, has

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with training is not simply altruistic. Underlying the courses is a basic theme of. "encouraging the entrepren-eurial spirit." Basic courses place a strong emphasis on commercial awareness-apparently one of the higgest hurdles is convincing people. to go for profit as a prime objective rather than simply

Later, students are led into the mystical world of people management and offered courses on husiness finance. objective setting, appraisal interviewing and successful communication. It is made clear to Lad-

watched, although Ladbroke would prefer to say that top management is aware of who Regular career appraisals and assessment of course attendance and overall performance means that Carewell Lodge keeps details of several hundred senior employees on file. Most of these les wiil contain care

ment forms.

broke staff that they are being

six-page document to be kept" secret from the person concorned that is the most faseinaling, and the one that ites ded cation to management Managers are fieribility. assessed on current performance and luture potential. Staff themselves know that

a move from hotels to fill is not out of the question and that ambition and management skills are unlikely to be overlooked even if the particular operation in which they currently work is heavy similar, competitive, skills,

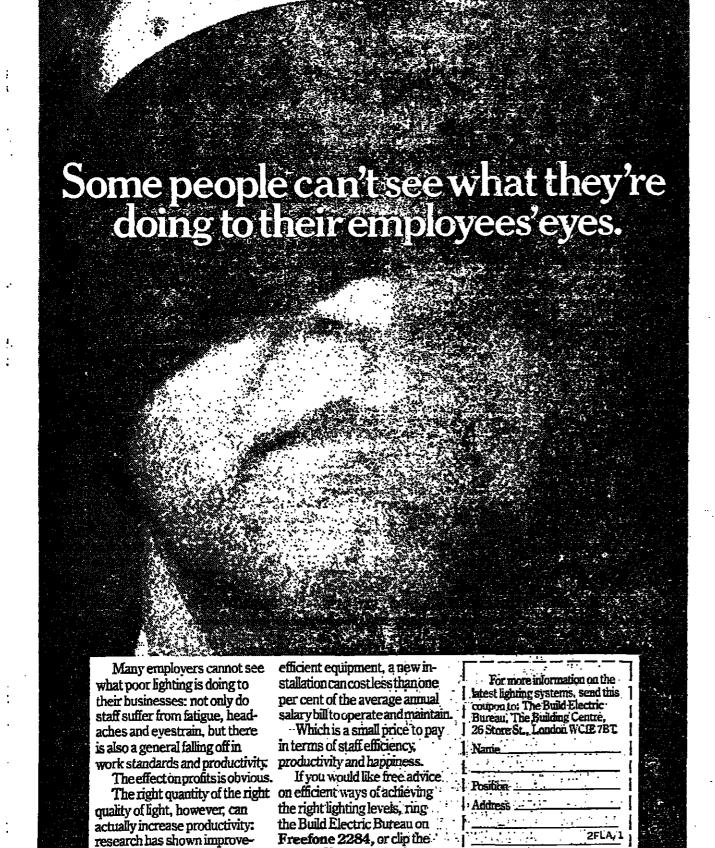
An example of this crossgroup placement occurred when the company sold off its castnes. Although most casino staff went over to their new owners, a hard core of 15 middle and senior managers were retained and elsewhere in the

At the time the casinos

levels above middle management. Outside recruitment was resumed only after the casino managers had been suitably placed elsewhere in

Divisions of Ladbroke each have their own fold-out files which, with the use of colour coded cards, indicate instantly any part of the Ladbroke empire which is heavily laden with high flyers or under-performers: Thus when a management vacancy occurs in any division it is a matter of a few minutes' work to see where suitable talent lies elsewhere and whether a particular division can bear the loss of a good person.

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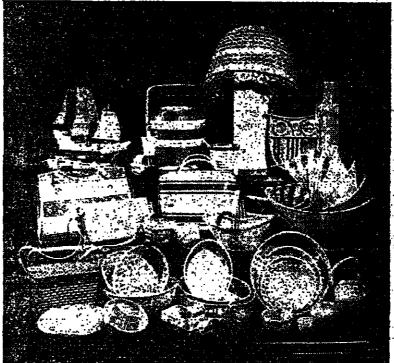
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Covent Garden

OPHER LOR

tructures v

Fiona Chadwick

by CLEMENT CRISP

Flora Chadwick made her wick manages more than well Opera House debut as the mill the Russian scenes. Here dencing Isadora on Samuday she cannot physically seem the afternoon—sine approximation of the first time during the Royal Baller's North American tour this summer—and the called "an immense fraud," gifts that have marked her as especially when he have a direct a most promising artist during contrast with Mary Miller's the past two seasons seem fully amering impersonation, hair the past two seasons seem fully amering impersonation, hair and more seems to during scenes still escape her, so afternoon—she appeared in the saiging bruised and emotion-rale for the first time during battered Duncan in her forties

way scene, prove that at the age of 21 she has a telling stage presence. And she shows off choreography with the flair and inderstanding that a great model will bring to counture pool Street station. The loss of dothes, Because she is young, with a beautiful body still moment in Isudoro it was the innocent of the tricks, and accommodations (and the camiline characters on the move. ness) that come with dance-

in the are Her bright, rich-toned move-dien ther ten ment is most appealing for the Isadora of Act 1, a character

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11. a promise a production from the function of our own promotion of the Other Place, Stratford, as an abunicaque of our own

remotion with thrusts Beaumont and Flet performance art, complete with

thrusts Beaumont and Floring perfection participation. Ray-

the less the The court of Rhodes becomes maid. Aspatia, is boun councilled the transfer a claque of wealthy, cosmopolion of useless flesh in a society

exploited.

by ROSALIND CARNE

created by the Warehouse

in the care stemporary laps

decline is the mand shockingly, into our con-

tan idlers, sipping drinks to the

sound of the Mediterranean and

bar music. Gradually, evil unfolds. The music grows

menacing, the mood becomes

suffocating, hot and dark. The beaming charm of Sinead

Cusack's Evadne contracts to

simmering mania, unleashed in

frenzy at last as she mutilates

and murders the King who stole her honour. Sexuality is

both vilified and rampant, a

glorious opportunity for this

fine actress to indulge in the

These Latin contradictions

are carefully exploited. Evadue's disappointed husband

Amintor (Rob Edwards) tears

off his crucifix as he becomes

her unwilling partner in collu-

sion. And she lays a cross by

For all the starkness of the

world, where even the blunt and

honest soldier, Melantius (Tom Wilkinson) must lie and cheat

the motiveless love of comrade-

madonna-seeming whore-

Nick Bicat's innocuous lounge

and the war i.

incie, are filed

the, strong in slieps, brave in all scenes still escape her, so its sweep of energy. Her acting much else is right, and more is unaffected, communicative; than right in the lovely force the anguish at the children's of her dancing, that Miss Chaddeath, Isadora's troubled wick can account the role very manner during the Russian rail.

The matinee brought an additional pruning of the text, with the excision of the opening the characters on the move. found in many 19th-century indent on a line gives a pristine works—is wencome. And account in the duets with Craig and Beregi. revolutionary artist from the the line bright, rich-toned move very beginning. Rid of the scampering crowd, we see an immediate contrast between the the life has appreciably within sight of Miss of integrity of Isadora's opening solo in a London drawing-room and the debased Petit Ballet de Paris and the Spanish roustation with the Spanish roustation of the second act of the its the like this part is much less credibly an link with the conventional past relicing at the conventional past received at the conventional

elderly father of the deserted

where treachery, trickery and

Beaumont and Fletcher pro-

duced a mass of plays and they have been-regarded as a pair of

hacks. True, some of the

alnguage is fortuous and deriva-

tive, with rhetoric piled on pedestrian rhetoric. But the

words come alive with a good

east and for sheer speed and

stagecraft they are unsur-

passed. Hard hearts may view this as a harmless thriller.

More delicate souls may suffer

Rank backing for

youth musical

the sword must rule. . .

Architecture

In the Japanese manner by COLIN AMERY

THE ARTS

Kisho Kurokawa is one of Japan's leading architects. He has arrived in London for on exhibition of the work of his practice, and as the designer, with Alan Irvine, of the great Japan exhibition about to open at the Royal Academy. The exhibition of his work is at the Heinz Gallery, 21, Portman Square, London, W1 until December 19. It is a small but potent show—rather like Mr Kurokawa himself. His architecture is important for two reasons. First, it is a mixture of the styles and philosophies of East and West and secondly it is undoubtedly characteristic of

what has come to be called the

Late-Modern style. Modern architecture has flowered in Japan in a way that is unlike anything that has happened in Europe. There have been endless opportunities. As the Japanese economy started to boom in the 1950s the country began to build on the American scale. The buildings of that period are usually heavy concrete copies of the works of Le Corbusier by architects like Juneo Sakaura, and Kunio Mackawa. One architect who stands out as remarkable from that time is Kenzo Tange. His complex curved, tent-like buildings for the 1964 Olympic Games in Tokyo liberated modern Japanese architecture

from the concrete corset.

a few years later was more

concerned with the playwright

as pamphleteer and social critic

than with this apparently innocuous "anti-romantic

comedy" (as Shaw labelled it)

that debunks military heroism

as practised in the final stages

The piece has remained popular on school syllabuses

presumably because it is short, well-made and, for all the

playwright's satirical inten-tions, unthreatening. Indeed, after an evening in the com-

pany of Jonathan Lynn's

lovingly unspectacular produc-

tion, the only remotely con-temporary dramatic parallel I

can come up with is Peter

The latest Ustinov

Oldham Coliseum

Ustinov's Ruritania.

of the Serbo-Bulgarian war.

machine-inspired geometry of much modern architecture towards a looser more organic style. They saw the modern city as a giant megastructure with " plug-in " elements.

A good example of this approach is the Nakagin Apartment Tower in Tokyo which Kurokawa designed in 1972. It looks like a cluster of boxes clinging to a core and rises to a height of 12 storeys. Every box has a window in the end which is circular. Each of the boxes is in fact a modified shipping container which is winched into place fully equipped with bathroom stereo equipment and even a calculator for the bachelor seeking a one-room

city apartment. But for Kurokawa these towers of capsules mean far more than a clever adaptation of the container system. Each capsule for him is symbolic of come their anonymity.

Another building in Tokyo

Shaw's "Plays Pleasant" The Shaw revival which started up

selecting a line to bend as he

saunters across the stage or wit-

the earthquake belt. Both

wife and daughter succumbed

to his charms and hairy chest.

Shaw being Shaw, sex never raises its head when a battle-

weary Swiss auxiliary in the

Serbian army, Bluntschli,

stumbles on the run through

Raina Petkoff's balcony and

into her bedroom. In collusion

with her mother, Raina har-

bours the fugitive and helps

him to escape in her father's

Petkoff returns home and

With the war over, Captain

Tange tradition and formed in of spaces devoted to leisure. moving place with the 1960s a group of architects. There is something for every facades around a void. known as the Metabolists. They one—swimming, bowling and In all Kurokawa's work there advocated a move away from the golf are routine compared with is an extra sense of the spiritual the popular pastime of shooting qualities of space that makes ducks by laser gun. The his architecture mean a little entrance to this collectivist more than just building. Meta-dream palace is designed to bolism has faded and the resemble an Italian piazza—it's latest buildings in the exhibition a shame the trees are plastic.

This example seems to me to

lack any of the traditional qualities that are more apparent in his bank building for the Fukuoka Bank in Osaka. This is more severely formal with a colour scheme of grey, black and white. Part of the lower floors are cut away to provide a route that is open to the whole Kurokawa is community. interested in what he calls the ing screens.

concern — a concept meaning The simplicity of traditional the spaces in between buildings and the semi-public space that he tries to include in all his

He is also interested in the JIGA—a Buddhist concept that of the sound of one hand clapsignifies the identity of the ping. In architectural terms it self. They certainly offer the can be the space between two signifies the identity of the ping. In architectural terms austere elegance? It has self. They certainly offer the can be the space between two austere elegance? It has single cell for the soul to columns, or the verandah of the certainly complicated architects' breathe in—but it is doubtful Imperial Palace. In the great approaches to their buildings breathe in—but it is doubtful Imperial Palace. National Ethnowhether they manage to over- Japanese National Ethno-come their anonymity. graphical Museum in Osaka, urban life. Kurokawa's Big Box the central court is called the

knowing that Bluntschli and his comrades were fresh out of

ammunition. The play cun-

ningly sets up a comparison of Bluntschli with Sergius, al-

matter, they never emerge as

On this occasion, that is no

fault of the playing. Richard

Briers has recently demon-

strated his widening range in

Ibsen, although Bluntschli is in

some respects a return to type,

everything he does is executed with style, precision and hollow

By this time, the memory of the chocolete-cream soldier, with his casual confessions of hunger, cowardice and exhaus-

true adversaries.

Kurokawa grew out of the is a rather terrifying collection Relic of the Future-a weirdly

demonstrate a concern with simple formal questions that is

almost neo-Classical. A finely detailed private house recently completed shows clearly a Western concern for simple form and a Japanese eye for geometry. The careful grid is as traditional as the wood frame and paper panels of early —and the trellis Japanese housesis in the same spirit as the slid-

Japanese architecture is time-less. Like the Shakers the Japanese mastered the art of refining the details to produce a sense of complete calm. Kuro-Buddhist concern with the kawa's work shows a struggle "Void." This is not so far that is going on in all the arts removed from the Zen concept in Japan. Has materialism and highly disciplined industrialisation killed the sense of simple, austere elegance? It has the individual in his own en-Another building in Tokyo which Kurokawa designed vironment. But that is offers a very different view of towards the end of the 1970s. not a problem that is confined

fully thought-out physical

nuance.
Shaw considered Sergius the

more difficult part and, as it

gets more difficult, so Peter

Egan goes from strength to strength. This emblazoned buf-

foon, standing foolishly by

that is just a funny as the

rigid posturing of the first two.

By the end he is justly isolated

from the romantic denounement

and lucky to escape with the

devotion of Anna Nygh's spirited maidservant. Alice

Krige is something like a young

Ingrid Bergman as the vapid Raina and there is top class

support from Richard Pearson

mannerism, but it certainly has

Coliseum, and a good cast includes Cliff Howells as the

defecting Jew, Maggie Olieren-

shaw as the spangled, ageing starlet, Susan Brown as the split

personality, and Andrew Hay as

Theatre Upstairs

The Catch

by ROSALIND CARNE

Cornish fishermen is locingly original a start. Nick Darke's evoked in this new play by Nick dialogue is absorbing and creaevoked in this new play by Nick Darke. Naturalism verges on living social history as we hear of the price of the Common Market—in cod. haddock, and lobster. Tourism has transformed the village, and the young are moving out. Thelma (Frances Low), pregnant by an unknown man, is off to Dorset to stay with an aunt. As the fog comes down, her father, Swiddles (Tom Watson) skulks at home, eyeing his contraband goods. Bone china, medical instruments, electrical appliances, useless gonks—all are harmless enough and provide a meagre supplement to a shrink-

The leap to handling cocaine for the big boys is no surprise, thanks to a tell-tale slug on the poster. A third character. Lead-well (Mike Grady) sets up the deal, and proceeds to doublecross his partner; quite how he does so is never made clear. The ending is a disappointment, both in spirit and fact, the latter being all too easy to surmise from the scatter of

props. chests a

If I pick holes here, it is principally from a sense of being design.

The little known world of cheated, after so intriguing and tive. He etches out a background with unstudied case, as when Leadwell refers to the cruel desperation of their fisher- ... men ancestors who lured ships onto the rocks, either to cutcompetition or grab booty. Swiddles has a proud response. That was "dog eats dog"; cocaine dealing is "dog eats shit." The old man's moral crisis is the human core of the drama,

but it is all too easily resolved. Hovering behind these transactions is Gogot (sounds like Goggle). The two men and Thelma all wait for him for different reasons, and the play takes on an unnaturalist dimen-

Director Roger Michell has drawn out three fine performances. Tom Watson's conscience-stricken Swiddles carries a slow to the restless Leadwell, flying through the parlour in his cowboy shirt with a haddock on his arm. The details of their tired and difficult lives are painfully clear, both around and beyond the ramshackle tea-chests and lobster pots of Chris Townsend's appropriately bleak

Elizabeth Hall

Kennedy & Thibaudet

by DOMINIC GILL The two young soloists fea- was proposed as an original tured at the concert given on

Friday night by the Academy of London (itself a band of young professionals) were the violinist Nigel Kennedy and the pianist Jean-Yves Thibaudet. Since his early childhood Kennedy has had to learn to cope as well as he can with the rksome condition of being considered an infant prodigy—a condition not nearly so desirable, nor so beneficial, as many people assume. As often as not

it is, in fact, a serious handi-

cap, and as difficult to live up to as to live down. Kennedy has the second problem : he has been an infant prodigy for so long that he evidently finds it extremely difficult to stop. He is 25 this year — yet he still plays the violin like a good little boy. His account of Mozart's G major violin concerto on Friday was the quintessence of the "well-learned" performance, a perfect pupil's product. It was and acrupulously prepared and yet it was as bland and

statement, or that bore witness to an original voice. Thibaudet's account

Mozart's A major concerto K414 : was a little, but not much, more impressive. An earnest and sensitive attempt to make the music speak was doomed from the start by a hard, wooden tone, and by an apparent inability to play any sequence of notes together legato. There was also a (perhaps chiefly nervous) tendency to bangbut Thibaudet gave the illusion of doing it even in pianissimo. The three movements flickered past in fits and starts, tight as a piano wire, and on the last note of the finale simply

vanished into thin air. I do not suppose that either young soloist found the conducting of Richard Stam (who is also the Academy's founder and musical director) a notable aid to concentration. Mr Stamp's gestures were discongenerally honest and accurate certing enough even from a dozen rows back in the stallsbearing down on allegro Mozart faceless as an empty canvas, as if he were fighting off a The tone-colour was robust but swarm of Wasds. unsubtle, the phrasing strong andante Mozart, with great but generally unnuanced. There broad struggling sweeps, as if -

Exhibition of Japanese books of the Edo period

was hardly a measure in it that he were drowning in treacle.

An exhibition of Japanese a series of related events on books of the Edo period (1600. aspects of Japanese culture 1868) opens in the exhibition galleries of the British Library,

range of popular literature available at that time to the ordinary man.

tion of Japanese art of the Edo period The Great Japan Exhibition held a the Royal Academy. phasis on reading for pleasure, with woodcut pictures, will be shows the kind of books that the on display and show the wide man in the street enjoyed and thus most of the items on dis-

activities The Rank Organisation will the dagger with ghastly join Commercial Union Assur-

Cracks by Michael Coveney

Bluntschli calls by to pay his high spirits. Whether dropping respects and deposit the coat. off to sleep on Raina's bed or

Arms and the Man by MICHAEL COVENEY

It is almost 20 years since Overheard, introduced a sexu-tion, has replaced Sergius in with a slyly vindictive grin, the London last saw the first of ally hyperactive Russian dissi-

An exotic rock star is shot success with Bent. This may be dead in San Francisco. The telephone wires are cut as party guests huddle together over Rick's body. The killer lurks outside in the garden. Or does deliberation, after her final ance and the Times Educational sacriligious deed. he? Everyone of those present of the Schools Prom and the moral lesson, honour glimmers National Festival of Music for hot dimly in this nightmare Youth in 1982.

World, where even the blum and Rank has decided to broaden had some reason or other to hate Rick. His transvestite, tattooed bodyguard, for instance, looks extremely sullen.

substantially its sponsorship of the two events in the future, in Catholic monestery.
And what about the blonde groupie, or the pornographic movie-maker? Not to mention in pursuit of his revenge. But line with its policy to assist in pursuit of his revenge. But line with its poincy to assist in pursuit of his revenge. But line with its poincy to assist if wronged honour can only be cultural activities for young regained through the perversity people.

The schools Prom was least offers some hope for the human race. Amintor's confession 1975 and Commercial Union human race. Amintor's confession became a joint sponsor three against the frustrated Bette Midler clone, or the Jewish homosexual on the verge of entering a Agatha Christic on an acid sion to Melantius is an appeal became a joint sponsor three not just to family ties, but to years later.

trip would be one way of sum-The Prom concerts this year ming up the tone of this exship which also touches on the will take place in the Royal only sexuality in the play not Albert Hall on November 23, 24 tainted with yiolence. Both and 25. tremely cheap but enjoyable thriller. The author is Martin Sherman, who had a big London

by the interval, but the second half contains a succession of Indicrous murders until the stage is as crowded with stiffs as the last scene of Hamlet. Nobody remembers to shut the windows, of course, so any time someone turns his back on the dark blue skyline, you can

totally predictable but very publication of the first annual vant action is the offstage set- musical instruments. ting in plaster of the longhaired freak's private parts. As 1980 by the Arts Council, the interest rates to 27 musicians.

bottom drawer stuff, dating plaster, and we are soon treated never a dull moment. Robert to the sight of the bodyguard like unmistakable hallmark of a trash classic. Only two corpses by the integral but the stage with a meat unpretentious a theatre as the like integral but the integral but the stage with a meat unpretentious a theatre as the the plot thickens, so does the axe.

I always enjoy bad thrillers. and they don't come any worse than this. I am not sure that Dion McHugh's production really achieves the right blend of extravagant camp and louche

the tattooed lady. MU's £30,000 to aid instrument buyers

though, due to Shaw's unam- his motto of never apologise,

biguous sentiments on the never withdraw, develops matter, they never emerge as a comic twitch in the third act

start putting your hands on your action to the policy of Arts and the Wordschizophrenic presentation has a totally predictable but very publication of the first annual actions and the wordschizophrenic presentation has a publication of the first annual actions.

A £30,000 loan from the Musicians' Union, the Royal Society of Arts and the Wordschizophrenic presentation has a publication of the first annual actions.

An appeal for £500,000 was funny pay-off. The only irrele- report of the loan fund for launched and so far £130,000 has been raised which has enabled The fund was set up in March loans to be offered at low

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2 Card game for a 25 Franc 7 & 28 Fastener that needs a 9 It's a bird. Beat it! (5) 16 Not on the mains and not

off, in a quiet period (9) 11 " Iced Louis" could be very 12 Fuss with sailors in deck

(5)
13 Manufactured, but it's approximate in weight (7)

15 Gave a false impression of. German song (4) 18 John Peel's was grey (4)

20 Dismiss the teller (7). 14 Area of land the Spanish weed (9) Profice 18 23 Lyric about a concert-hall 16 The share of a sum or a mathematical alexander a [proclime (5) mathematical element (8) mathematical element (8) se All benefit 24 Account of a vicar in a race 17 Mark made on fabric in 19 mark made on 19

..(9) 25 A surprise missile (9)

27 Ring that may be square

19 Touching without intersect-

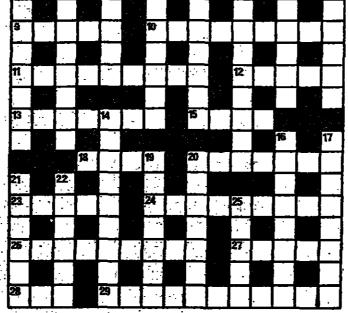
DOWN 1 Lots of wine to drink? Shut

gold coin (8) hole, but not in reverse (6). 3 Grotesque insect I caught 4 Withdraw one who refuses a conventional life in society

be very 5 Show jumpers don't like this declination (7) 6 Female cleric is delayed in

crowd. (9) it's 7 ... and senior male cleric was formerly the archer on board (6) 8 Occupy article in pavilion

that may be square ing the striking-pin of a clavichord (7)



clavichord (7)

28 See 7 Across

20 A song to you and me was 22 Covering for sheep and The solution to last Saturday's people (6)

30 The final mannequin to money to Charles I (7) people (6)

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Monday October 19 1981

The objectives of Cancun

MOST SUMMIT meetings have a theatrical quality, but the tentious, is the area in which North-South summit at Cancun in Mexico this week has a peculiarly artificial flavour. The 22 heads of state attending were the hungriest countries, an inoriginally supposed to consider ternationally co-ordinated grain an emergency programme to solve a world crisis. Yet for food production in developing many of them, neither the crisis countries by means of appronor the apprepriateness of the priate domestic incentives, sid remedy appear self-evident. son genue from the report of research programmes, and the Brandt Commission which, finance for agricultural projects. in turn, distilled them out of 2 in turn, distilled them out of a though increasingly polarised debate about the development of the poorer economies in a post-colonial

Prescription

The economic interdependence of the modern world and the unsatisfactory state of many of its individual economies since the readjustment of the price of oil are both self-evident. These facts provide an undis-

puted starting point for the discussions at Cancun, whether or not they constitute a crisis. It is over the economic prescription that differences emerge. They give Cancun, in some people's eyes, the status of a watershed at which the future principles of international economic policy will be established. Put crudely, the recommendation of the South entails a substantial redistribution of Northern wealth resource transfer" and global dirigisme by international institutions such as UN agencies, the IMF and the World Bank,

The North, broadly speaking, favours economic self-discipline home, less redistribution countries. emphasis on free market forces and on free enterprise. There is little appeal either

in the vague rhetoric of the New International Economic Order (NIEO) or in the asserof some hard-nosed economists developing countries should be left to "grope and cope." is perfectly true that a country's primarily on its own efforts and policies; but proponents of the ciples to put far too much emphasis on external as opposed to internal factors and fail to draw the right lessons their internal policies to take advantage of the world market, not to insulate themselves from it, have achieved enviable rates

more than self-help is required. Poor countries need financial and technical assistance to make their own way in a free market world economy. This principle must be applied at Cancun under the four headings envisaged in the Brandt emergency programme.

Food, being the least con-Cancun should produce the most practical progress. There must be an increase in food aid for reserve, and a new emphasis on for fertilisers and agricultural

aircraft, tanks and missiles.

warheads—as distinct from

best a simplistic view of the threat to the U.S. from the

for U.S. strategic nuclear forces

ever proposed by an American

More than \$180bn is to be

spent over the next five years on

new land based nuclear missiles,

new bombers, new submarines

well as on communications to

This huge programme, Presi-

dent Reagan told his nationwide

television audience, would con-

stitute "less than 15 per cent

of our defeace expenditure." It

would fulfil his "pledge to halt the decline in America's military strength."

among strategic pundits was

raging on key details of the

new programme. But President

Reagan's broad policy decision

to replenish the American

dramatic way has widespread

After travelling across the

there is a consensus within the

Union; that such weakness opens the U.S. to a real danger

U.S. defences, nuclear and con-

ventional, must therefore be

strengthened. For the most

part, President Reagan's tough

Unpalatable though this philo-

qualification.

armoury

Within hours the debate

Within hours the

debate had begun

the ... biggest

announced

modernisation."

administration.

Energy is the subject on which the Brandt report was at its most dirigiste with its calls for a "global energy strategy." Here, as in other areas, the price mechanism must allowed to give the right signals to developing and developes countries alike. But aid and finance, in particular World Bank finance for enery projects, are justified as a means of helping countries with transitional problems arising from the increased cost of energy.

Financial flows to the developing world do little longterm good unless accompanied by advice, skills and entrepreneurial involvement. This is just as true of private sector bank loans as it is of public sec-

The stigma over direct investment in the developing world by multi-national companies needs to be lifted. operations of the IMF and the World Bank, and their access to Organisation of Petroleum Exporting Countries funds, need to be encouraged because these institutions accompany funds with a degree of economic involvement which is usually more objective and appropriate than that which accompanies "tied" bilateral aid : heavily subsidised sales of plant and equipment to preserve jobs in the supplying country is not the best way of helping the South.

Trade is the area where the industrialised countries most need to suit their own actions to their words. It is hypocrisy to advocate free market printhe developing countries so long as developed countries raise barriers against the imports of agricultural products and semi-manufactured from the experience of the most goods. The reluctance to allow successful developing countries markets to work is one of the chief failings of the NIEO pro-But the industrial posals. countries must apply the same principle to their own econ-

At a time when protectionism Nevertheless, in many cases and economic nationalism are so visible, it is important that a positive and hopeful atmosphere pervades the Cancun summit. If the heads of such a diverse range of countries can produce clear statements of intent in these four areas, the summit will have proved itself worth-

U.S. DEFENCE

Mr Reagan's \$180bn package

By Bridget Bloom



Part of America's armoury: the B1 homber (left), the present Trident C4 and (right) air-launched Cruise missiles

Soviet Union, occurred just a that President Ronald Reagan be understood about President

Reagan's \$1800n

veapons package.

The first is that the programme marks few, if any, fundamental departures from the past. The need to match the rhetoric with action has ensured a big programme, though in total probably not and sea-launched missiles, as much more than a comprehensive Carter programme could control the nuclear arsenal and have cost. But underneath the research to develop new rhetoric the programme is the weapons, including space-based product of political compromise and of the interplay of a divided bureaucracy, powerful service chiefs and service establishments and to a lesser extent the defence ministries.

> Because it is the result of compromise, it is not set in concrete. In particular, it could succumb to budget constraints and met with opposition on that or other grounds as it comes before Congress for approval.

The second, however, is that the administration still has no coherent view of where this new strategic programme-and the huge effort to re-arm in nonnuclear fields—fits into overall U.S. policy on East-West (or that matter North-South) relations. For example, it is far from clear whether the programme is being undertaken simply to contain the Soviet Union or at least partly as a Europeans invited by the State bargaining counter in arms con-Department to meet politicians. academics, military men and citizens. I have little doubt that essentially a reaffirmation of

programme itself is nuclear doctrine and strategy U.S. that its defences have of previous administrations, weakened relative to the Soviet while the detailed choices of weapons systems flow directly from decisions made in the last of Soviet aggression; and that decade or so. The doctrine of "mutually assured destruction" (MAD) was long ago abandoned, for it was developed in the days when—feeling secure ast superior unquestioningly and without nuclear warheads—the U.S. threatened massive retaliation if the Russians were to launch

sophy—so redolent of the Cold a nuclear attack of any sort. War of the 1950s—may be in Today's doctrine of deter Today's doctrine of deter-Europe (and another conclusion rence relies, as it has for a of a month's visit is that for Reagan supporters "Europe" decade, on the concept of flex-Reagan supporters "Europe" ible response: given that there is a little known area and an is near-parity or equivalence insignificant calculation in the in nuclear weapons, the U.S. East-West balance) there are threatens to match any strike two key points which need to by the Soviet Union at what-

ever level it is made, from the the MX in the next few years, strategic .

believe that President Reagan's most publicised new decision to deploy the MX (for missile experimental) represents a break with the past, in that the MX is said to be a " first strike weapon. These experts insist that the Reagan decision to hardened" silos amid a myriad of empty shelters, rather than shift it as President Carter suggested, means that it must be used first if it is to avoid destruction by increasingly accurate Soviet land-based

Backing up this view is the belief that a "window of vul-nerability" is open or is about to open onto the U.S.'s existing Titan and Minuteman intercontinental missiles. These ICBMs, so the argument goes, are increasingly vulnerable to the

defence plans.

battlefield to the mammoth leaving open the option that intercontinental missile. But it is difficult to avoid the conclusion that the decision to build any MX's at all is primarily political. Given the Republican rhetoric and particularly high profile of the MX in the whole strategic debate, Mr Reagan could not have abandoned the new missile altogether. But it may well turn out that he has chosen to deploy the smallest number

> In any case the MX decision has rather stolen the limelight from plans for modenising the other two legs of the American strategic triad—which account for 70 per cent of the country's nuclear arsenal.

In all the discussion of vulnerability vulnerability of American ICBM's the critical point is rarely made that while the U.S. has only 30 per cent of its strategic nuclear

from the end of 1983. The other key element in the

Tomorrow Nato's Nuclear Planning Group, attended by 13 of the Defence Ministers in the 15 member alliance, convenes in Gleneagles, in Scotland. High on the agenda will be a briefing from Mr Caspar Weinberger, U.S. Defence

rapidly improving accuracy of based on land, the USSR must Soviet missiles and so the only way to close the window was to make the MX mobile. -Until recently this also launched weapons thus leave seemed to be the view of the U.S. with an awesome Defence Secretary Caspar Wein- answer to any conceivable berger and his officials who now Soviet first strike. have at least a smattering of egg on their faces. Not surprisingly critics charged either that the

Secretary, on the Reagan administration's new

charitably, that they judge it To some observers the situa-tion is reminiscent of the famous missile gap of the 1960s which turned out not to exist: Further studies are to be launched nuclear missile zine a fortnight ago may be a Wasi made of "basing modes" for (which Britain may well find straw in the wind or a portent this.

new administration does not

appreciate the problem or, more

launch 75 per cent of its missiles from Soviet territory. The American sea and air

The Reagan plan proposes to update both the sea and the air legs of the triad—most controversially by the decision to build 100 B1 bombers (which were cancelled by President Carter) and most devastatingly by speeding up development of the highly accurate long-range D5 or Trident 2 submarinelaunched nuclear missile

Trident submarines). The package also includes a

controversial decision "deploy several hundred nuclear armed sea-launched cruise missiles on general purpose submarines beginning 1984"—controversial not only because in arms control agreements, submarine - borne siles are difficult to verify but also because the decision could point the way to an alternative "basing mode" for the very contentious Cruise missiles which Nato proposes to base in five European countries

nackage the decision to imcommunication, command and control of the whole strategic system — what is known as C3 in the jargon— has got almost universal approbation. Many experts believe that the C3 systems (of both sides) have long been highly vulnerable to attack, so valuerable, according to one specialist, that in the U.S. the military and politicians alike have been afraid to talk about it.

But if that in outline, is the package; what chance is there that it will all go through? Interestingly, as strong a note of initial caution was being sounded from the defence industries, as from anywhere else last week. Thousands of com-panies, from local manufacturers of bearings and bolts to the aerospace glants like Rockwell International, main contractor for the BL, as well as General Northrop and Lockheed, all stand to benefit. Yet companies are aware that the main effect of the programmes will not be felt till the mid-1980s, while business in general is well aware that arms spending could be slowed over the next few years as President Reagan's expressed desire to see a balanced budget by 1984 bumps up against what look like being increasingly unpopular cuts elsewhere in the federal budget.

An opinion poll in Time maga-

of more serious things to come Some 76 per cent of those questioned felt that they would be affected by at least one of the proposed reductions in federal spending for the coming year while 56 per cent believed that further military cuts could be made without jeopardising national security. Any such developing mood would quickly make itself felt in Congress which must approve the package line by line. Many observers believe that

the principal problem for arms control now is whether the Reagan administration is politically committed to any sort of arms limitation, let alone real arms reduction raiks with the Soriet Union until its rearmantent programme is well and tridy under way. But Mr. Paul Warnke, the respected negotiator of the now shelved Salt 2 Treaty said in Washington last week that he was broadly "relieved" by the package; none of it went outside the limitations imposed by Salt 2: there was nothing in it, he said, that the Russlans had to get especially alarmed about."

However, Mr Warnke is critical of the decision to have Cruise missiles on submarines (as well as that to base Gruise and Pershing missiles in Europe) as being dimeces sarily provocative to the USSR. He and others are worried also that the real arms centre measure still extant—the 1972: anti-ballistic missile (ARM) treaty which pur tough limits on auti-missile defence be in jeopardy as it comes up for review next year.

No sign of a policy framework

There is also the viewed in earlier reports of the official Arms. Coultol and Disammament Agency, that the new D5 Trident missile, with its planned "hard target kill capability" could be seen as a destabilising "first strike"

The strategic arms package is only two weeks old; it will be months before Congress finishes with it, months during which debate on its perceived merits or demerits will no doubt fill the airwaves and the news But awesome and with though

the subject is, an air of unreality pervades the whole debate about, and preoccupation with, nuclear strategy and nuclear Whatever the Soviet Union -

may think of this enormous expenditure to come, there is no sign that the Reagan Adminisframework into which its nuclear strategy fits, let alone a policy for coping with the much more complex, difficult and dangerous problems posed to international stability in areas like the Gulf where nuclear might is presumably irrelevant The last few days of rapid and An opinion poll in Time maga-confusing statements from zine a fortnight ago may be a Washington have underlined

BL—a matter of persuasion

IT IS not difficult to understand up is maintained. Sir Michael the feelings of resentment and Edwardes, the BL chairman, is employees of BL Cars to vote so decisively against the company's 3.8 per cent wage offer last Friday.

Not so long ago the men of Longbridge and Cowley were at the top of the Midlands pay league. Now they have drifted towards the bottom, their bargaining power in the face of a determined management appears to have evaporated and their jobs are seen to depend on a not very benevolent government. Many of them may think that, in the short term at least, they have not much to lose by striking for

Expenditure

In one sense, the latest crisis at BL Cars reflects the weil-known difficulty of managing labour relations in a state-owned enterprise. In the private sector wage settlements of 5 per cent or less are becoming by no means unusual; some hard pressed firms have been able to negotiate wage freezes or even wage cuts, because their employees know that without cost reductions the business will not survive. In the public sector commercial realities are less compelling: commercial if a Tory Government agreed to put nearly £1bn into BL in 1980, why should it not be induced to provide some more? With the enormous expenditure already committed to Longbridge and Cowley - the successful Metro, the Triumph Acclaim and the new mid-range car — the men in those two plants may feel that the threat of liquidation is so much

sometimes accused of behaving autocratically and of being too ready to go over the head of the trade unions. Given the drastic cost cutting measures that were necessary, it is hard to see how any union leader, at national or local level, could have identified himself with Sir Michael's strategy. Reluctant acquiesence was all he could reasonably hope for and that, up to now, is what he has got. Between now and the end of

the month, when the strike is due to take effect, the company has to renew its efforts to explain to the employees why another low wage increase is unavoidable. Above all they have to be persuaded that further cut in living standards is sacrifice worth making and that their contribution towards rebuilding BL Cars will be ultimately rewarded. In the short term there is probably little room for manoeuvre on basic wages, but the mechanics of the factory-based bonus system could be a fruitful subject for negotiations.

Consistency

Firmness and consistency on the part of BL's management have helped to bring the company to a point where its commercial survival (not necessarily in its present form) is no longer a forlorn hope but a year's TUC general council realistic possibility. Instilling elections in Blackpool when he new disciplines was bound to polled a million votes more be a painful, even brutal process and to that extent BL Cars is a microcosm of the British economy. But there is a limit to what can be achieved by threats. At some point reluctant | most to persuade the hesitant acquiescence has to give way to challenger that he could ensure mutual understanding and a moderate succession. Because active co-operation; that, as the election by secret ballot at

Late shift against Scargill The re-appearance of Ray Chad-

burn as a candidate for the presidency of the National Union of Mineworkers promises to ensure the contest—the most important union election since Jack Jones and Hugh Scanlon retired—is closely fought.

Chadburn has been pushed reluctantly into the lists by moderates as the best hope of stopping militant Yorkshire N.U.M. president Arthur Scargil who was beginning to look unbeatable. The 48-year-old Nottingham-

shire coalfield leader had declared a year ago that he would be the right-wing candidate. But in March this year he dismayed his supporters by standing down and leaving the field to Trevor Bell, secretary of the union's white-collar section. Such indecision suggests that Chadburn has no great appetite for one of the most influential jobs in the trade union move-

more interested in gardening than union politics. Married with two children, he has little experience at the top and no reputation outside his union. His strength as a candidate—apart from commanding the second-largest coalfield—is that he is a real miner. He became a full-time official only in 1977 after 28 years as an

habitually caricatures him as

electrician at the coal-face. Pressure on Chadburn to reconsider his withdrawal from the contest started after this than Scargill in taking a seat alongside his rival on the union's supreme body.

It was the NUM's retiring president Joe Gormley who did

voe, there is no danger of spl., ing the moderate votes. "You can't split nowt of nowt," Gcrmley told him. Senior Labour politicians also urged display ads recently. . Chadburn into the fray.

Men & Matters

Pausing a moment this weekend as he planted a thousand daffodils for the spring, Chadburn told me: "I will be taking the same line as Joe Gormley. Our objectives are to improve the conditions of employment and wages of the members whether by a shorter working week or salaried status. The question is how we attain

"We cannot seek a confrontation every year on every issue. We cannot achieve our objectives overnight. We cannot bring members out on strike: that's damaging for them and the industry."

Not surprisingly, Trevor Bell is a bit unhappy at being up-staged at the 11th hour—and even later by the entry of Bernard Donaghy as a fourth candidate. As for Scargill, he has been campaigning for over a year now and reckons to have swung enough votes to have ment and the NUM Left victory within his grasp. Indeed he may. But the odds

against him are greater now than they were a week ago.

Back to front

That sometimes mordant political weekly the New Statesman has taken a bite at a hand that feeds it in its latest editionwithout so far losing a tooth

the NS levels some severe front-page criticism at the for voting "no" in the presi-Bank of Credit and Commerce International and its Pakistan- to the polling station to ask the International and its Pakistan- to the poining station to and the born director Agha Hassan duty policeman to help him Abedi while a full-page advertisement at the back of the "Never mind," says the policetisement at the back of the "Never mind," says the police-paper is occupied by the Third man, "we've made the correc-World Quarterly, an academic tion for you already. Just save journal established by the self- us the trouble next time." same Abedi.

Similar ads have been appearing over the last couple where a newsreel shows him of months. Advertising mana- delivering his inauguration

ger Bischael Roberts admits that court from this source of revenue, the weekly has "not been doing terribly well" for

But both sides tell me the. critical news story will not lead to the withdrawal of future ads. Homayoun Gauhar of the associated Third World Foundation says that another is already booked for next week.

That is when the NS, in the second part of its investigation, says it will be looking at the public relations of the Third World Foundation.

Sphinx smiles

assassination changed some things in Egypt - including Cairo's Tahrir Square, Menouflya University, the Cairo-Ismailia road, and an island in the Suez Canal which have all been renamed in his

has

But the events of the past couple of weeks have not altered the Egyptians' slightly macabre sense of humour. Political jokes are flourishing as ever.

One of the least cruel about Sadat himself commemorates his penchant for taking a break from politics in luxurious havens up and down the country. His first words on reaching heaven, it is said, were: "Fein al-istirah?"—"Is this a rest-house?"

It is to Sadat's successor Hosni Mubarok that the cafe wits have now turned their attention, however. One story In an investigative report, going the rounds is about a peasant who, berated by his wife dential referendum, runs back

Another tale has Mubarak taking his wife to the cinema



speech. At the end, everyone applauds except Mubarak. His wife nudges him anxiously and whispers: "Cläp, clap, Hosni, or they'll arrest the audience." whole

Head start

Communications with Andorra have been at best uncertain in recent months, but I am happy to say that a despatch has finally succeeded in reaching me by mule train across the snowbound Pyrenees: It concerns a student, much mocked by his colleagues for his frequent fits of gothic melancholy and numerous bungled suicide attempts. Most recently, he was spotted atop a rocky outcrop, swathed in black and with a revolver pressed against his head. 'Not again," catcalled the onlookers, lapsing into ill-con-cealed mirth. "Don't laugh," replied the student, "you're

Observer

BROKE?

You should have paged the Oracle, ITV's brand new, free to use teletext service, because one of its pages (page 223 to be precise) has the very latest financial news.

For further details visit your local TV dealer.

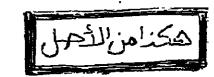


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FINANCIAL TIMES SURVEY

Monday October 19 1981



West Germany

The West German success story has been under challenge this year as never before. Foreign pressures, economic and political, have increased the strains on Chancellor Helmut Schmidt's coalition, and brought it close to a split. But surging exports have warded off a serious domestic recession—and the economic outlook for 1982 is brighter.

Severe strain 111 Bonn

By Jonathan Carr Bonn Correspondent

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CHANCELLOR HELMUT SCHMIDT'S heart operation SCHMIDT'S heart operation is one part of a divided nation last week has cast a new shadow straddling the East-West border. over the West German coalition with a special interest in Government re-elected in detente and a key front-line October, 1980, for another four-role in Nato. It is a major trad-

Over the last year the Social Demograt (SPD) Liberal Free its own.
Demograt (EDP) alliance has It must (rather unwillingly) been under greater strain than act as custodian of the world's at almost any time since its second reserve currency after the U.S. dollar. Finally its Schmidt, now aged 62 and with history still imposes restrictions seven fough years behind him on its policy makers, even more than three decades after World the lynchpin in an increasingly uneasy partnership. Despite all the signs that Herr Schmidt came through the operation well, there must now be a big question mark over his future, and hence that of his

Government. Why has the coalition been in such poor shape? After all, the voters gave it an increased par-liamentary majority in the general election, and the Christian Democrats (CDU) seemed resigned to a further Spell on the opposition benches until

The essential point is that the external pressures on the coun-

try have increased sharply, and this has shaken a Government alliance which involves a tricky political balancing act even at Of course Bonn has had to

intensified by) leadership changes in two key allied countries, the U.S. and France.

would argue that they are facing similar problems-and are economically worse off than the Germans. But the Federal Republic is peculiarly vulnerable in at least four ways. It ing nation with almost no raw materials or energy supplies of

than three decades after World War III

Only about 18 months ago it seemed that medium-sized European countries could restore the dialogue between the siper-powers, which had dried up after the Soviet invasion of Afghanistan. There was Poland's leader, Mr Edward Gierek, arranging a meeting in Warsaw between the Soviet and French Presidents, Mr Leonid Brezhnev and M Valery Giscard d'Estaing. And there was Chancellor Schmidt in Moscow, extracting a small but genuine concession from the Russians which seemed

face East-West crises before, and economic setback, currency fluctuation, and so on. But this year the problems have sur-faced together, and they have coincided with (and been partly leadership. Most Western European states

COMPARATIVE STATISTICS 1980 Share as % of Population earnings countries DMbn as % of GNP DMbn as % of GNP rate† % + 5.5 DMbni 22.40 W. Germany +13.6 1,180 60.8 +1823.6 218 24.6 42.1 9,363 18.20 +13.54,638 33.9 401 8.6 459 9.9 53.7 117 12.20 13,9 231 12.2 254 13.4 372

Source: Dresdner Bank. £=DM 4.10 \$=DM 2.19 (13/10/81).

lem of intermediate range growing military strength.

France

Japan

Herr Schmidt badly needed an early start to missile talks. Only with difficulty had he won approval from the SPD for Nato's "arm and negotiate" strategy of December, 1979, towards the East. The Nato stand meant that if the Russians could not be persuaded through negotiation to renounce their lead in the intermediate range field, then Nato would start to deploy new U.S. missiles in Europe -and notably Germany - from

It was a "carrot and stick" strategy and the eyes of many in the SPD have been fixed firmly on the carrot - a quick start to serious negotiations.

Meanwhile Mr Gierek has one and the Polish crisis bubbles on-an ever-present threat to the East-West dialogue on missiles, economic cooperation or anything else. Herr Schmidt's long-time friend and ally, M Giscard d'Estaing, was displaced from office in the French Presidential elections in the spring. President Ronald Reagan has replaced Jimmy Carter in the White Housedetermined to take a tough to make superpower negotia- line with Moscow and negotiate flors more likely on the prob- only against a background of

month—two years after the Nato "twin track" decision. In that time impalience with the U.S. has grown not only in the SPD but in the FDP, of which the Foreign Minister, Herr Hans Dietrich Genscher, is leader. It has been intensified by President Reagan's decision last

summer to build the neutron weapon and it has brought growing sympathy within both Government parties for that non - parliamentary "peace non - parliamentary "peace movement," which wants no more nuclear missiles in Germany in any circumstances, and whose demonstration in

Bonn a week ago drew more

than a quarter of a million

people. It is not certain that Herr Schmidt will be able to gain endorsement of the Nato stand at the SPD conference in Munich next April. If he does not, then he has said he will step down. That would spell the end of the coalition, since Herr Genscher would not stick to a party which had disowned the Chancellor on so crucial a security issue.

Despite these problems it still average increases below the

seems marginally more likely rate of inflation. The Japanese Missile limitation negotiations that Herr Schmidt will carry between Washington and Mosthe day. Ironically, the late cow are only starting next start to Moscow-Washington negotiations also means that no one can reasonably expect marked progress by next April -so the Chancellor's message to the SPD conference is bound

> to be "don't rock the boat now." The gravest danger to the coalition may in fact emerge over a quite different issue economic strategy and unem-

> At first sight this seems absurd. It is quite possible that next year West Germany, by comparison with most other countries, will have so low an inflation rate, so strong a currency and so large a trade sur-plus that non-Germans will start to talk about an "economic miracle" again.

In fact, there will be little miraculous about it-merely the result of currency decline in 1980 and part of 1981 which made German exports more world price-competitive markets, combined with a tight monetary policy by the inde-pendent Bundesbank, steps to cut government borrowing in 1982 and a wage bargaining round this year which brought

took a similar path to new suc-cess—but a year or two before

The main problem is that even with all these benefits and a real increase in Gross National Product (GNP) next year of as much as 2 per cent, the jobless total will continue to grow. An average 1.4m unemployed next year may seem fairly modest when measured against the figures in Britain or France. But for the Germans it is historically high and could upset some of the assumptions on which the country's social consensus is based.

This year, with declining economic growth in real terms, the trade unions supported by many in the SPD demanded a big state investment programme to try to create more jobs. Instead, under FDP pressure, a major Government savings programme emerged for 1982, with cuts in planned expenditure of close to 1 per cent of GNP. Is the Government going to reject similar demands for job-creation programmes next year too?

The FDP's answer seems bound to be the same as it was this summer—when it made the issue of Government spending

one on which the coalition stood or fell. It will have some SPD Cabinet members on its side but a growing number of SPD Parliamentarians will be opposed. Many will argue that the SPD may (just) be able to afford losing some of its young voters to the "peace movement" or the ecologists. But if the party is som not to be able to act strongly against growing unemployment, then it will lose its essential support in the trade union movement. There is a lot in this argument politically—whatever view may be taken about the virtues and

vices of Government spending. It implies that the conflict which emerged on the issue between the SPD and FDP this year may break out again with renewed force.

It is against this background that the strong West German criticism of high U.S. interest rates should be seen. The Americans complain — with some justice—that for years Germany urged them to combat inflation, and that now are doing exactly that the Germans complain. But the particular reliance of the U.S. on monetary policy to achieve its goal brought problems for the D-mark, the German economy and the coalition.

The Bundesbank felt forced to keep its interest rates up to prevent an outflow of funds drawn away by high U.S. rates. Yet a high domestic interest rate level was just the reverse of the medicine the depressed German economy needed this year. It meant the state had to pay more for its borrowing than it would otherwise have doneand it intensified the struggle over economic strategy which nearly brought the coalition down in the summer.

None of this means the Americans can be blamed for able Government.

CONTENTS Economy Trade Foreign policy īv European policy Defence īv Energy The top politicians VI. VII VIII VIII Stock market \mathbf{x} X Engineering Steel Chemicals XII XII Aerospace XIII Research XIII XIV, XV **Profiles** The unious XVI Agriculture XVI Food marketin XVII Films TAT The media

But it does help to underline how greatly the Germans are dependent on decisions taken beyond their control, and not least those emerging from Washington and Wall Street.

Motor industry

XVIII

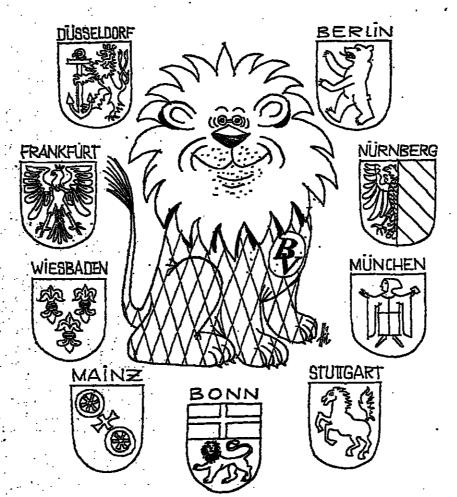
The coalition was in any case bound to have a bumpy ride in 1982, and needed a firm hand at the top more than ever to see it through the dangers. Schmidt's health problem has introduced a new factor of uncertainty for an already vulner-

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Signal of a stronger D-mark

could easily be forgiven a sense in August. of bafflement this autumn. He would note that the D-Mark had not look like circumstances in been making striking gains which a currency would against the U.S. dollar and had strengthen. If West Germany been formally revalued by 5.5 per cent within the European world economy" (and admit-Monetary System (EMS) at the tedly the Germans themselves start of October.

Yet he would also dimly recall a string of dismal records this year which seemed to suggest that the German reverse. economy was going to the dogs.

His memory would not be playing tricks, Germany's gross national product (GNP) fell in the first half of 1981 in real terms (after allowing for inflation) by 1.3 per cent against the same period of 1980. That is the first real reduction in GNP since 1975.

Consumer prices have been shooting up alarmingly (by German standards) and in September were 6.5 per cent higher than in the same month last year. That is the biggest rise since late 1974. Further, the country has run deficits on GNP in the first half of this

On the face of it these do ever was a "locomotive of the struggled hard against accepting so ambitious a role)—then it has surely run out of steam. if not actually gone into

Or has it? The currency markets are not always right but on this occasion the signal of a stronger D-mark is almost certainly correct. There is plenty of evidence to suggest that next year Germany's economy will be performing more strongly than most of its key rivals. That may not be saying very much-if high interest rates persist throughout the Western world and the jobless total continues to grow. But relatively speaking, the Germans are set to do well. That 1.3 per cent fall in real

A CASUAL OBSERVER of the its visible trade on three occa- year is both better—and worse West German economic scene sions this year—most recently in August.

As it is, industrial production in the first seven months are covered in other articles of this year fell by 2.2 per cent this survey. Here it is enough It is better because the judged against a particularly

Economy

IONATHAN CARR

which tailed off sharply in the second half. In fact, the story in the first half of 1981 has been one of further deterioration but of stagnation

at a low level. The GNP result looks worse if one (legitimately) considers what it would have been without a quite unusually strong boost in demand for German goods from abroad. This is by no means the first time that Germany's export success has warded off deep recession at home—but it is certainly one

and retail sales by 3 per cent economy's performance is being against the same period of D-mark from about the end of 1980. Overall orders to manu- 1979 until quite recently facturing industry were down proved a double-edged sword. by 2.7 per cent — and would have plunged more steeply had man export goods more priceit not been for the rise of 5.9 per cent in export demand. While export sales were picking up strongly, the rate of increase in imports sharply declined - depressed by the

weak home market.

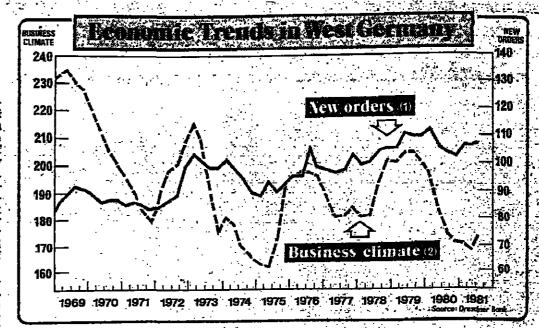
As a result (and despite those three trade deficit months mentioned) Germany had a trade surplus of about DM 10bn in the first eight months of this year com-pared with one of DM 3.4bn in the same period of 1980. This improvement is now being honoured by the currency markets — although at minus DM 24.2bn the country's current account deficit is slightly higher than in the first eight months of 1980.

Details of Germany's trade and current account perform-

On the one hand it made Gercompetitive, but on the other it boosted import prices (up by more than 18 per cent in July against a year earlier) and hence the imported element of

There were of course a few ritual grumbles about new problems for exporters when D-mark was revalued within the EMS (in whose member states the Germans do more than 40 per cent of their trade. But in general there was a sense of relief that the country at last semed to be starting to emerge from the vicious circle of ex-ternal deficit, weakening cur-rency and growing inflation and returning to the virtue of past years.

That in turn is enabling the Bundesbank to relax interest of the most striking examples. ance-and the implications for rates a little (even though they



Prospects that interest rates will decrease further next year have also been improved by Bonn government budgetary measures approved in the late summer. Under these measures involving a small increase in

about DM 34bn this year. The upshot should be (it is probably rash to state that it will be) to take pressure from the public sector off the capital market at a time when private enterprises are likely to be lining up for credit.

The cut in borrowing may not seem to be particularly big-—but the political effort in-volved to force it through was huge indeed. Members of the Social Democrat Party (SDP) the senior partner in the Left-liberal coalition - were or France but still very high pressing for a big state investment programme to try to Most people expected an increate more jobs. But the crease in the jobless total this Finance Minister, Herr Hans year. But the speed of the rise Matthoefer, stressed that he came as a shock. In Septem-

would simply react by tighten-ing its monetary policy further The proble

Percentage changes

the Germans constantly des-cribe as their goal. In its "economic outlook" published in July, the Paris-based Organirevenue and a big cut in in July, the Paris-based copera-planned expenditure—the Gov-sation for Economic Co-opera-tion and Development (OECD).

per cent inflation rate.
The Bonn Government agrees with this general trend though at present its projections are slightly less positive. But even if everything works out as hoped (a rather big proviso) and 2 per cent growth is achieved, the number of Ger-many's unemployed will in-

crease further. The Government is at present reckoning on an average of 1.4m unemployed next year-which is fewer than in Britain indeed by German standards. He believed the Bundesbank per cent against one of 3.5 per

DEMAND, OUTPUT AND PRICES

continue to stay high in the true. Rarely can the strength ston are laying off workers but U.S.) and thus help boost econor of an independent central bank, that more people are now come omic activity at home.

The labour market in the labou of an independent central bank, that more people are now com-have been more clearly demoning on to the labour market strated.

Many of these are the children The economy is probably set of foreign workers how teach fair for that "moderate up ing employable age and who swing in price stability" which will probably not be ready to do ing employable age and who will probably not be ready to do the fairly menial jobs their

parents accepted. The potential for social friction is clear. Further, that average unemployment rate of 5.4 ernment's net borrowing rection and Development (OECD) per cent conceals the fact, that quirement is expected to be cut foresees a powerful boost to the in several parts of the country to about DM 27bn (or less than ports in 1982, with about 2 per the problem is much more 2 per cent of GNP) in 1982 after cent real GNP growth and a 4 acute. This is the stuation in the northern states of Lower Saxony and Bremen and in the country's most populous state of North Rhine Westphalia (where in one city the ichless rate is close to 10 per cent).

So far, the rise in unemploy ment as such has brought almos men as such has oronged almost no violent reaction. One main reason is that West Germany has a tightly woven social security network which has re-mained almost unchanged even after the Government's budget savings effort this summer."

But what of the future? The Government has rejected Keynesian programmes to boost the economy yet the self-healing power of the market seems inwas against tax increases to ber 1.3m people were without sufficient to cut the number finance such a plan—and that work—a rise of 53 per cent on without jobs and the trade a bigger state deficit would be the figure a year earlier and unions are becoming increasan unemployment rate of 5.4 ingly restless. The SPD led per cent against one of 3.5 per government has plenty of cent before. The problem is not just that ployment is probably the most enterprises squeezed by recesdangerous of the lot.

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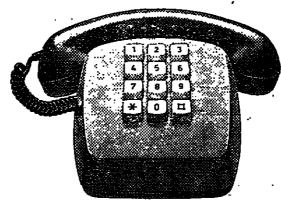
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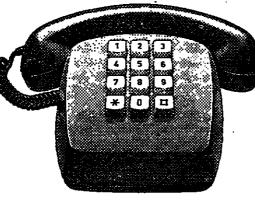
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Volume (1970 prices) Seasonally adjusted at annual rates	current prices DMbn	1980 1981 1982	1980 1981 1982 11 1 H I	П
Private consumption	766.4	15 -0} 0}	06; -1; 1 2	ł
Government consumption	278.6	2.4 01 2	0.3 01 21 2 2	!-
Fixed investment	314.4	3.7 -5 -11	-14 - 51 - 71 - 01 2	ł
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Private residential	89.4	3.4 - 8 - 41	-5.2 -91 -8 -45 0	ī
Private non-residential	178.9	4.0 -32 0	23 -43 -8 11 4	ł
Final domestic demand	1,359.3	2.2 -1 0	-0.3 -12 -21 1 . 2	ł
* plus-change in stockbuilding	28.7‡	-0.3 -11 0 ·	-14 -11 -14 01 0	į
Exports of goods and services	382.4	5.5 21 8	-6.1 6 4 1 8 1 10	Ť
Imports of goods and services	370.1	5.9 -2 , 34	-2.6 -11 -14 44 6	ž
 plus change in foreign balance 	12.4‡	0 11 11	-1.2 24 14 -14 1	ì
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Consumer prices§		54 54 4	55 6 41 31 3	Ŧ.
Industrial production		0.2 -01 21	$-6.2 \cdot 3 \cdot -1 \cdot 4 \cdot 4$	ł

*As a percentage of GNP in the previous period. † Excluding nationalised industries and public corporations. ‡ Actual amount of stockbuilding and foreign balance. § National accounts implicit Source: OECD.

Search to rediscover profitable exports

THROUGHOUT the 1960s and 1970s West Germany was able to follow an economic growth strategy based on a dynamic export sector. For over 20 years it has been the world's second largest exporting country behind the U.S. According to figures produced

by the Cologne-based Institute of the German Economy (DIW), in 1979 West Germany's share of world export markets, at 10.5 per cent, was just behind America's 10.9 per cent and still ahead of Japan's 6.3 per cent. In the past decade, however, the Japanese share has been expanding while the shares of its two higgest rivals have been

The challenge now facing West German economic policymakers is to try to rediscover the secret of export-led growth for an economy which has almost two years of stagnation behind it and which must

Trade STEWART FLEMING

performance in order to bolster the value of its currency on international exchange markets and fight inflation at home.

After a year during which it has been fighting a rearguard action to try to maintain the economy on an even keel, the Bundesbank, the West German central bank, is showing signs of moving on to the offensive in its efforts to nurse the German economy back to health. Early this month it saw its hopes of a revaluation of the

realised with a decision to allow the value of the Mark to increase by 84 per cent against the French franc and Italian lira and by 5.5 per cent against the Irish punt, the Belgian francand the Danish krone.

Almost as soon as the EMS re-alignment was announced however critics of the decision in Germany were saving that it would make it even more difficult for Germany to improve its international trade balance because it would make exporting harder and at the same time raise domestic unemployment by adding new burdens to export industries.

The deterioration Germany's international payments position and the dramatic try's traditional trade surplus have been at the centre of the D-mark within the European Federal Republic's economic

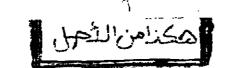
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Narrowed goals replace the broad vision of Ostpolitik

GERMAN POLITICAL Journals pean community, for example, that he would be happy to have in France, from predictability to task—to convince a sceptical Turkey on Nato's southern ing waters and raised the Bonn believes East-West trade is favours the meteorological to achieve both European and Mr Gierek in his Cabinet—was choos in Poland). This has America that it is still worth-flank, to give military aid to spectre of limiting European is a stabilising element in interism favours the meteorological cliche. So much so that mel dat Comman goals. Or to make use ousted, robbing Bonn of its mer and Bonh's foreign policy of the country's relative pros- main East European link. mer and Bonn's foreign policy of the country's relative proshave become almost insepar perity to solve or postpone
sole over the past few months problems. Now the boundaries
if the analysis are to be of what is possible, stretched
believed, storm clouds have by Ostpolitik, have bounced
been gathering, the ses of back like elastic
detents has hit rough waters.
German policies are transfering
on the rocks of the Soperpowers
and all Bonn can do be better
down the hatches and wait for down the hatches and wait for the storm to pass

In short, the Germans are worried. Worried both by the ranks shifts in international affairs and by Bonn's limited ability to influence events one way or another. A decade of Ostpolitic Bonn's cancillatory policy towards Essiern Europe inguit Germany how to exploit its limitations, how to carve out space for action in a world that was still suspicious of independent action by Bonn.

German foreign policy learned then to assume certain guises to act through the Euro-

The politics of vision, of hitsel new horizons opened up in the past decade, has been replaced by the cautious pursuit of autrowiy-defined goals—above all by the region of autroabove all by the revival of arms a political dwarf—is generally control talks between Moscow acknowledged to be the and Washington. But if evi-dence is needed of how difficult foreign policymaking has become for Germany, a quick glance at the roll call of world leaders will suffice.

close friend and ally President Valery Giscard d'Estaing, has factors at work over the past 18 been succeeded by Francois months. The first is the Mitterrand, a man who shares no great personal communion with the German leader. In

Chancelor Helmut Schmidt's

learned to live with President Jimmy Carter and his gregarious advisers, when the November 1980 elections brought Ronald Reagan to power. The turning point for German foreign policy—the time when it ceased to be Guadeloupe Summit meeting of January 1979, when the U.S., French, British and German leaders met to discuss world problems. Yet Herr Schmidt is the only remaining member of the "Big Four" leaders.

There have thus been three elaborate learning process needed to understand and to adjust to the political swings Poland, Mr. Edward Gierek— in the world (Centre-Left to Herr Schmidt once commented Right in the U.S., Right to Left

frozen initiative and stimulated long-extant problems in the

Herr Schmidt had just about The second is the revised perception of the Soviet Union. After a decade of Ostpolitik

> Foreign policy ROGER BOYES

and detente, of defusing the Soviet threat, the Soviet Union invaded Afghanistan and started to make threatening noises about Poland. For the U.S., that meant detente had failed and the few remaining illusions crumbled. For the West Germans, it reinforced nced to maintain stability in Europe and talks with the Russians.

America that it is still worth- flank, to give military aid to spectre of limiting European is a stabilising element in inter-while talking to Moscow and to a number of other alliance steel imports, though both national affairs, the U.S. convince Moscow that if it upset the stability of Europe (by invading Poland) that ould mean the end of dialogue with the West. To some parts of the U.S. administration that seems to border on logical inconsistency. But the paradoxes are inherent in any policy that seeks simultaneously to scare the Soviet Union (deterrence)

and to win its trust (detente). Finally, the economic restraints on German foreign policy are looming large. This is not just induced by the recession but also reflects the cumulative burden of financial commitments made over the past 20 years to keep the peace increase in real terms, Germany and gain leverage. Consider has to think very seriously the direct adivantages that

technology rather than develop other EEC countries.

its own arms industry.
All these benefits, bought at great expense, allowed Bonn o reassure the U.S. of its commitment to the alliance at a time when it was trying to build a bridgehead to the East. In the European Community, Germany was the paymaster, the largest net contributor to the budget for many years. In Eastern Europe, the Bonn Government encouraged banks to assist Poland in its industrial expan-

What remains? The defence budget is unlikely to show any indeed before pledging new aid economic prosperity has con- to Poland, and instead of con-ferred on Germany over the tinuing with its traditional past few years: It has been pacifier role in the European able to increase regularly its community it has fought hard defence spending by close to (though with only limited tussians.

3 per cent annually in inflation- success) on such issues as
Bonn thus has had a double adjusted terms, to bolster German access to Canadian fish-

members, and to buy U.S. arms issues have meant clashing with

Germany is no longer the coordinator of the Turkey aid package and its financial assistance to the Third World in general is advancing at only a very modest nace.

Add the financial restrictions to the colder world climateto borrow one of the meteorological metaphors—and it may seem surprising that the Bonn Government is doing anything at all. In fact, in a series of modest, incremental steps, it is trying to do as much as possible. It is the expectations that have been scaled down.

Here are the main evolving policy directions:

• Bonn has become a moving force in the efforts to bring about a closer European union (explored in depth in an accompanying article) and to establish more security and co-operation between the EEC

· Chancellor Schmidt's government has constantly prodded Washington to resume arms control talks with Moscow. This has had some measure of success but also has created two prob-

First, it has put most of the Washingtonpressure on Moscow agreed readily enough to arms talks during Herr Schmidt's visit to the Soviet Union last summer-and has thus made it seem (not least to youth protestors in Germany) that the U.S. does not really want negotiations.

Second, having got the Superpowers to the negotiating table. Bonn now has to ensure that European security interests are not neglected in the talks. This is likely to prove even more difficult than the last 12 months of prodding and could open up fresh tension in the alliance.

• Contacts with the Soviet Union have continued. The sustaining pillar of Ostpolitik now seems to be the East-West interdependence over energy, in particular the planned multibillion dollar gas pipeline deal with Moscow-linking Siberian gas deposits to Western Europe. The deal has given rise to sharp criticism from the U.S. which fears that Bonn will become overly dependent on Soviet energy and suffer

politically. Here the Administration seems to regard such trade (or at least when Germany carries it out) as a sophisticated blackmail weapon in the hands of the Russians.

Meanwhile, the gas deal is so far advanced that Mr Leonid Brezhnev, the Soviet leader, is expected to sign the agreement when he visits Bonn in November. Soon afterwards, Herr Schmidt is expected to meet Herr Erich Honecker, the East

German leader.

The recognition that Germany cannot afford to make enemies in the Arab world-it receives the bulk of its imported oil from Arab and North Sea producers—has led to a concerted attempt to strengthen ties with countries such as Saudi Arabia, Again, a centrepiece trade deal symbolises the issues and the adjustments in Bonn's foreign policy.

Saudi Arabia has asked, informally, for the supply of several hundred Leopard Two tanks and other armoured vehicles. Apart from the cash involved. Bonn would cement a friendship with a country that has emerged as a willing lender to Germany as well as a prime oil supplier. But against that has to be set Germany's historical moral debt to Israel, some internal political opposition within the ruling coalition and Bonn's very strict guidelines on exporting arms to troublespors.

No final decision has been announced, though there have been signs that the deal will not go through after all. Despite this. Germany has become more forthright in its support for the Palestinians' right to self-determination and has actively belped to shape European policy on the issue.

Quite apart from the bilateral issues—there are clearly many. many more problems at several levels—Germany plays a significant party in international organisations. The country was particularly proud of supplying the last president of the United Nations General Assembly, Herr Ruediger von Wechmar, and, by most accounts, he made a good job of it.

Yet dilemmas abound and Germany's political, historical, economic and geographic limitations pinch like a pair of ill-fitting shoes. Germany can indeed batten hatches and ride out the storm -but those limitations remain. transatlantic a source of nagging frustration philosophies becomes apparent: in a powerful country.

Search for profitable exports

CONTINUED FROM PREYIOUS PAGE

German current account surge from DM 65bn to plunged from a surplus of DM 75bn.

DM 18.4bn to a deficit of The rising cost of imports DM 30bn. A deficit on services which doubled to DM 14.7bn D Mark has also fuelled domesover this period and a decline tice inflation. In August, for in the trade surplus from example, import prices were in the trade surplus from example, import prices were DM 41.2bn to DM 8.9bn some 20 per cent higher than a accounted for the deterioration. year cartier.

CIPTURE TO

of the first

But within this overall picture a combination of increasing imports of manufactured goods -and in particular oil were largely to blame. The Bundesbank has estimated that about strategy aimed at turning the half the DM 48bn turnsround in the current account can be explained by oil imports.

ever, is twofold. Initially it was the "second oil-shock" and the higher cost of oil which his the trade accounts, but throughout. most of the past year the weak. on the other reduce the demand ness of Germany's current for imports, which have been total export trade, have been account has been fuelling a becoming more expensive.

steady decline is the value of Since the second quarter of reflecting in part the weakness the D-mark against the dollar, this year there have been of these economies.

The currency in which oll is signs that this strategy has had it is thus premature to talk

year, in order to combat these problems, the Bundesbank has been following—albeit of neces-sity—a classical devaluation trade accounts around and curbing inflation. It has kept a tight monetary squeeze on the domes-Germany's oil problem, how tie economy and hoped that the steady devaluation of the D-Mark in both money and real terms would on the one handstimulate German exports and for imports, which have been

problems in the past two years, by almost a fifth, the cost of of a turning point being reached envisage an improvement in the Between 1978 and 1980 the energy imports is expected to after the record current account German current account in 1982 deficit of over DM9bn in the to the deficit of only DM 8bn first quarter.

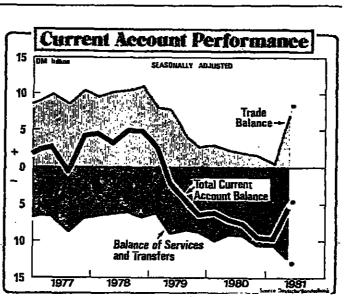
Import growth has slackened because of the weakness of the off during the year, with a rise timark has also finelled domes- of only 5.9 per cent in the first half-year, while exports have grown by 6.8 per cent. There was a particularly strong surge in the second quarter, when exports were 11 per cent higher than in the corresponding Throughout much of the past period of 1980 and 7 per cent up on th final quarter of 1980.

> There have been some spectacular export successes in this period. Exports to Opec countries were some 35 per cent higher in the first half of 1981 compared with the first half of Exports to newly industrialising countries such as Brazil and South Korea are up industrialised countries, which account for 70 per cent of

forecast recently by the Westdeutsche Landesbank, Many economists have also concluded that the export sector's performance is not sufficient on its own to drag the economy out of

If such judgments are correct then the revaluation of the D-mark within the EMS -particularly if, as seems to be the case, it coincides with the strengthening of the German currency against the U.S. dollar -has much to recommend it.

The stronger D-mark can make a contribution towards curbing domestic inflation, and also, particularly as it relates to the dollar, to easing the burden of costly energy imports on the foreign trade account. The combined impact sectors. of these factors will in turn make it easier for the central bank to begin to ease its monetary policy and create more favourable conditions for German businessmen to under- successes of the



The chart shows how Germany's visible trade performance is helping to cut its current account deficit (seasonally adjusted)

competitiveness of the economy petitors should mean that its

While it is hard to imagine, currency realignment which given the depressed state of has just taken place. For all most major world economies, that Germany can look forward of a steady improvement in the for to a repeat of its export Federal Republic's current priced. Thus even though oil some positive results and the of an "export boom" and on take the investment badly relatively low inflation rate in today than only a few months consumption is down this year central bank has begun to speak the evidence so far difficult to needed to improve the overall relation to its European com-

and particularly the export competitive position will not be sectors. of these reasons the prospect 1970s, its account position is much better

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1980 Highlights Gas serciouf Sales Capital expanditures Length of pipeline system Employees	1,450.2 billion SCF 8,8 billion DM 262.5 million DM 5,718 km 2,938 persons	Statement of Income (million DM) Revenue 8,805 Raw materials, supplies and merchandise 7,895 Operating income 910 Other Income 149
Balance Sheet (million DM) ASSETS		Depreciation 150 Interest and similar expenses 26 Other expenses 676 852
Property, plant and equipment Investments and long-term receivables Fixed assets Liquid assets Other current assets	2,733 375 3,108 240 1,788	Net income for the year 207 Appropriation of net income to voluntary reserve 102 Profit 105
Current assets Total LIABILITIES	2.028 <u>5.136</u>	The complete balance sheet and related statement of income issued with a certificate by the certified public accountants are available on request.
Equity Valuation Reserves Long-Term Provisions and Debt Short Term Provisions and Debt, Profit Total	1,101 1,607 657 1,771 5,136	RUHRGAS AG • Postfach 10 32 52 • D-4300 Essen 1 Federal Republic of Germany



National interest pursued through policy of integration

what is called a "Europa are much the biggest net contri-klausur." The Ministers go into butors), and about the unhelpaway from prying journalists— often mentioned).
and try to thrash out what At the end of it all this kind

plaints about the Common Agri- We want to see more European culture Policy, about the size integration and we will do ail

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25 - 28 February

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13 - 21 March

IHM - 94th International Light Industries and Handicrafts

Fair - The Fair for Small and Medium-Sized Enterprises

28 - 31 March

45th MODE-WOCHE-MUNCHEN - International Fashion Fair

14 - 17 April 99th Congress of the Germen Surgical Society with Exhibition 27 - 30 April ANALYTICA - 8th International Exhibition with Conference

3 - 5 May 50RO - 11th Exhibition Office Machines, Office Functure, Drawing Techniques, Organizational Methods 5-7 May SUBCONTRACTOR EXHIBITION MUNICH

Ancillary Industries and Trade Services

7-9 延叔

COSMETICS - 3rd International Trade Fair for Cosmetics.

Health and Beauty Care

57th DLG Exhibition - International Agricultural Exhibition

15 - 19 June

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29 June -4 July

INTERFORST - 4th International Trade Exhibition

of the Technology of Forestry and Timber Engineering

with International Congress and Special Shows

1 -3 July ELTEC - Exhibition of Electrical Engineering

9 - 12 September

ISPO - Autumn - 17th International Sports Equipment Fair

IKOFA - 14th International Trade Fair of the Food Industry

46th MODE-WOCHE-MUNCHEN

CERAMHEC - 2nd International Exhibition of Machinery, Equipment, Plant and Raw Materials

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EVERY NOW and then the of Bonn's payments to the we can to bring this about. But Germans simply cannot permit But it is still a powerful regional, social and so on—will wast. German Cabinet holds Brussels budget (the Germans we are not prepared to make themselves. a huddle-sometimes at a curtle ful attitude of other member near Bonn to get even further states (Britain is said to be most

policy they should follow in the of formula emerges: "The European Community. development of the EEC is a There are usually bitter com- key aim of our foreign policy.

open-ended cash commitments to a Brussels budget, some 70 per cent of which goes to farm policy alone and much of that to finance surplus production. We insist on budgetary—and therefore CAP-reform."

Despite repetition of this stand the CAP has remained very largely unreformed and Bonn's net contribution has continued to increase sharplynot least because of the extra payments being made in connection with the budgetary settlement for Britain last year. Don't the Germans mean what they say?

The answer is-they certainly do but they are trapped in a set of circumstances on which their firmest intentions can make relatively little impact. For one thing, any West German government still has to operate in the shadow of the 1939-45 war. That may sound rather unlikely, since it is now more than three decad's since the war ended and Chancellor Helmut Schmidt is often (but wrongly) spoken of as a leader who can press German interests virtually untrammelled by past history. But anyone who has For many West Germans the watched the weary negotiating European Community is a process in Brussels for years, potential—albeit partial—subcan testify that the British and French-if they really wish- They may have become more

The French have long been more adept than the British at clothing their wishes within the trapping of "politique com-munautaire," but that does not mean they are less bent on pursuing their national interest -rather that they do it more elegantly,

Of course, the Germans are pursuing their national interests too, but in a very special way those interests coincide with their desire for a united Europe (whether a "federal" or "confederal" one is a secondary issue). Germany emerged from the last war defeated and divided, its former capital more

> Europe JONATHAN CARR

than 100 miles behind a communist border. The hope for reunification appears to remain quite strong—but the belief that it will actually happen is much less so.

stitute for a lost fatherland. can get away with a tough and cynical about this over the years -which is hardly surprising.

foreign policy—and no doubt it that German farmers them-is good for other Europeans that selves have been benefiting this is so. For what would be the alternative?

tion between Germany and France after generations of strife. Whatever differences the relationship with France. two may have (and of course there are plenty) they have recognised that they are doomed to co-operate. At the heart of the scheme for a coal and steel community in the 1950s was the idea that by pooling key European resources a new war would become impossible. At the heart of the birth of the EEC in the late 1950s was a deal under which German industry in particular would benefit from a Common Market in goods and French farmers in particular from a

common agriculture policy. For the Germans accord with France was-and remains-the essential bilateral foundation for broader European co-operation (which does not mean, of course, that such co-operation will follow automatically). Hence the failure over the years to do more than tinker with the Community's Agriculture Policy —not reform it.

Without farm policy changes there can be little improvement in the EEC's budgetary structure. And without that, all the EEC's other fledgling policies-

from the CAP-and that Herr Josef Ertl, German Agriculture his farmers' interests. But the key point has always been the

M Valery Giscard d'Estaing —when he was President—was unwilling, and in his view unable for domestic policy reasons, to agree to large-scale farm policy reform. Herr Schmidt therefore did not insist on such reform—and it is highly unlikely that any other German Chancellor would have insisted either. This is all highly unsatisfactory for the British - but then they were not members of the EEC at the time the CAP was being formed.

This is rather a lot of history, but it helps put the latest "Europa klausur" in Bonn in September in perspective. The meeting was called not least because the government's budgetary position is tighter than ever before-and a European council (summit) meeting is looming in London in November at which some kind of "showdown" has been expected on CAP and budget problems.

What was the result? The Cabinet announced that it was demanding a "noticeable and

it should be noted, an actual Germany should no longer be plan for a "European union." The contours of this plan are far from clear—but it does seem to imply closer EEC foreign ministerial consultation, greater discussion than hitherto of security matters, more (but not a lot more) power to the European Parliament, and the Ing?
drawing up of a "basic document" on the union, not actually it must not be allowed to crack a treaty, which would be subject to parliamentary ratification in the member states—a ticklish

does not want a major set to on the budget upsetting things. This does not mean that he, let alone others, including Herr Schmidt, does not plan to put the case for budgetary savings. But it does mean that broader gauntlet. It is a familiar picture.

business in Britain and perhaps

office of Herr Schmidt's friend

appropriate" easing in its net M Giscard d'Estaing, in France's contribution to the EEC (not, spring elections, to be replaced by the Socialist President Franreduction or even a demand that cois Mitterrand. The Germans, Germany should no longer be clearly do not like the course the biggest net contributor), of M Mitterrand's economic And the go-ahead was given to policy—feeling that it will Linked to this is another Minister since 1969, has been And the go-ahead was given to policy-feeling that it will historical point—the reconcilia- remarkably agile in defending the Foreign Minister, Herr Hans increase inflation and produce Dietrich Genscher, to pursue his yet more strains in the European Monetary System (EMS). They are also worried about M Mitterrand's talk of "a social Europe"-which could mean a still bigger EEC budget, and a still higher German contribu-tion. Might not the Franco-German relationship be crack-

—although clearly it will go through a difficult period. It is hoped that M Mitterrand may be somewhat less sensitive to far. mers interests than his prede-Herr Genscher is known to cessors—though that is not want agreement in principle on sure. It is also hoped that he his union plan at the November may trim his socialist economic summit gathering. He certainly policy sails a little after the first run-in period of his fovern-ment.

But in the end, it is stressed what the Germans will bush for in the EEC context will depend in the first place on the broad balance of interests to be struck But it does mean that would be political considerations are with France. To that balance going to prevent the Germans belong security and East-West throwing down the issues—as well as an appreciation of the domestic scope for But surely some things have manoeuvre which M Mitterrand changed in Europe? In particusfeels himself to possess. Prolar there was the removal from co change, plus c'est la même

Magnified picture of the tensions within Nato

the streets of Berlin, Hamburg ticularly low popularity among to the background. young Germans, Left-wing Social Democrat deputies address meetings about the need to scrap the neutron warhead and drop plans to deploy new American missiles on German

These are diverse and disturbing symptoms of the tensions within the Nato alliance, magnified in West Germany because it is such a key comonent of the West's defences, Afguittedly, they are not alto-gether typical of German public opinion — the evidence seems to suggest the broad mass of Social Democrat (SPD) and Christian Demosympathisers support stationing of new U.S.

Even so, the present unrest Second World War. be taken seriously principal tion of churchmen, Left terested in talking about arms wingers and liberals who ob- control. Such has been the

IMAGES FROM a German ject to the stationing of new summer. Thousands of peace demonstrators march through siles in Germany. The views that supporters of this movethe streets of Berlin, risinoury and Bonn carrying foam ment express are important rubber effigies of Pershing Two for they illustrate just how far missiles and President Ronald the notion of the Soviet threat, once the main cohesive force military establishment has par-

The Bonn government per-

haps should not be too astonished by the influence that this movement and its ideas have gained. After a decade of detente and Ostpolitik, it was inevitable that the Russians would be demythologised, reduced from ten-foot monsters human form. In the 1950s the Soviet Union seemed to West Germans like an incalcapable of suffocating Berlin, subjugating Germans in the East and, above all, ready to should this satisfy whim and ambition.

But consider how the world missiles in the country, pro-viding that arms control talks who has grown up in the era of are held simultaneously with detente and has no memory of the Cold War let alone the To him, the Russians may well seem conservative, predictable and, the growth of the despite neo-imperial lapses such peace movement, that collect as Afghanistan, seriously incontrol. Such has been the

15 months

DM 42.9bn

495,000

1.25m

thrust of Soviet self-portraiture over the past decade and young Germans would like to believe

that the image is true.

Now consider how the U.S. appears to the prototype peace supporter: a discredited Nixon presidency; a weak and erratic Carter leadership; and now a strong anti-Communist administration, intent on redefining alliance objectives in terms of America's national interest These judgments are typical of the German youth movement and they help to show how difficult it is for Bonn to maintain a faith in the alliance.

> Defence ROGER BOYES

This is no jonger a transitional phase — though overt Soviet aggression such as an invasion of Poland certainly immediate support - and it is becoming increasingly clear that it draws on a very deep German notion of nationhood.

There is a sense of limited sovereignty in Germany, of being a fully fledged and powerful state yet still not able to make essential decisions - such as the stationing of neutron warheads on its soil — on its own behalf. The U.S. will have to understand this and soften its approach on some Nato issues if it wants to keep the alliance on course.

The other major factor underpinning the problems currently bothering the German defence establishment is that of finance. This is thus a signal to the

budget."

• •	1.	1975	1976	1977	1978	. 1979	1980
Federal budget in DMbn	Ξ.	156.3	161.7	170.9	189.1	203.4	214.3
Defence budget in DMbn		31.2	32.4	33.5	35.4	37.1	38.85
Defence budget as percentage of federal budge	± .	20					18.1
	-		Source	: West	German	Defence	Ministry.

DEFENCE BUDGET AS PROPORTION OF FEDERAL SPENDING.

stand-off missiles, or the Franco-German tank of the 1990s. These are certainly problems but again they are symptoms and not causes. Germany has experienced 12 years of Social Democrat Government and

quite as dramatically as now between spending priorities. is the redistribution of wealth to the needier sections of but now there is society: precious little to redistribute. German tank project looks even.

logic dictates widespread social spending cuts, hitting at the very essence of SPD philosophy. How then is the Government to justify to its party the raising of defence spending at the cost of social welfare? Mr Casper Weinberger, U.S. Defence Secretary, touched Germany's raw when he suggested as much. Defence spending as a pro-

portion of overall federal spending has steadily dropped. Significantly, the Bonn Government has decided to raise the defence budget by only 4.2 per cent in 1982 — exactly the average level of overall spending increases.

Not so much how to pay for the party stalwarts in SPD - "we the Defence Ministry is scrap-Tornado multi-role combat air- may be cutting back important ping financial incentives for craft, or the new generation of social spending," runs the message, "but we are not doing it simply to bump up the defence 18 months:

The result is that Germany's

armed forces have had to reduce training exercises because otheralthough it has experienced wise they will exceed their full earlier recessions, the Governallocation. The number of ment has never had to choose flight training hours have had to be cut for the same reason. Weapons procurement plans Social democracy's rationale may well over-run again despite Herr Hans Apel, the Defence Minister's earnest pleadings to. the contrary, and the Franco-

less likely to get anywhere. Many of the financial beittightening exercises strike directly at Germany's reserve capabilities. Bonn has long boasted with justifiable pride that it can mobilise 1.2m men in three days. But what if these men are insufficiently trained because, for example of Bopn's latest move to shed 1,000 training grounds to save money.

The current hardware - the Leopard Two tank for example is of such a high technological pitch that the average 18-month conscription period is not long enough to produce a fully confident tank commander or gunner. Yet, again to save money, against the Soviet SS-20 force, CONTINUED ON NEXT PAGE

those soldiers who choose to sign up for two years instead of

The paradoxes abound. The U.S. complains that Bonn is not defence spending by 3 per cent-in inflation-adjusted terms (the 1982 budget will probably show no increase at all in real terms) -yet because of cost over-runs on weapons programmes—above all financial mismanagement of the Torpado sircraft programme the Defence Ministry constantly has to push up its original allocation to pay the bills. Thus inefficiency and financial blunders help Bonn to approach the 3 per cent level. One wonders if this is what Mr Weinberger had in mind.

The peace movement produces its share of paradoxes too. It has somehow managed to identify the U.S. as the main threat to the security of Germany. The logic is as simple as it is misplaced: the new Cruise and Pershing missiles to be stationed in Germany in can reach the Soviet Union, and thus Germany becomes a Soviet target. Conclusion: American and not Soviet missiles are to blame. There are no demonstrations

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Approximate mobilisation strength

Military service

The all-round engineering service

GERMAN DEFENCE AT A GLANCE

Source: The Military balance 1981-82, International Institute for

Total armed forces (including 225,000 conscripts)

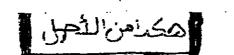
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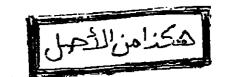
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Huge impact of dependence on foreign sources

FALLING ENERGY consumption and a particularly sharp of the rande oil imports and oil consumption this year still the Bundesbank, the West Germany fully mask how deeply the rapid increase in the cost of imported energy has bitten into West Germany's prosperity over the last decade. After everyone ing the first 1973-74 oil crisis with ease, the second round of dramatic energy price rises over the last 24 years has ripped a gaping hole in the counity's balance of payments.

As a country poor in raw materials West Germany lives largely on its ability to export manifactured goods, but today

manfactured goods, but today around 20 per cent of its exports are needed to pay the energy import bill, against 11 per cent in 1978 and only 6 per cent in

The recession, milder weather and undoubted achievements in energy conservation have helped to cut fuel consumption this year, but higher prices and the weakness of the D-Mark against the U.S. dollar have meant that the country's imported energy bill has continued to grow mexorably.

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More worryingly in terms of the future. West Germany has made little progress towards improving the structural weaknesses of its energy position. There is a limit to the rate at which production of domestic coal, the country's one impor-tant energy resource, can be expanded and the development of nuclear power in the Federal Republic, despite brave words from Bonn, is stuck as firmly as ever in the quagmire of regula-tory processes and public oppo-

West Germany's net energy import bill—the country depends on foreign sources for about two-thirds of its energy needs—is set to rise strongly this year to around DM 75bn compared with the DM 64.6bn last year. Net energy imports cost only DM 315n in 1978; in 1972 the bill amounted to no

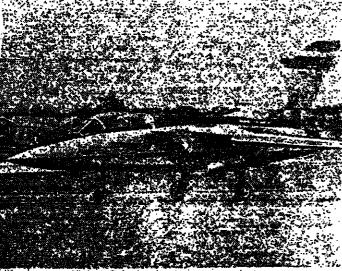
more than DM 8bn. A surplus of DM 18.5bn on to 1980 West German industry the current account of the managed to lower the amount balance of payments in 1978 of energy it used per unit of was transformed into a deficit of production by 10 per cent. just under DM 30bn last year, Even continuing success on

DM 33.4bn.

The impact this overwhelming dependence on foreign energy sources is having on the country's economy is shown by the fact that as much as 5 per cent of West Germany's Gross National Product (GNP) will have to be spent on net energy imports this year compared with 4.3 per cent in 1980, 3.4 per cent in 1979, 2.4 per cent in 1978 and only I per cent in 1972.

A major effort is needed to restructure the pattern of the restructure the pattern of the country's energy consumption. West Germany still consumes more oil per head of the population than most other leading industrialised countries (with the exception of the U.S. and Scandinavia which have to deal with a much more difficult cliwith a much more difficult cli-mate)—1.950 kg last year against France's 1.990. Italy's 1.610, Britain's 1,310 and Japan's

Undoubtedly the country has registered some real progress in energy saving, but the next steps in this direction will be more difficult and more expensive. The volume of net energy imports dropped by 1 per cent from 1978 to 1980 while there was in the same period a 6.5 per cent rise in GNP. In addition the amount of energy consumed per unit of GNP has declined by 12 per cent since 1973, a performance bettered only by Japan among the leading industrial countries. From 1977



The Tornado Multi-Role Combat Aircraft. Its sharply escalating cost has been a key factor upsetting West Germany's defence budget estimates. This in turn has brought growing pressur eon Herr Hans Apel, the Defence Minister; not least from his own Social Democrat Party

Nato tensions

CONTINUED FROM PREVIOUS PAGE

175 of which are aimed at Washington—it simply allowed the Russians to develop a stra-

The Government hopes that the beginning of arms control talks between the U.S. and the Soviet Union will defuse the peace movement, and its parliamentary foothold in the Leftwing of the Social Democrats. Second, the Bonn Government As long as the U.S. preserves constantly has to remind its the hope that a second that the bone that a second the second that the sec the hope that a "zero option" could be implemented—under which no new U.S. missiles are stationed if the Soviet Union scraps its entire SS-20 force—then the Government can appeal to the protestors patience and, above all, frust in Washington's negotiating ability. Yet most defence analysts agree that the zero option is an unrealistic ambition, that talks will be drawnthe difficult and perhaps incon-

What needs to be done to sub within the alliance for this is the cruz of the problem?—if the problem?—if there is renewed faith in the U.S. then the complaints and with wither away with having to produce any with the series control agreement. Bast Washington's stark

legic advantage. By contrast, Ostpolitik brought real rewards for the Germans, in

population that the Soviet Union and not America poses the main challenge to its security. Only this will allow it to reassess its spending priorities, boosting defence at the expense, if need be, of social welfare. That requires not only a process of convincing the young but also support from the U.S. which, for example, could produce classified pictures of the SS-20 to concretise the at present somewhat abstract threat.

Economic recovery will help of course, but it is already evident that the Defence Ministry has to organise its spending programmes more efficiently and not allow the industrial defence contractors to dictate unrealis-

rically high prices.
Finally, by shifting the focus away from expensive main Bast-West confrontation philo battle systems to, for instance, solly has to be watered down cheap efficient conventional if it is to be acceptable to Ger many which has lust spend the Ministry can kill two birds with one stone—it can cut the cost of the view of many Americans, can produce a better level of did not deliver the goods for training in its conscript army.

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per cent stake in Panavia, responsible for Tornado construction.

37.5 per cent stake in Airbus Industrie.

50 per cent stake in Europaissile, German-French missile projects-24 per cent stake in Eurosatellite, producing direct television

50 per cent share in German-French production of anti-tank

the conservation front is hardly totailed 87m tonnes last year likely to lead to a drop in the compared with a low point of cost of energy imports, however. 84m tonnes in 1978. The turn-In the first 8 months of 1981 round in the coal industry's the volume of crude oil imports fell by an extraordinary fortunes is only being achieved at great cost to tax-payers, how-18.4 per cent, or 12.1m tonnes, DM 6.3bn in state subsidies last to 53.6m tonnes. Higher prices, however, ensured that the crude oll import bill still rose by DM 4.4bn, or 15 per cent, to

(Consumption of

the four main oil products— petrol, diesel, heating oil and

fuel oil-dropped by 13.7 per

Energy

KEYIN DONE

cent from January to August

this year compared with the corresponding period of 1980.)

In the medium and long term

the only real hope for easing

the energy-induced balance of problems lies in

further sharp increases of the

manufactured goods—and in a stronger move towards use of

The crisis years in the German coal industry have

passed and after years of decline coal production did

coal and nuclear power.

exports -- chicfly

Coal industry aid has been aimed chicfly at ensuring that home-produced coal could be used by the German steel industry and by the power generation sector at the same price as competing fuels—fuel oil or imported coal. The big increase in oil prices means that German coal now enjoys a significant price advantage over fuel oil in the power station sector, but high domestic production costs ensure that it is still considerably more expensive than im-

The Government and some of

the provincial states help to underwrite the industry's investment programme - Ruhrkohle, the main German coal produced, has a medium-term capital investment programme of more than DM 2bn a yearbut the size of the state coning over a longer period, delay-

commitment to an ambitious domestic coal conversion programme Last year Bonn was discussing with industry more than 12 gosification and liquefaction projects involving a DM 13hn. This programme has now been drastically scaled

down, however, and ultimate federal backing is likely to be given for only three or four of the projects. In the U.S. Bonn has decided to drop its intended participation in a \$1.4bn coal liquefaction project which it was due to undertake with U.S. and Japanese partners,

Besides coal the Government accepts that it can best move towards reducing its dependence on imported oil by expanding nuclear power generation. but despite various initiatives this programme is making only very slow progress.

By June this year West Germany had 14 nuclear power stations - including research reactors—in operation with a gross capacity of 9,063 MW. Another 12,646 MW is under but the size of the state con- construction but completion sation and simplification of cessing do not demonstrably tributions is under threat as dates for many of the plants regulations and procedures exist. Various plans for rethe squeeze on federal spend-remain a matter of pure specula- across the country and a clearer processing plants—in Hesse and ing tightens, and the coal in-tion. Whereas some of the dustry could well find itself earliest German nuclear power having to spread planned spend-stations such as Biblis A. Stade or Obrigheim took four to five decline coal production did ing the build-up in production. Fears to build, the complication of the regulatory process of how the Federal Republic mains so slow, the Federal can only increase its vulner-line 1979. Output of German pits limits have hit the Government's and growing public opposition intends to come to grips with Republic is forced to continue ability to pressures from abroad.

WEST GERMAN ENERGY CONSUMPTION (m tonnes coal equivalent; per cent share in parentheses)

	19	970	19	373	19	76	15	779	- 19	180
OiJ	178.9	(53.1)	208.9	(55.2)	195.9	(52.9)	206.8	(50,7)	185.5	(47.5)
Coal	96.8	(28.8)	84.2	(22,2)	70.7	(19.1)	75.8	(18-6)	77,2	(19.8)
Lignite	30.6	(9.1)	33.1	(8.7)	37.6	(10.1)	38,1	(9.3)	39.2	(10.1)
Natural gas	18.5	(5.5)	38.5	(10,2)	51.9	(14.0)	66.0	(16.2)	64.3	(16.5)
Nuclear power	2.1	(0.6)	· 3.9	(1.0)	7.9	(2.2)	13,9	(3.4)	14.4	(3.7)
Hydro power	8.4	(2.5)	8.2	(2.2)	4.5	(1.2)	5.8	(14)	7.6	(1.9)
Total	336.8		378.5		370.3		408.2		390.2	
					S	ource: E	ederal :	Economi	es Minis	try.

mean that electricity ultilities the problems of nuclear re- looking abroad for new energy must now reckon on taking at processing and the storage of sources. Here opportunities are least eight to 10 years to complete a nuclear plant. The For the moment Germany is field of natural gas. New sup-Philippsburg plant took nine setting by through the use of plies will start flowing to the years to finish and the nuclear French nuclear fuel reprocess- Federal Republic in the midplant at Krümmel ordered in 1972 is not expected to be com-missioned before next year at

power, station building but very fragile, early stage.

ing facilities and temporary power stations but this is no permanent solution. Theoretic-The Government is consider- ally under German nuclear law ing plans to speed up the ap- the building or commissioning auxieties in the U.S. that Gerproval and planning process, of new nuclear power stations many is in danger of becoming This includes the standardisation is prohibited as long as proven over-dependent on Soviet tion of reactor types, standardimethods of storage and repro-energy sources, which could definition of the rules for public in Bavaria-and for waste storinquiries. This could eventually age in Lower Saxony are being help to cut delays in nuclear pursued but they are still at a

1980s from Norway and negotiawaste storage facilities at the tions on a major new gas project with the USSR are nearing com-

This scheme has aroused deep blackmail. Bonn does not share the U.S. analysis but the case the Federal Republic is on foreign sources of energy. Delays in pushing through a

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WEST GERMANY VI

Who are the men who rule West Germany — and who would replace them if the government fell? Jonathan Carr and Roger Boyes in Bonn portray the leadership of the two government parties, the Social Democrats and Free Democrats, and of the opposition waiting in the wings.

The Troika: will it last the course?

leadership in the Western world," said a senior member of West Germany's ruling Social Democrat Party (SPD), with only a hint of iron, "Our party chairman, Willy Brandt, will not step down so long as Helmut Schmidt remains Chancellor and Herbert Wehner stays parliamentary Whip. I cannot imagine that Schmidt will give up so long as Brandt and Wehner are still in office. And Uncle Herbert' does not want to go before Brandt or the Chancellor."

That was three months ago In the meantime, the leadership Troika" has begun to look more shaky. Herr Brandt has complained about being made a scapegoat for the SPD's mis-fortunes, Herr Schmidt feels Herr Brandt is running the party on too loose a rein - and Herr Wehner's health, and now Herr Schmidt's, is not of the

But even if the leadership is not, after all, the most stable in the West the three members among the most interesting in politics anywhere. Most people who have read

newspapers over the last few years must feel they know quite a lot about Herr Schmidt. He is the "Iron Chancellor." disciplined, pragmatic, well able to master crises (and fond of telling other people how to master them too). He can be impatient and quick-tempered up to (and sometimes beyond) the point of rudeness the point of rudeness— create (or have created for hence his nickname "Schmidt them) a one-sided image—and Schnauze "—or "Schmidt the so it is with Herr Schmidt. A



Germany's Troika: Willy Brandt (left), Herbert Wehner (right) and Helmut Schmidt, in easter days:

Lip." He is evidently competent matters-and his description of himself as "the senior executive of the Federal Republic of Germany " looks a just one.

That is all true as far as it gnes-which is not very far. Many public figures manage to

of views of the Chancellor from other angles may help to correct Earlier this year, at a time

when there seemed to be even more crises than usual, Herr Schmidt took himself off to deliver a talk at a symposium on the life and work of the German philosopher, Immanuel Kant. Some people at once interpreted this as a sign that Herr Schmidt was giving up in the face of rising problems, and that he could be expected to step down before long. Others, bluntly, thought the Chancellor might just be trying to show how clever he was.

But in fact the Kant address fitted well into a picture which is not that of a simple "macher," a word often used about Herr Schmidt and implying one whose strong point is action rather than thought There is plenty of evidence that over the years Herr Schmidt has spent a lot of time considering the basis of political power and its limits.

For example, there is his frereservedly defend, and "grund-

HELMUT SCHMIDT

Chancellor (head of government) and deputy chairman of the Social Democrat Party (SPD) Born December 22, 1918 1969 Federal Defence Minister 1972 Federal Economics and Finance Minister 1974 First elected Chancellor (re-elected

werte,"—basic values, elabor-ated by social groups including the churches and whose content the State must not even try to

1976 and 1980)

Kant with his concepts of "pure reason" and the "cate-gorical imperative" has clearly been one major influence on Herr Schmidt's thinking Mar-cus Aurelius—the stoic—has been another

On East-West relations, Herr Schmidt is generally identified with phrases about economic cooperation to reduce tension and about a "balance of power at the lowest negotiable level of forces." He is not usually seen as one who has considered where all this is supposed to lead to in the next century.

Hence the astonishment of a significant provides and approximately and approximately approx

visiting group of academics and politicians (mainly Americans) when the Chancellor embraced just this topic. He talked of a cultural Europe from the Atlantic to the Urals—a community to which Tolstoy and Chopin belonged just as much as Dante, Goethe and Shake-

The ultimate aim of "Ostpolitik," was to create a Europe not only where people could live peacefully but within which artistic, philosophical and other influences could

None of this means that Herr Schmidt is actually an artist or philosopher and not a tough politician with a strong sense of duty. It simply implies that there are (at least) two-sides to the same personality. Perhaps Herr Schmidt would Perhaps Herr Schmidt would never have made a painter or sculptor (though his love of Henry Moore's work has far that the party's true identity for further development of the brought two large Moore works is being lost. Herr Brand feels to the grounds of the Bonn Chancellery). But it is quite possible that politics claimed a above all that the youth vote is man who would have been a slipping away to the various fine architect or town planner—ecological groups and the will fight to present a major sense with a feel for the prace import of youth is lost, he says april in Ministry.

But the question facing the Poles and Russians against the party this autumn is whether the integration effort is going so for further development of the party is being lost. Herr Brand feels sity as well at a moral peesson that means, in the power and that means, fine architect or town planner—ecological groups and the will fight to present a major sense with a feel for the praces imply then the party will die.

But Herr Schmidt could not have done.

But the question facing the Poles and Russians against the party the party in the party will die.

But Herr Schmidt could not have done.

But the question facing the Poles and Russians above all the party in the party will deal the party will die.

But the question facing the Poles and Russians against the party in the party i Herr Schmidt's comments But Herr Schmidt feels that

WILLY BRANDT

Chairman of the SPD Born December 18, 1918 1957 Governing Mayor of Berlin 1964 First elected SPD chairman 1966 Foreign Minister 1969 Elected Chancellor (resigning in 1974 but.

retaining his top SPD

about a might easily have come from Brandt, the so-called "Father of the Ostpolitik.". But in most-respects these two members of the "Troika" could hardly be more different. True, the Chancellor is more complex than he at first appears-But Herr Brandt often seems to be unfathomable.

Even in the days when he quent careful distinction be-tween "Grundrechte." — basic there were tales of Herr there were tales of Herr rights which the State must unperiods of intense elation would quickly give way to des-pair. Not only would he not always steer the Cabinet with

> Like his moods, Herr Brandt's West Germany's first Chancellor. Schumacher did to his own startling change. His success as governing mayor of West Berlin, as Nobel Peace Prize much as anyone fought to winner and, initially, as Chancellor, gave way to his shock resignation. Many thought he was finished. Yet he has not only retained one career as chairman of the SPD but has added others as President of bring about the grand cealition. added others—as President of bring about the grand coalition the Socialist International and with the Christian Democrats in head of the North-South Com- the mid-1960s—thus helping

> Schmidt But, sure enough in october Herr Brandt was down in the dumps again and creating the impression that he had almost had enough even as SPD which makes him aimost unintelligible. An old volcano softing fire and brimstone is chairman.
> One person, not a member of the SPD, who has known Herr

Brandt for years, describes him as "the most complex person I have ever met. If you think you know what he is really up to, the odds are you are wrong. He gets his results by intuition and he is not very good at explaining his aims to others." A similar point is made, more uncharitably, by a member of the SPD who has also seen Herr Brandt in action for a long time. "Willy doesn't know where he stands on a lot of issues. The more detailed and close to how a they want to have the stands." close to home they are, the less he is sure. His real home is the North-South Commission. He genuinely feels the plight of the world's poor and is good at Born July 11, 1906. "broad brush" solutions. But 1966 Winister for Huner-do you think he was much help in the coalition budget negotia. German Affairs tions here this summer."

Despite the obvious differences of temperament, the Schmidt-Brandt tandem long

seemed to sulf the SPD surprisingly well. Herr Brandt could act as an integrating force, not only between the party's wings, but also between generations in a way Herr Schmidt could not have done.

enough on explaining policies to the public ... believes that if the SP almost any fringe Group ca find a home in it, then the party will lose traditional supporters trade unionists above all. How

The answer lies not least in the hands of Herr Herbert Wehner, the third member of the "Troika" and the least well known outside Germany. Those who recall his name probably do so in connection with rumours that Herr Webner was Brandt as Chancellor.

The fruth is rather that a series of problems (culminating German spy in the Chancellers caused, Herr Brandt to resign and that Herr Wehner did not

of that affair alone does scant master political strategist who, with Herr Kurt Schumacher, is Social Democrat of the post-war period. In one respect Herr Wehner was more acute than always steer the Cabinet with wenner was more acute man a firm hand as Herr Schmidt Herr Schumacher. (the SPD certainly does. He was some times known to rise and leave the cabinet room altogether when the topic bored or upset him.

Besselve Wenner was more acute man dearly from the Schumacher. (the SPD leader in the late-1940s and times known to rise and leave the capacity of Dr. when the topic bored or upset him. Like his moods, Herr Brandt's West Germany's first Chancellor.

head of the North-South Commission on Development Issues.
Earlier this year he seemed to be in such good form that some suggested he might even he might eve be planning a come-back—as parliamentary floorleader of the successor in the Chancellery to SPD has cajoled the ranks into his own successor. Herr Schmidt But, sure enough in ment's majority seemed in

> how one observer put it. But there are at least two good reasons why Herr Wehner is

reasons why Herr Wehner is not a man for soothing words.
One is that, as he puts it, he has been "burned" by Communism. Born in Dresden in what is now East Germany, he was a Communist Party member in his early years, worked all over Europe including Moscow—and was finally converted to the Church while in prison. He

HERBERT WEHNER Parliamentary floor leader of the SPD 1969 SPD floorleader

knows all too well what dictatorable means—whether Left or Right Second, he is said to feel burden placed on the Germans by the Nazi crimes—against the Poles, and Russians above all-flence his passionate concern for further development of the

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WEST GERMANY VII

Franz Josef Strauss

REMEMBER Frame Josef Strauss? The finishest Bavarian with bulging neck and waistline, the politician who for the past 12 years has fold Garmany that the governing coalition was doomed to collapse under the weight of its own contradictions: the amateur cycling champion who once declared that he would rather grow pineapples in Alaska than he Chancelor? If events had gone seconding to plan last year. Herr Strauss would despite his Alaska pleage, now he Chancellor Strauss: shaking hands with Christian Social Union
President Reagan and with a (CSU)
shade less glee, President
Brishney, Rerr Strauss, the 67rear old self-appointed scourge
1953 Minister for Special of gerialism and all its works, are the Chancellery in the 1980 elections: the man chosen by the Christian Democrats and their Bavarian sister party, the 086, to oust Helmat Schmidt from the leadership of West

Hetr Stranss failed. After the ejection, there were few open steriminations that is not the way of German Christian deplocracy instead, Herr Strauss withdrew to Bavaria, his tradi-tional power base, to resume ns job as prime minister of the

Was this the end of Herr Strauss and of a career that has included spells as Defence and Finance Minister, one of the most talented men in the opposition who was a kingmaker and king-breaker?

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Carlo Garage

Three factors could persuade Herr Strauss to stage a come-back. First, the current leader of the CDU, Herr Helmut Kohl, has missed some key opportunities to capitalise on the dissent in the ruling Social Democrat (SPD)-Free Democrat (FDP) coalition. Herr Kohl appears to be waiting until the 1984 elections and trying to shape the party so that it seems more attractive to the liberal FDP. Their defection from the coalition would then clinch victory.

premier of Schleswig Holstein, cellor Stoltenberg, seems positively dynamic by After so many years out of comparison. Herr Stoltenberg federal government, Herr was favoured by Herr Strauss Strauss may prove to be more in the run-up to the 1980 elector a liability than a gain for a tion and so, by virtue of the staid CDU leadership trying to almost oriental code of political prove that if is a serious alterguid pro quo in Germany.

attacks in the Bundestag, the



Chairman of the

Tasks 1955 Minister for Atomic

Affairs 1956 Defence Minister 1961 First elected CSU chairman

1966 Finance Minister

Lower House, has shifted some of the spotlight onto the Bundesrat, the Upper House, in which the Launder states are represented and where the CDU has a maiority. As Bavarian premier, Herr Strauss sits in the Bundesrat and can make his voice heard.

Finally: Herr Strauss retains the weapon that has allowed him to hold sway in the opposition for so long, the control of the 32 CSU deputies out of the 226 total opposition seats. A future Chancellor candidate of the CDU thus has to woo Herr Strauss, for a split in the opposition ranks would be an electoral disaster.

But a number of qualifications have to be made. The CDU would be unlikely to put forward Herr Strauss as the prime challenger to Helmut Schmidt again, above all be-cause the FDP probably would But this tactic is a slow, not change partners to enter a unexciting one. The result is Strauss-led government. Herr that Herr Kohl looks clumsy and ineffective while Herr second fiddle, perhaps as a Gerhard Stoltenberg, the CDU senior minister under a Channemier of Schlasping Baltatin

almost oriental code of pointical prove that it is a serious alterquid pro quo in Germany, native to Chancellor Schmidt's any advance made by Herr coalition. But Alaska can Stoltenberg is a step towards breathe easy, Herr Strauss has the rehabilitation of Herr no intention of cultivating pinestrauss.

The second point follows on still a man to be reckoned with from the first. Herr Kohl's failures to launch convincing attention to the Ronglester the

Helmut Kohl

NOBODY, NOT even his worst-enemy (and there is some competition for the title), could accuse Helmut Kohl of being a visionary or a brilliant orator. The Christian Democrats distrust such qualities and Herr Kohl, the party leader, has made doubly sure of his posinade duning any talent tion by suppressing any talent he might have had for lucid exposition or analysis.

Instead, he has specialised in

cautious step by step leader-ship, wearing an air of solid reproach, like a provincial bank

reproach, like a provincial bank manager who finds himself in a metropolitan casino.

Take the party congress in Manuheim earlier this year, the first after the CDU's worst electoral defeat since the war. Any other party would have indulged in an orgy of self-recrimination, sought out the guilty men, and then devised a formula for over-throwing the government next time round. government next time round.

government next time round.

Herr Rohl, however, made a
keynote speech, lasting almost
three hours, which rainbled
from one criticism of the Social
Democrats to another. Although it received stormy applause, the clapping was pre-ceded by a minute of uncertain silence because the delegates could not decide whether Herr Kohl had finished or not

voters rather than to the parliamentary party. In 1976 he managed to lead the CDU to a near-victory, winning a formidable 48.6 per cent of the vote. As Prime Minister of the state of Rhineland, Palatinate, while only in his late 30s, he managed to prod the traditionallyentrenched conservative population towards a more liberal form of conservatism carrying through a successful school

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Affairs,

thing, of course, But after the thing, of course, but and the premiers in the parliamentary party. The CDU is a broad as those of "catch all" of interests, which Stoltengers. includes among its voters, farmers, small businessmen, a fair sprinkling of trade unionists, and a high proportion of women, Catholics and million

In 1979, Herr Kohl tacitly deployed by Herr Kohl recognised he was not that man.



Chairman of the Christian Democrat Union (CDU) Born April 3, 1930 1969-1976 Prime Minister of the state Rhineland Palatinate 1973 First election as CDU chairman

persuasion, that another chal-lenger to Helmut Schmidt should be found. He favoured Herr Ernst Albrecht, premier Herr Kohl's appeal is to the parliamentary party. In 1976 he parliamentary party. In 1976 he managed to lead the CDU to a managed to a managed to lead the CDU to a managed to a of the CDU's Bavarian affiliate. The choice was a soub to Herr Kohl, for it was a recognition that Herr Strauss and not

Herr Kohl was the dominant force in the opposition. The net result of Herr Kohl's. hrough a successful school failings is a shift in the balance efform.

All of this counts for some mentary party to the provincial premiers in the Bundesrat, the 1976 defeat opposition to him the marksmentary in the party now reserve within the partiamentary in the party now in listens intently to voices such as those of Herr Gerhard Stoltenberg, Premier of Schleswig Holstein, Herr Schleswig Holstein, Albrecht and Herr Lothar Spaeth, Premier of Baden-

Wuerttemberg. These men pressed German television to broadcast the aires. The party thus needs a television to broadcast the uniting figure or at least one Bondewat debate on the budget with sufficient inspired leader and sare enough the criticism ship to make the social rifts of the Bonn Government was far, far more effective than that

Hans Dietrich Genscher

FOR A MAN with a record of poor health, Hans Dietrich Genscher has remarkable energy. For a political leader whose party commands only 10 per cent of the vote, he has remarkable power. Herr Genscher, German Foreign Minister and chairman of the Free Democrats, has a gift for turning weakness into strength, for exploiting the moment and he provides, quite simply, the best balancing act in town.

Various personal explana-tions have been put forward for Herr Genscher's party political success—his work drive has been ascribed to a three-year bout of tuber-culosis in his 20s, teaching him the value of squeezing every last drop from the working day. His liheral convictions have been attributed to early, unpleasant experiences in East Germany (he left in 1952, at the age of 25). His personal popularity in the country is partly the natural birthright of the leader of a small party—Walter Scheel before him was also widely liked—for a clever FDP chairman can present himself as sharing in the responsihility for all of the Government's good initiatives and distancing himself from all its unpopular actions.

Herr Genseher adds to this hirthright the quality of good timing. In television discussions, this means that he

often stays quiet, waiting for dissension to emerge between the representatives of the two large parties. Then, rather than assume a partisan posi-tion, he will come in with a gust of cool and calm reasoning, appealing in his husky voice to millions of televiewing German mothers.

He has timing too in moments of political crisis. He was Interior Minister in 1972 (after only seven years in parliament) when Arab terrorists kidnapped and then murdered Israeli athletes at the Munich Olympies, Herr Genscher did not hesitate long before offering himself as a substitute for the Israeli hostages—an act which stays etched in the memory long after the bureaucratic blunders surrounding the incident have been forgotten.

The fatal flaw of pragmatic politicians, too often, is that they besitate too long before making decisions while waiting to see which alternative will carry the necessary sup-port. Herr Genscher is spared this problem because his party is so small that he can manage and manipulate those opposed to his line. But such a role gives Herr Genscher not only great power but also great vulnerability.

First, the power. It is sale to assume that neither of the large parties can hope to win bsointe majority in the next elections. The opposition

Christian Democrats have come closest to this goal but they would need a truly huge swing to achieve it in 1984. As a result, it is the Free Democratic Party, the small third party, that has the power to decide with which of the big brothers it should

The uncertainty this produces among the large parties

Vice-chancellor, Foreign Minister and chairman of the Free Democrat Party (FDP) Born March 21, 1927 1969 Minister for Internal Affairs 1974 Foreign Minister, and first election as FDP chairman

has resulted in considerable concessions. The FDP has 10.6 per cont of the vote yet has four Cabinet Ministersindeed four of the most powerful: Foreign, Economies, Interior and Agricul-Herr Genscher understands this kind of power—it is, more precisely, a combination of influence and coercion.

His relations with Chancellor Schmidt are good though not exactly warm, and together they have been able to keep Boon's policies within the pragmatic centre.

So much for influence. But Herr Genscher is not above coercing solutions within the coalition. Compromises on workers' co-determination, on government subsidy, on public spending cuts may represent (as the FDP chooses to present it) a wonderful capacity for conciliation by the party. But such issues also demonstrate the velo

right of the party. Count Otto Lambsdorff, the Economics Minister, has in particular considerable weight in the Cabinet. Measures smacking of increased state control or interventionism rarely (one of the few exceptions is the new limited subsidy programme for the steel industry) slip past the Wirtschaftsgraf or Herr Genscher.

The political clout—within the SPD-FDP coalition and within the FDP itselfhas been a constant element over the past six years, but if anything it has increased dramatically during the last 12 months. There are four main

reasons for this. First, the SPD and FDP fought on a joint Schmidt-Genscher platform for the first time, giving the impression that there was a parity between the two leaders. Second, the Leftwing component in the SPD-

especially the tougher ideological faction-was strengthened in the new Bundestag intake in October 1930. This created friction between the coalition parties, but has also given Herr Genscher more standing as a symbol of moderation in the Govern-

Third, Herr Schmidt, partly because of illness and exhaus-tion, partly because of the problems in the SPD, and partly because of the problems in the SPD, and partly because of changed international circumstances, started off the legislative year in poor shape. Herr Genscher profiled from the absence, used his Foreign Minister role to take on the stateman's mantle tempor-

arily shed by Herr Schmidt. The Chancellor is back on form but the currency gained by Herr Genscher during that period has not disappeared. Finally, the CDU scents a change in their fortunes now that Herr Franz Joseph Strauss is not playing such a dominant role.

The Christian Democrats, 25 a result, are cultivating a more liberal image in the hope of wooing the FDP away from the coalition. This too gives Herr Genscher more clout: it makes everybody try 2 little harder to please the

The fact is, the FDP's real power is in threatening to



going through with the whole messy business. The FDP has in coalition with the SPD for 12 years and while that may have exhausted both parties, it has also shifted the base of the party from Right to Left.

At the latest FDP party congress, for example, almost a third of the delegates voted against the stationing of America's Cruise missiles in Germany — although Herr (Genscher bad already stressed that he would resign if the party voted against the

Even the FDP's Left concedes that there is no immediate alternative to Herr Genscher as party leader, but there are rumblings of dis-content about the way the party leadership is easting sly glances at the CDU.

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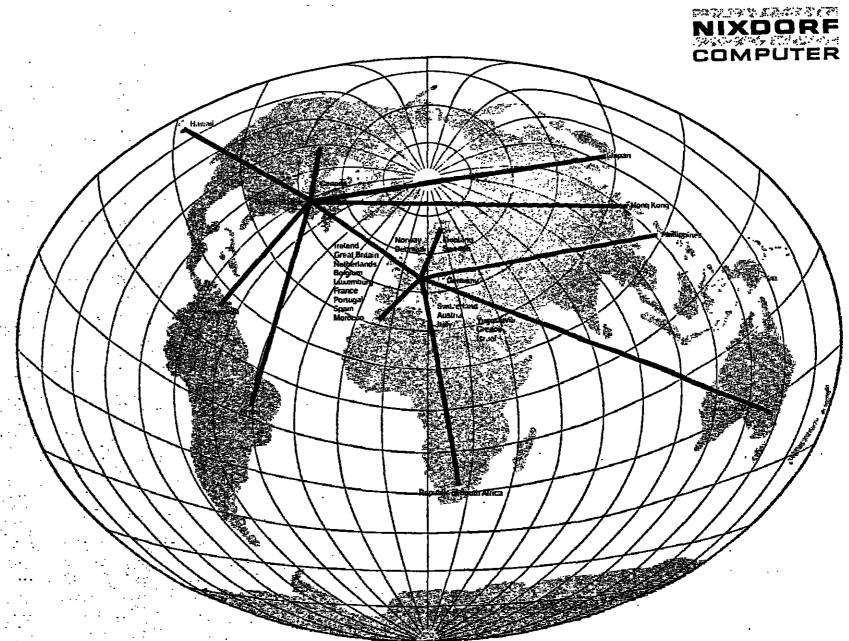
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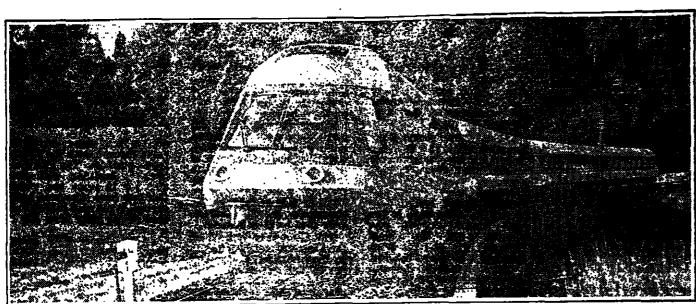
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Hope growing that an end to the squeeze is in sight

institution had more or less pulled out of the international syndicated Euroloan market where lending margins are too low and risks too high, con-centrating on international business instead of shorter term export financing and lending business. Even domestically the bank is being highly selective in its lending, auxiously watch-ing its loaus in troubled sectors of German industry such as steel and monitoring profitability with great care.

Such attitudes and policies are the rule, not the exception, among German banks. Only in the past few weeks, as longterm interest rates have begun to fall, the D-Mark strengthen against the dollar and confiagainst the dollar and confidence begun to grow that the Bundesbank is finally on the brink of easing its monetary policy, that the banking industry has begun to suspect that the painful experiences of the past two-and-a-half years are coming to an end.

German banks' boardrooms today marks an abrupt change of mood compared with the two previous decades when German banks were gaily exploiting every possible avenue at home and abroad in their efforts to expand the volume of their business, and, it was assumed, their

It is the realisation in the past 18 months that the twin goals of growth and profit-ability could collide and endanger a bank's long-term future which accounts for the conservative business Asset growth of course has not been abandoned, although many banks have had to accept that the erosion of their capital position has severely limited prospective growth rates. But in all areas of business the issue of the quality of the loans and investments being made and the profit margins likely to be earned has become the primary

Frankfurt banker sought to three commercial banks they explain the unaccustomed mood fell in 1980 to the lowest level ing bank to come through the year with a strong earnings

> The problems of individual banks such as Commerzbank, Westdeutsche Landesbank and Dresdner Bank, each of which reported heavy profit deckines for 1980 and in the first two cases paid no dividends, have made the headlines. But as the Bundesbank, the West German central bank, makes clear in its report on the industry's performance as a whole, profitability slumped in most of the major sectors of the industry including the commercial, sav-ings and Landesbanks. Only the rapidly growing credit co-operatives among the largest banking groups bucked the

A range of factors hit bank profits last year, some of which have been threatening to make the banks' performance in 1981 just as difficult

According to the Burdesbank, whose report on bank profits is based on the accounts the German parent companies must sub-mit and therefore does not take account of the problems some banks have had in their Luxembourg and New York offshoots, the industry wrote off some DM 2.5bn from securities portfolios last year. That sum had to go through the profit and loss accounts and therefore affected capital ratios. Many banks continued too to

be burdened with long-term loans made when interest rates were much lower than today but financed with short-term funds raised at current rates. Staff costs also rose sharply in 1980. Despite efforts being made to economise on staff, per cent (DM 23bn) in the industry as a whole.

The emphasis on lending

shorter term customers coupled with decisions to push up lending rates rates on savings accounts—has concern.

The change of mood can be traced directly back to the banks' profit experience in the banks two years—although, as we shall see, other factors banks are interest received as seconds—nas bilateral diplomatic relation—moved practically to offset ships can be strengthened is another factor that has in the banks profit experience in the lending. Nevertheless the their financing of Garmany's banks' net interest received as eastern neighbours. As the head shall see, other factors have a percentage of average busi- of the foreign department of one also played a role. In 1979 and ness volume declined in 1980 German bank remarked recently 1980, however, the profits of the for the fifth consecutive year.

has been the immediate cause of the shift in business policy of retrenchment and caution since 1973—and this despite the in the direction of greater comwhich is gripping the Federal
Republic's banking industry.

Grimly he conceded that his leader, which was the only leadnumber of other factors have number of other factors have also hastened the implementation of a more weakened international position of the German economy and domestic inflation have made, national business risks

> Banking STEWART FLEMING

present, unstable but inter-dependent financial markets. The recognition that the German domestic economy can no longer be counted upon to remain an island of stability in a troubled world has, coupledwith declining corporate profits, helped to make the bankers more cautious at home. Events in Iran—and above all the up-heavals in Poland, where German bankers are among the most heavily committed have risks in international business. Poland has convinced the Ger-

man bankers that the comfortable "umbrella" theory, according to which lending to East bloc countries was assumed be relatively free from nion would never allow one of its satellites to default, has had to be scrapped. But once the German banker begins to individual East bloc countries such as Romania, Yugoslavia and even East Germany, the risks associated with such lending take on a new dimension. But there is recognition too that the German banks are playing a vital national role financing exports of thei rGerman corporate customers to East bloc countries.

The fact that such trade is also a vehicle through which bilateral diplomatic relation-ships can be strengthened is another factor that has in the on the origins of the banking

"IT IS our third consecutive German banking industry While the decline in the industry's heavy involvement; year of famine" was how one plunged. In the case of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of German banks Poland: "When we were making the consecutive of the big profitability of o

own profitability, another on shorter term, and exposit related credits, coupled with the much -closer analysis of the creditworthiness of the ludivi dual borrower.

The German banks caution has been further reinforced by capital ratios to off-shore san sidiaries in places like Luxe

change. The banks are looking to adopt. The private banks savings banks and co-operative banks have set up a joint company to look at these issues—a cult problem of balancing the likely capital costs and administrative savings against the

wiser men and their institutions will be better prepared to cope with the problems which lie

Pressure to shift course

AFTER TWO years during begun to suffer.
which the Bundesbank, the West Although the moves in
German Central Bank, has stuck February by the Central Bank. German Central Bank, has stuck steadfastly to a high interest rate policy aimed at fighting inflation and supporting the D-Mark on the foreign exchanges, it now faces the difficult task of relaxing its tight monetary regime to try to stimulate investment and economic growth without fuelling inflation.

In a perfect world the Central Bank might prefer to keep its monetary reigns tight a little And it may well be that to begin with some of the moves it will make will have more of a cosmetic than a practical value, aimed at impressing its political critics rather than abruptly changing the course of monetary policy.

But with unemployment in West Germany rising inexorably to new post-war peaks amid preliminary signs that some of the problems which have beset the German economy since 1979 are slowly being overcome, the Bank can scarcely overlook the danger that if it does not shift course even those who have supported its unpopular policies of the-past two years will begin to

express doubts.

A year ago there were hopes that with the economy slowing down, the Central Bank would begin to ease its monetary policy and allow interest rates to fall from around the prevailing 9 per cent level. Instead, accelerating inflation, a growing current account deficit and the plunge of the D-mark on the foreign exchanges, forced the Bank reluctantly to tighten its

monetary policy.

In February this year, with the D-mark down DM 2.25 against the dollar and uncharacteristics. teristically weak within the European Monetary System, the Central Bank boldly and dramatically drove German inter interest rates sharply higher—abandoning its Lombard system of supplying credit to the banks and instead introducing a "special Lombard" rate of 12 per cent, three percentage points higher. Subsequently German interest rates across all maturities surged to-for the Federal Republic-record highs.

Such action, taken when the economy was already weakening, undoubtedly has made the present economic slump worse, with high interest rates hitting the consumer and construction sectors in particular, and some signs that investment has also

quickly restored the D-mark to its traditional position at the top of the EMS, it remained weak against the dollar throughout the summer, slumping to DM 2.58 in August (a five-year low) amid accusations that the Central Bank's policy was a gigantic mistake. It was claimed that not only was it threatening the domestic economy, it was also ineffective in supporting the currency against the dollar.

However, such charges overlooked the improvement which was taking place in the capital accounts of the balance of payments and the impact which the domestic slowdown was having in curbing imports.

But by September the Central Bank itself was already beginning to look ahead to try to formulate a strategy aimed at easing monetary policy recognising that a monetary squeeze would in the end endanger the investment needed to help Germany become more competi-

Throughout this period, the Central Bank's critics have maintained their customary attack on the "hardliners" in. Frankfurt who, it is claimed, are far too doctrinaire in their monetary orthodoxy. But Herr Karl Otto Poehl, who took office as Bundesbank President just as the storm was breaking at the beginning of 1979, is a prag-

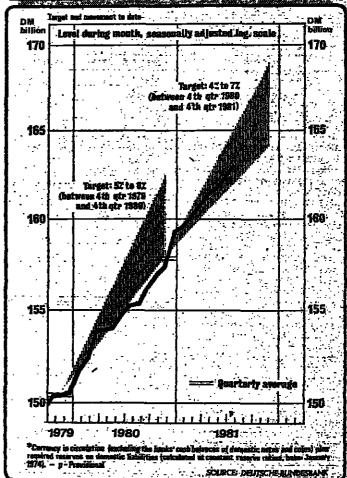
Central Bank STEWART FLEMING

matist with political experience in Bonn which makes him partipolitical currents.

So he is well aware that given the current political constel. There is already sufficient lation in Bonn and the state of evidence of political alienation the economy, the Government has gone as far as it can towards to raise concern about the imcurbing its Budget and that an pact of a further slump in the economic upswing is likely to economy on youth unemploy-make a bigger contribution to ment. The Germans have no reducing the Government deficit stomach, nor do they see the than more bickering behind need, for the sort of economic closed doors in Bonn.

Other dangers are also press British and American Cing the Bundesbank as it tries ments have undertaken. ing the Bundesbank as it tries ments have undertaken. the Bundesbank has grounds to ease its monetary policy. The With tentative signs that the for hoping now that the policy economy has shouldered the current account deficit has it has grant stack to under burden of high interest rates begun to decline, and the sea. Here pound is finally paying off.

Growth of the central bank money stock*



for a protracted period now tant sectors are beginning to wilt under the strain. Bankruptcies have soared this year, particularly in the construction industry; the retail sector is under heavy pressure; and the vital banking industry faces its third consecutive year of declining profits.

The risks on the domestic front of pushing its restrictive monetary policy further are, more and more, looking greater than the risks of relaxing. This is especially true too in relation to the labour market. Rising unemployment and declining real incomes on the one hand and squeezed corporate profits cularly sensitive to the shifting on the other are threatening to poison the atmosphere of the forthcoming wage round

among sectors of German youth experimentation which the British and American Govern-

-sonally favourable and there are signs that impor- quarter balance of payments tant sectors are beginning to now appreaching perhaps the biggest danger for the Centra Bank in easing monetary policy lies in the area of inflation which has again accelerated and is now running at an annual

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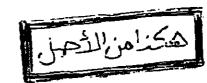
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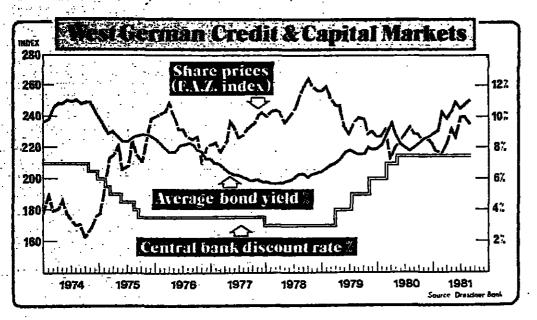
However through revalua-tion of the D-mark in the European Monetary System and the beneficial repercussions this appears to be having on the D-mark/dollar rate, the Bank has reinforced the prospects that imported inflation will diminish steadily as an economic problem in the next few months. If as it can now hope, this leads to an improve ment in the inflation figures by, at the latest, early next year. then not only will this justify the risks being taken in easing monetary policy, it will also pave the way towards a more moderate and less painfil wage round that might otherwise be arrested.

imumerable Central Bank's strategy: But





The Kurswerstendamm, West Berlin. The city retains its status as a glamorous oasis of the West but also has the mundane problems common to other



Swings catch out many investors

THE PAST year has been full of bitter disappointments for investors in West German securities who had become accustomed to buying Mark denominated pape in the confident belief that it would provide them with a smooth passage across the turbulent waters of today's world financial markets.

West German interest rates, mirroring in part conditions in the dollar markets, have been no less volatile than those in most of the world's leading financial centres. And foreign investors in Germany have also had to cope with big swings in the value of the German Mark in terms of major currencies such as the U.S. dollar, the

For domestic institutional investors too, particularly German banks, developments over the past year have been particularly painful. The Bundesbank, in a recent report on bank prohis estimated that in 1980 banks had to write off some DM 2.5bn on their securities portfolios after having already written off DM 3bn in 1979.

These massive write-offs, a large part of which were attri-butable to fixed-interest securities issued by the Government. have been one of the biggest problems affecting the banking industry because in most cases the losses were taken through the profit and loss accounts. Many banks turned to what the Bundesbank described as "pro-fit management"—drawing on hidden reserves to mask the im-

pact of these losses. The striking feature of the band losses of 1979 and 1980 in comparison with development so far in 1981 was that they occurred in a period when long term interest rates increased by b percentage points and 1 percentage point respectively. Between January and August GERMAN EQUITY MARKET

	11727-114 -				
1—Market indices	.,.	:	. Per cent :	October 6	% change 1981
Commerzbank	End-1979 715.70	End-1980 683.68	— 4.5	. 1961 696.3	+ 2.0
FAZ	227,27	220.62	- 2.9	227.16	+ 3.0
2-Sector indices	(source: Be	orsenzeitt	mg)		•
Big chemicals	89.50	79.50	-11.2	90.2	+13.4
Other chemicals	84.70	92.70	+ 9.4	99.5	+ 7.3
Electricals	84.10	.85.10	+ 1.2	75.6	-11.2
Utilities	130.30	117.80	- 9.6	118.0	
Iron and steel	69.40	52.40	-24.5	49.6	- 5.3
Machinery	96.60	91.20	- 5.6	103.0	+12.9
Moters	92.70	91.20	- <u>16</u>	104.1	+14.1
Building	112.30	131.90	+17.5	173.3	+31.4
Department stores	62.30	55.20	-11.4	52.8	- 4.3
Banks	82.80	80.00	- 3.4	73.7	- 7.9
Insurance	126.40	140.40	+11.1	132.7	- 5.2
Consumer goods	78.00	70.40	- 9.7	61.3	-12.4

fixed interest securities rose by over 2 percentage points. implying even heavier securities losses for investors.

Moreover, the swings in the market, particularly at the end of 1980 and the beginning of 1981 caught many investors by surprise. In August last year.

Stock Market STEWART FLEMING

as yields fell to just under 8 per cent investors were taking in expectation of further declines in interest rates. But rising inflation and a weakening Mark dashed these hopes and by the end of the year yields were up again to around 9.1 per cent.

The abrupt shift in monetary policy by the Central Bank in February which sent chart term

February which sent short-term of this year average yields on interest rates surging by around

percentage points drove bond yields to record highs of 11 per cent in May, and by August gathering gloom about the growing Government budget deficit and a renewed plunge in the Mark hit the bond market again, driving yields to new post-war peaks of 11.5 per cent.

The steady rise in interest rates and the erosion of confi dence in the markets drove both investors and borrowers to the shorter end of the market. where yields on one-year paper hit 13 per cent.

The rally which took place in September and early October has thus come as a considerable relief to investors and borrow ers alike, and particularly to the banks, which can now hope that their bond losses by the end of the year will be con-siderably less than had been expected earlier and who may therefore be able to take a more relaxed view of some of

their other credit risks. domestic and inter developments . have the rally. Growing about U.S. economic policy have helped to make the Mark a more attractive haven for international funds, especially since the Govern-ment has begun to tackle the question of controlling its spending more vigorously. The signs of an improvement in the German current account (in spite of poor August trade figures) and the hopes that a stronger D-mark will curb imported inflation, have all contributed to the rally in the fixed interest markets.

So far, however, the equity market, which hit a year's high in July partly as a result of foreign buying of German shares has not followed the bond market rally. Partly under the influence of Wall Street's September slump, German share prices were also down around 9 per cent from their summer peak at the beginning of October, although a firmer tone has set in subsequently.

A continuing improvement in Germany's external position coupled with signs that the long awaited easing of German monetary policy is underway should help German share prices to rally too however, especially if the D-Mark retains its current strength and expectations that inflation will begin to subside materialise.

Pressing need for jobs and housing

presence of an American Secre-the lary of State would have been last month he said it was proof of the "strength of democracy in this part of Berlin." Herr Peter Glotz, chairman of the Social Democrats in West Germany and West Berlin noted succincily that although he deplored the demonstration it who first taught us how to

The vast majority of West Berliners condemned the protests because they are in no mood to jeopardise the protection the three Western Allies give this city situated in the middle of East Germany. It is perhaps because the protesters take the Allied guarantee for West Berlin for granted that they can demonstrate so easily.

Last month was also the anniversary of a 10 year-old miracle, the Four Power Agreement on Berlin. It has managed to slave off any real threat of a Berlin crisis although only 80 kilometres to the east, the Polish upheaval continues unabated. Even ingrained optimists had not dared to hope that West Berlin could remain immune from an event which has caused the East German leadership to batten down its hatches on all

The Berlin Accord governs troffic over the East German access routes between West Berlin and West Germany and guarantees the right to West Berliners to visit East Berlin and East Germany. Its effecliveness lies in the motives of the signatories, the three Western Allies and the Soviet

Berliners protesting against the Berlin situation even at Poland, East Germany drasticprice of unthinkable 20 years ago. When Germany, Former Chancellor Germans must exchange when it happened to Mr Alexander Willy Brandt's Ostpolitik was entering the Fast, which has led Haig, U.S. Secretary of State, gathering momentum which to a 50 per cent drop in visits to aimed at recognising the GDR as a separate German state in order to permit contacts between East and West Germans.

rid itself of the Berlin tinderbox and to gain recognition for was after all the "Americans its client state, East Germany, while retaining the Berlin lever under its control. The Berlin Agreement gave the Soviet Union its treaty with West Germany, opening a new era in relations and bringing a surge in trade between the two traditional economic partners. As long as West Germany did not return to the Cold War then the Soviet Union was willing to respect the Berlin Agreecornerstone Ostpolitik.

Recently, the man who signed the Berlin Accord for the Soviet side. Ambassador Piotr Abrassimov, who remains Morcow's proconsul in East Berlin, reminded the West that the Soviet Union and its allies have sufficient means at their disposal to retaliate against "provocaive steps by Nato which are instigated from across the Atlantic." There is little doubt that if Moscow decided to intervene with military means in Poland and the West responded with the expected touch countermeasures. Soviets would again put heavy

pressure on Berlin. However, West Berlin's main problem today is not dealing with political crises but with the mundane concerns common to most other large cities. This is not to say that its relations

THOUSAND West were anxious to defuse the action following the upherval in a political colouration in the drent this goal becomes an a subse- ally increased the amount of quent recognition of East money West Berliners and West their relations and friends.

West Berlin's Governing Mayor, Richard von Weizsäcker,

Berlin

LESLIE COLITT

says this hits at the heart of Berlin Agreement and Chancellor Helmut Schmidt's Government in Bonn has pledged to do its utmost to get East Germany to lower the entrance charge. Bonn will provide DM 10.25n

inwards Berlin's 1982 budget of DM 1966 but, for the first time many years, the covernment in its budget-slashing mood sheed a few items off the generous benefits West Berlin oull get next year to maintain its competitiveness. The DM 7bn Bonn provides annually to attract investments to West Berlin will be marginally lowered by reducing the benefits to West German buvers of Berlin-made products. In the future, they will not be able to deduct 4.2 per cent from the value added tax they pay but 3.5 per cont instead. All the other lucrative tax benefits and subsidies which have kept so many West German companies operating in West Berlin remain untrucked.

West Berlin's other problems, although no worse than in other cities, tend to be magnified inside Germany because of the attention the city commands in the West German media. Ordi-The U.S., Britain and France are congenial. In a panic re- nary urban problems take on than 50 per cent Turkish chil-

tion 110 miles inside East Germany and its "showcase of the West" reputation.

The presence in the city of some 60,000 students, many of Left-of-centre political out-ok, adds to the politisation of life in the city. It is this which has made West Berlin so attrac-tive to young West Germans seeking an alternative lifestyle and who at the same time may not want to be drafted into the West German Army.

Recent problems with the city's squatters took on the aspects of an ideological holy war between the city government and the young occupiers. Housing is inadequate in West Berlin but no more so than in cities from Moscow to Paris. Ironically, in West Berlin it is mainly the 120,000 Turkish Gastarbeiter (guest workers) who live in substandard housing but it is German students who condemn the capitalist system

and all its evils. Last month the eviction of squatters from a Berlin tene-ment building took an ugly turn when one of the "occupiers," an unemployed young West German, was run over by a city bus. His death, at first attributed to the police action, provoked riots in West Berlin and several West German cities.

Trying to integrate Berlin's Turkish workers will remain the city's most pressing task as the authorities concentrate on providing better education for their children, and better housing. Education is an enormous prob-Jem as experience has shown that as soon as there is a handful of Turkish children in a more slowly than when there are only one or two. However, since some schools in the Kreuzberg district have more

Housing is a major problem because of absentee landlords and because many Turkish families refuse to move into new apartments financed with city rents, Turkish families remit an enormous portion of their income back to Turkey where the money supports entire villages and is a major source of foreign exchange for the t government.

The West Berlin Chamber of Commerce says 20,000 jobs will have to be created in the next few years if the city is to sup-port a population of 1.8m. Until new, 100 many administrative jobs have been made by the city, which employs every third West Berliner.

The western pirlines serving West Berlin, which provide the only uncontrolled access to the West, are currently taking a beating on all fronts. Traffic has declined to the low level of has declined to the low level of two years and for Errish Air-ways and Pan American on their inner-German services which normally return a healthy profit to the parent companies. Berlin's three Eritish charter carriers, Dan Air, Laker and Monarch and Air Berlin USA, are reeling from packbottom prices to from rackbottom prices to Greece and Turkey being offered to West Berlin tour operators by East European airlines and Turkish Airlines operating from East Berlin's Schonefeld Airport.

The charter carriers argue that if the city does not want a great deal more traffic to desert West Berlin's Tegel Airport it cial relief just as the West German Government provides a subsidy for scheduled flights between West Germany and

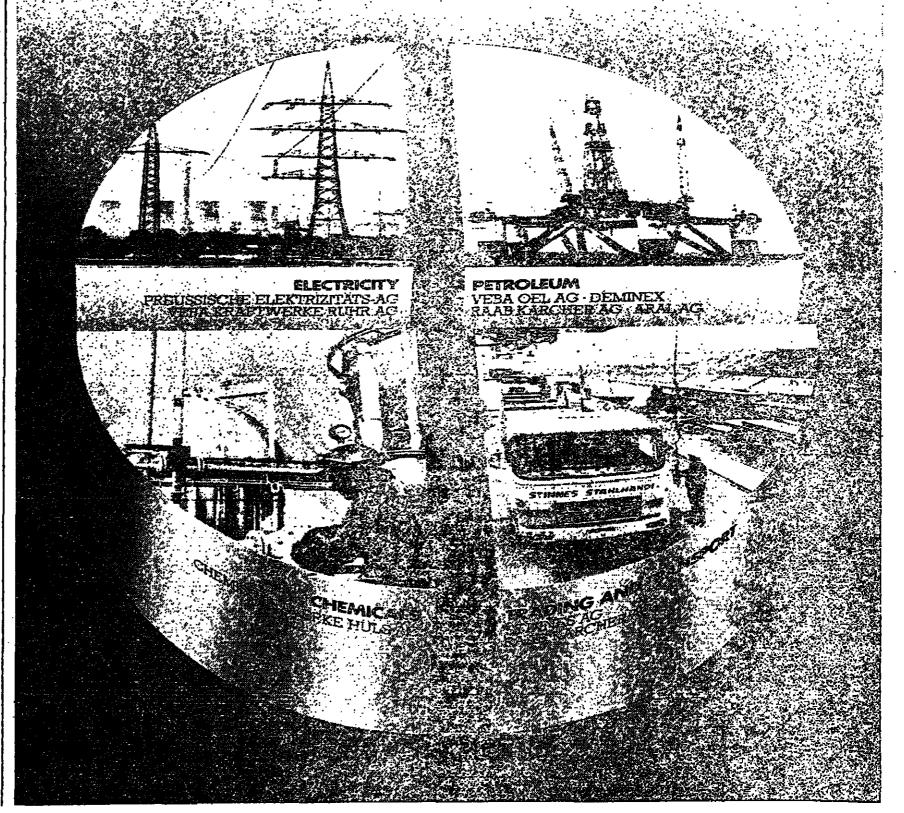
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WEST GERMANY X

The fall of the D-mark until mid-year made West German industrial goods more price-competitive abroad, and several key sectors have enjoyed an export boom But the home market has been depressed and, despite growing unemployment, skilled workers are in short supply.

Upturn in orders as the D-mark falls

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RARELY HAS Dr Wilhelm must be stressed that the indus-Scheider, executive chairman of try would have been in a sorry had more positive results to report. He said recently that in the group's mechanical engineering division sales in the first five months of this year (including industrial plant-making) were up by nearly one third against the same period of 1980, and the orders intake had actually

The main reason? Sharply increased demand from abroad, stimulated above all by the fall in the D-mark since 1979, which had made the group's exports more price-competitive.

The Krupp figures were among the most dramatic this year-but other mechanical engineering concerns were reporting an upturn in orders too, and for the same reason. It seemed that foreign countries—the oil-producing states above all—had suddenly concluded that West German plant and machinery was not only reliable (this had not been in doubt) but relatively inexpensive.

"Mechanical engineering—the branch of the future," was the title of one recent symposium on this the biggest sector of German industry in employment and turnover terms. This year's foreign orders seemed to suggest that the optimism was

To put this in perspective, it

state indeed had it not been for this boom in foreign demand. Naturally some engineering sectors have been more buoyant than others. It can hardly be otherwise in a branch which covers a broad range of products from plant and building machinery to machine tools and office equipment. But with Germany's GNP contracting in real terms (after inflation) for the first time since 1975, the mechanical engineering indus-try on the whole has had to cope with a miserably weak domestic market.

In the first six months, turnover rose by just 1 per cent in nominal terms (a real fall of (\$25.3bn), while exports were up by a nominal 5 per cent to DM 32.2bn: Incoming orders rose by 5 per cent, based on a fall of 4 per cent at home and an increase of 12 per cent from abroad.

Thanks to the foreign boost the number of those employed in the industry at mid-year was close to 1.1m-or about the same figure as in June, 1980. However, use of capacity was down to 84 per cent from 88 per cent a year earlier, and the number of employees on shorttime work increased to 43,000 from just 3,000 before.

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technical

There are though fair pros-

pects that the domestic economy will pick up next year (more than 1 per cent real growth in GNP is being widely forecast), while export demand remains buoyant. The immediate future thus looks quite encouraging-but what of the longer term? Does German engineering have the strength and flexibility in the 1980s to cope with its competitors—in particular the Japanese, who have markedly increased their share of the world market over the past decade?

Engineering JONATHAN CARR

Herr Heinrich Weiss, chairman of Schloemann-Siemag, a major plant-building enterprise, seems to have little doubt of it. He gives five main reasons: a qualified and highly-motivated labour force especially in the smaller and medium-sized companies which are typical of the engineering sector; linked to that, a potential for technical innovation which remains high; a good infrastructure; a firm reputation for reliability, both in workmanship and delivery schedules; and, last but not least, a relatively

peaceful social climate. Herr Weiss's point about the size of the German engineering enterprise is well worth underlining. Many people tend to identify the branch with the giants—such as Krupp. or Gutehoffnungshuette (Europe's largest engineering group of which Schloemann-Siemag is

one part). But these are hardly typical. More than 90 per cent of the country's engineering enterprises, accounting for some 40 per cent of turnover, employ fewer than 500 workers each. These small- and medium-sized companies clearly are not able individually to match the research and development budgets of their bigger rivals. But they are often very agile at putting research results to practical work to gain sales Success.

Further, they can often tailor their products quickly to suit customers' special requirements —an advantage paying off above all in the face of increasing and varied demands for saving equipment and oil sub-

But there are drawbacks too

-some more apparent than ever this year. One is that German enterprises in general —and those in engineering in particular—have a relatively high level of borrowed funds by comparison with their American or British counterparts. Even the biggest companies with major financial resources have been severely tested over the

past year or so, which has been financing is available about marked by the unusual combin- which the Germans can only marked by the unusual combination of high interest rates and economic downturn.

But many medium-sized con-cerns face an almost suffocating squeeze, having borrowed short in the expectation of failing interest rates which then failed to emerge. Prolonged pressure of this kind would force changes in the structure of the engineerflexibility which is one of its major strengths. Quite apart from these money

troubles at home, the Germans are also increasingly having to become "financial engineers" as well as "mechanical engineers" to pick up business abroad. The reason is that Bonn, unlike a number of other Western governments, does not subsidise interest rates for the financing of foreign commercial deals. Thus Krupp recently lost a DM 400m project in East Germany because its price was higher than that of the subsi-

dised Japanese competition. To counter this problem, many German companies seek to use subsidiaries to penetrate foreign countries from the inside, not just to sell goods locally but to take advantage of the better financing facilities available there. In just one recent case, the PHB Weserhuette group gained a contract from Indonesia, roughly 70 per cent of which is being carried out by one of the group's French offshoots.

By this means, cheap French

† Preliminary figure.

Germans in the past few years.
This of course could be a very serious portent. But it is worth recalling that in the recession of 1967 there were two applications for each engineering post available; two years later two jobs were on offer per applicant and in 1972 a rough balance had been found between supply and

dream at home. Without this

advantage, the deal almost cer-

tainly would have been lost.

One final, but important, drawback is that while Ger-

many's engineering workforce is indeed well trained and moti-

vated, as Herr Weiss says, there

is a grave lack of skilled labour—even with the present high

level of unemployment. There is also evidence that engineer-ing has been losing its drawing power as a career for young

demand. But three years on and

there were again two applica-

the mechanical engineers.

Source: Federal Statistical Office

tions for each job on offer. In other words, there has long been cyclical fluctuation on the engineering labour market— and it would be rash to suggest that the country is now on an irreversible downward trend based on rejection of modern technology. The sector itself is anything but defeatist. One executive stressed now much he welcomed the Japanese challenge—since it encouraged other key German industrial sectors to invest more than they might otherwise have done,

MECHANICAL ENGINEERING-BASIC STATISTICS

1970	1979	1980
1.2	1.1	1.1
57.1	100.6	109.8
60.9	110.8	121.9
26.7 46.8	56.4 56.0	63.1 57,5
8.6 22.1	19.1 30.1	22.4 32.4
3.8 5.8	4.8 -4.1	†5.6 4.3
	57.1 60.9 26.7 46.8 8.6 22.1	1.2 1.1 57.1 100.6 60.9 110.8 26.7 56.4 46.8 56.0 8.6 19.1 22.1 30.1 3.8 4.8

MECHANICAL ENGINEERING EXPORTS World market share held by Germany, the U.S. and Japan ··· (percentages)

			Western	
	W. Germany	Japan	U.S.	countries
1970	24.0	6.3	25.8	43.9
1972	25.8	7.1	22.6	44.5
1974	26.2	8.3	23.4	42.1
1976	24.2	8.5	24.5	42.8
1978	23.5	11.6	21.8	43.1
1980†	21.9	10.6	23.8	43.7

. † Preliminary figures. Source: West German Mechanical Engineering Association

A sharp rebuke for keeping prices down

INCIDENT etched in the memories of the elder statesmen of the West German steel industry. In 1957 Chancellor Konrad Adenauer and Dr Ludwig Erhard, his Economics Minister, called in the steel barons to persuade them to keep prices down for the sake of the national

This month the Bonn Govern ment issued a sharp rebuke to the steel industry—for not radically increasing prices. Keeping prices down would, the Government argued, effectively main the steel industry and indirectly damage the national economy, throwing thousands out of work and prompting fresh injections of state assisfresh injections of state assis-

Prices up, prices down. Thus the German Government, once a passionate supporter of free market principles in the steel sector, has suddenly decided to create a subsidy programme to shore up the industry during the sixth year of its structural crisis, the longest and most damaging of the post-war era. The steel industrialists them-

selves have also abandoned their illusions this year. Once they were the sharpest critics of European cartels, import —and then hy some D controls and subsidies. Now tonne next January.

causes for this Road-to-Damas- impatience. • Competition on the European market has become so distorted

the Germany industry can no

remains longer rely on its fundamental large deals in the offing-the efficiency and must seek protection if it is to survive. According to the West German Iron which should give a temporary and Steel Federation, between DM 60bn and DM 70bn of government subsidies has been ploughed into Germany's European Community competitors. This allows them to keep prices artificially low and retain cus-

> Steel ROGER BOYES

tomers who would long since have defected, the Germans But it also forces the rela-

unsubsidised German industry to depress prices and thus run into severe cash flow problems. The received wisdom in the industry is that prices will have to go up on average. by DM 190 per tonne of rolled steel if production is to return to profitability. This may be achieves by raising the price of rolled steel by DM 50 per tonne on November 1—instead of October 1 as first planned. by the Community as a whole and then by some DM 140 per

they are clamouring for even & But such price rises are intensive structures and infra-more state assistance from Bonn meeting with resistance from structure installations." Second. more state assistance from Bonn meeting with resistance from structure installations." Second, and are urging the Government steel consumers, especially the investment tunds are being to put border levies on steel mechanical engineering sector. imported from European comThis was the cause of the one steel consuming sectors such as petitors such as Britain and month delay in the latest the electrical equipment sector. autumn round of price increases There are four inter-related and the cause too of Bonn's

All the steel industry's key

large gas pipeline from Siberia to West Europe, for example fillip to demand but on the whole major customers such as the motor and shipbuilding industries are still reporting sales trough.

The steel industry is thus

caught between two evilsraise prices and risk scaring away established customers (perhaps into the arms of the British, Belgians or Italians), or delay price increases and cause the weaker German producers to lose a vital infusion of revenue and endanger the already strained relations with their house banks.

 If it were just a matter of weathering out a short recession, then the steel makers might conceivably tighten their belts another notch and wait for the inevitable upturn. But all the signs suggest that long-term steel consumption habits

, are changing. Westdeutsche analysis shows that there are at least four factors depressing future demand, quite irrespective of the effects of recession. First, the high level of industrialisation achieved in traditional customers has "all but throttled demand for steelabsorbed increasingly by low-

Third, machinery and equipment are becoming increasingly smaller; and more compact, thanks partly to the introduction customers age being hit hard of micro-electronic devices by recession and quite simply. Finally, technological progress by government subsidies that require less. There are a few is gradually edging out the CONTINUED ON NEXT PAGE

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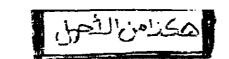
any major money raising operation.

tiating and organizing world- financing partner. wide syndicates, its own resources, international flexibility and well-balanced sources of funds make the

Bank, one of Germany's top three international institu-WestLB's approach in ini-tions, a solid wholesale

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Strong export performance offsets weak home demand

ness of its major customer in-

ness of its major customer in dustries particularly the building motor and textile sectors. But sales problems at home lave been effect by an anexpectedly strong expert performance helped by the prolonged weakness of the Deffacts. After the shock of the abrupt plunge in demand in the home market during the summer months last year planners in the chemicals industry adopted an over cautions tone in assessing prespects for 1881. Having set their sights correspondingly set their sights correspondingly low to avoid further unpleasant surprises the industry has actually performed rather better than expected. The fall of 43 per cent in West German chemicals production last year has not been repeated and buoyed by foreign sales the sector is now counting on a growth BASF and from other producers.

Faced by inability to pass on energy and feed-

ever, the industry is distin-guished by widely differing persume products close to the con-sumer have held up quite well-and the industry has continued to make significant gains in some research intensive sectors

peinist F.

eral Station

G EXPORT

25.8

24.5

21.8

costs have continued to rise steeply—first because of higher oil prices and then because of the weakness of the D-Markprices of products in areas such as commodity plastics have actu-ally been falling, forcing almost the entire plastics sector deep into loss. Inevitably closure of plants is following. A lead has been taken by BASF, the biggest European plastics producer, which has closed 100,000 tonnes of low density polyethylene capacity at two sites. Antwerp in Belgium and Wesseling on

fully rising energy and feed-stock costs the profitability of the chemicals sector is inevitformances in its various sectors. abily still under heavy pressure. While products close to the con- The biggest companies in the The biggest companies in the industry have been able to alleviate the squeeze on margins, however, by spreading their risks worldwide, and com-

agricultural chemicals, it has Hoechst now derive more than

porter, was well-placed to push level of DM 1.3hn. Gross over-capacity in these for a further increase in exareas has led producers into a ports this year. While its overall other major world producer, state-of destructive competition turnover rose by only 5.6 per Japan, is still underdeveloped where volume sales are being cent in the first seven months but the chemicals sector is one sought at almost any price. of the year to DM 68.7bm, exof few areas of German indus-while raw materials and energy ports jumped by 11.6 per cent to try which can boast a positive ports jumped by 11.6 per cent to try which can boast a positive DM 28.2bn. By contrast sales in trade balance with Tokyo, the home market showed a Exports in the first seven nominal rise of only 1.7 per cent months were buosted by 21 per to DM 40.6bn. months were buosted by 21 per tent to DM 623.8m, while

panies—Hoechst, Bayer and companies are looking for BASF—and their dominance in strong growth in the Japanese the world industry has helped ensure that the Federal Repub-lic is by far the leading partici-pant in the world chemicals trade.

In 1979, the last year for which figures are available, German chemicals experts totalled DM 43.9bn, putting the Federal Republic well ahead of the Rhine, and more cut-backs must be expected both from BASF and from other plastics its nearest rival, the U.S., with DM 33.5bn equivalent. West ducts such as pharmaceuticals.

Germany's closest competitors The German chemicals sector

in Western Europe—France, the Netherlands and the UK all export less than half the volume achieved by the German chemicals sector.

The German presence in. The Federal Republic is also in his products there can the world's largest chemicals tion is in any the horse [72] 10 per cent of world chemicals compared with French chemicals imports of DM 17.8bn

The disturbances caused in West European chemicals markets last year by U.S. imports have been resolved U.S. currency. In the first seven years ago. Agricultural chemi-

Chemicals trade with the The German chemicals in imports from Japan grew even dustry includes three of the faster by 39 per cent in world's largest chemicals com- DM 476.9m. German chemicals

Chemicals

KEVIN DONE

market in coming years, particularly in research-intensive pro-

The German_chemicals sector owes much of its pre-eminento its continuing willingness i invest heavily in research care development. Events in the commodity plantics sector in the world chemicals trade is professional trade is professional trade in profession in the panies are still value table to the sharp cyclical free table. importer, accounting for around the oil companies, which have for some years been diver imports, or DM 24.1bn in 1979, ing their interests downstoned commeals imports of DM 17.85m and U.S. imports of DM 15.75m. BASE are all pursuant policies of moving ever more deeply into accounts for around 18.6 per cent of world trade. into petrochemicals. Com: n;

world trade. Bayer, for example, has boosted the share taken by pharmaceuticals in its world turnover to 15 per cent comthis year largely by the lurnover to 15 per cent con-recovery in the value of the pared with only 9 per cent 11

sectors has come at the expense of activities such as synthetic fibres—for long the problem child of the European chemicals

for only 3 per cent of Bayer sales compared with 8 per cent 10 years ago, and dyestuffs, whose share has fallen from 11 to 6 per cent. The chemicals sector is the most heavily research-intensive branch of German industry,

accounting for around one quarter of R and D spending in the German private sector last year. In terms of self-financed expenditure the chemicals sector accounts for nearly a third of total research spending. Expenditure last year amounted to DM 5.3bn of a Gorman private sector total of DM 20.9hn. German chemicals

The number of research

a half years.

ing-in 1979 it dropped to 4.7 of product-by 25 per cent in per cent, below the average of the last 10 years it has still 5 per cent which had been held been hard hit by the rapid rise for many years—and in the cost of oil and other worryingly the main reason for fuels and feedstocks. Investthe increase from year to year ments aimed at reducing energy has lain not in a growing body consumption are playing an inof researchers but in the steady creasing role expansion of personnel costs.

workers in the chemicals industry at around 52,000 has in fact DM 6.7bn in 1980. barely changed since the beginning of the 1970s. The ratio of R and D spending to the industry's total turnover has fallen in the last couple of balk production capacities have spending to be spending to the spending to the industry's total turnover has fallen in the last couple of balk production capacities have 1970s—namy companies are still approach to the balk production capacities have 1970s—namy companies are still approach to the balk production capacities have 1970s—namy companies are still approach to the balk production capacities have 1970s—namy companies are still approach to the balk production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy companies are still approach to the production capacities have 1970s—namy capacities have 1970s—namy capacities have 1970s—namy capacities have 19 years, chiefly because sales already reached levels that have operating here too in the red. figures have been inflated by far outstripped available de however—the chemicals in-the drastic series of oil price mand. According to Professor dustry in West Germany and increases over the last two and

THE West German chemicals been hit by a sharp drop in two-thirds of their sales from months of 1981 German cals have also grown in industry is chowing a surprise demand and herce price commarkets outside West Germany, chemicals exports to the U.S. importance, taking 12 per cent to dustry depend on oil-based feed this year, and specific demand of turnover worldwide in 1980 Germany's industrial recession duction, particularly basic chemicals industry, already the formula industry in the formula indust turnover has recently been fall- the amount consumed per unit 16 per cent.

creasing role in chemical industry capital expenditure. which is expected to total more than DM 7bn this year after

Hoechst itself estimates that its plastics losses will total around DM 200m this year. By the middle of 1981 West European plastics plants were working at only around 60 per cent of capacity. According to BASF, as much as 20 per cent of European plastics capacity would need to be shut down to return the sector to reasonably profitable working. Having Rolf Sammet, chief executive of Western Europe now has half years. Hoechst, demand for com- chather major challenge on it. Some 80 per cent of the modity plastics fell by 10 per hands in pictaies.

	Turnover (1980)	Export: (1979)	
West Germany	107.7	43.9	24.1
U.S.	293.7	32.4	15.7
Japan	136.8	14.3	10.0
USSR	122.2	3.6	6.1
France	67.8	21.6	17.8
UK	74.7	16.3	12.8
Source: West German	Chemicals	Industry	Association.

WORLD CHEMICALS PRODUCTION

Rebuke for keeping prices down

CONTINUED FROM PREVIOUS PAGE

rate with no regard to the drop in consumption.

Meanwhile the cost of producing the steel that fewer and fewer customers want is escalating more and more. In May Dr Alfons Geedde, head of Krupp Stahl, estimated that the cost of producing a tonne of rolled steel has risen on average by DM 130 over the past year. This breaks down as follows:

Fuel and overall energy Raw materials

Additional costs These problems were comduring the first half of the year by the strength of the dollar against the D-mark, which forced up the cost of dollar but about two thirds of last denominated imports for the year's net loss of FI 488.1m steef industry. Dr Goedde has (\$189m). Salzgitter, the stateworked out that if the dollar owned production group which rises by only 10 pfemigs (ie DM 0.10), a further DM 7 is added to the price of a tonne of month on steel production, saw rolled steel. While the dollar last year's net losses rise to appears to have stopped its DM 85.2m compared to elimb against the mark, the DM 4.92m in the previous year.

techniques is also eroding leled force. According to an industry study, German steel thus extremely limited, yet limited, when the European crude steel capacity has been growing at a constant rate with no regard to the drop

Most German companies had managed to hold the line until the second half of 1980, assisted by relatively strong demand in the German economy. Krupp Stahl is typical of the industry. After about eight months of reasonable operating profits, it suddenly turned in a "catastrophic" final quarter, running up losses of DM 90m between October and December. Alto-gether Krupp's steel division has lost some DM 600m during

the six years of the crisis. The Estel group has been operating deeply in the red for the past six years, with accumulated losses of about DM 1.4bn. The German half of this Dutch-German group contributed about 50 per cent of the group's 1980 steel production of 10m tonnes calculates that it is losing between DM 10m and DM 20m a

larger scale usage of steel; how the exchange rate will affect has managed to stay profitable. government subsidy. The inindustrial steel plate, for exchange rate will affect has managed to stay profitable. government subsidy. The inindustrial steel plate, for exchange rate will affect has managed to stay profitable. government subsidy. The inindustrial steel producer pure and dustry thus this summer redisas a steel producer pure and
thinger without any stemificant.

These four coulded and structure is reading division for ample, is becoming thinner and be ond January.

as a steel producer pure and covered its considerable politithinner without any significant. These four cyclical and strue simple—its trading division, for cal muscle—altogether some reduction in strength. The tural factors have hit Germany's example, outstrips the crude innovation of continuous casting, steel companies with unparated division in terms of sales. by the fortunes of the industry

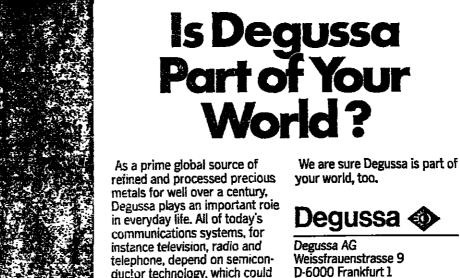
> high degree of diversification it been a plan which offers grants could afford to delay the in-crease, it was argued in the indelicate position because it is both Europe's largest private steel producer and head of the German steel industrialists association—denied the claim and, for once, the industry seems to have stopped its in-

The steel industry has, despite the crisis, shown a remarkable capacity for self-help. It has diversified out of crude steel with, for example, Krupp expanding its footbold in special steels and Kloeckner buying into small engineering companies. It has boosted productivity. Since 1974 the industry has shed some 60,000 jobs more or less painlessly. Some 10m tonnes of pig iron capacity has been shut down over the past six years, some 18m tonnes of crude steel capacity and 8.5m tonnes of rolled steel. At the same time, DM 10m has been invested in improving the efficiency of the remaining plants.

But this has proved to be inand there is no way of predicting out of steel early in the crisis, prices at a low level because of spiral.

equal to 10 per cent of the investment cost in future rationalisation" must reduce and not capacity. Research funds will also be expand Ministry stocked up for steel modernisation and a further sum has been allocated for the retraining of workers made redundant. Both Bonn and the steel cura-

panies realise, though, that the future does not lie with state assistance. The way forward is to continue cutting back production, maintaining price stability a three-sided dialogue with the unions (which need to be won over to co-operate in future restructuring); with the banks (which are worried about the liquidity problems of some of the smaller steel companies); and with the customers (whose suggestions about altering the product pallette need to be taken seriously if price rise: are going to be pushed through successfully). But Bonn does have one vital role as far as the German steel producers are concerned-it has to put presigainst the mark, the DM 4.92m in the previous year, sufficient against European sure on other European coun-has been done for 1981. Only Thyssen, by diversifying countries who can peg their tries to end the subsidies



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WEST GERMANY XII

Defence budget cutbacks worry manufacturers

THE MBB-VFW MERGER

TURNOVER AND PROFITS

1.800

MBB'S SHAREHOLDINGS AFTER MERGER WITH VFW

MBB (before merger)

VFW (before divorce

State of Bavaria

Dr Ludwig Bölkow

Messerschmitt Foundation

VFW-Verwaltungsgeseilschaft

sales of weaponry to "areas of

tension"—for example, to much

of the Middle East, one of the

key military aircraft markets. By collaborating with the

gain a little more flexibility.

But the fundamental difficulty

remains, as does the additional

price of transnational co-

Still, it would be wrong to

over-dramatise Germany's prob-lems. At least one of the

causes of British Aerospace's optimism about the future, for

example, is the potential of the

European Airbus, in which both

Britain and West Germany (along with France and Spain)

ket for 6,200 jetliners in the

gory, worth about \$250bn all

told. Some 3.800 will be 250- or 200-seaters such as the A-300

and A-310 Airbuses, while the

rest will be smaller 150-seaters

such as the A-320 Airbus, yet

to be launched. Bremen-based VFW is the part of the new

merged concern to benefit most

prospects, though some Airbus

work is done by the Bavarian-based MBB.

the German aerospace industry

should come from VFW because it was the financial weakness of that company that originally

prompted the idea of a merger with MBB. VFW, with its

the Dutch company Fokker, had problems with its

It is somewhat ironic that one of the brighter hopes for

Weinberger, U.S.

Secretary, recently

operation.

through as a result.

are involved.

Blohm family

Net profits

Net profits/losses

ABM Beteiligungsgesellschaft (Allianz-Versicherung, Bosch)

Fides-Industriebeteiligungsgesellschaft

Bayerische Landesamt für Aufbaufinanzierung

THE WORLD aerospace industry, though buffeted by escalating costs, is looking forward to a boom of Klandike proportions. But while West Germany's aircraft builders may well be able to share in this recovery over the next decade, they are more worried about the short-term risks than the medium-term

Their attitude is understandable. After years of bitter negotiations, Germany's two leading aircraft manufacturers Messerschmitt Boelkow
 Blohm (MBB) and Vereinigte Flugtechnische Werke (VFW) have finally merged but now have to forge a new joint strategy, carve out new markets and hold on to old ones, all in the middle of a recession. "The large established American giants can be confident of " said a German aero space analyst recently, "but the new merged company is still relatively small, has teething problems and will have to survive the early years before it can even begin to think along the expansionist lines of the

There is in any case a clear distinction to be made between the political landscape in

Aerospace ROGER BOYES

Germany and that in the U.S. and other European countries. In the U.S., defence spending has reached giddy heights and the aircraft manufacturers have been given a boost at precisely the right time. France too has government willing enough to steer an abundance of orders lowards the domestic aerospace

In Germany, however, the defence hudget is under siege. Plans to buy in a number of smaller defence systems have been drastically scaled back. This summer, for example, the Government announced that it would purchase only 140 rather than the previously projected 340 "Roland" anti-aircraft missiles, jointly developed by MBB and France's Aerospatiale.

There are two fundamental easons for the defence budget austerity. First, financial mis-management in the Defence Ministry has led to severe cost overruns in the Tornado multiole combat aircraft project. Procurement plans for the Tornado will go ahead, but Herr Hans Apel, the Defence combat aircraft in the 1990s. For MBB, which last year saw from the public sector, the dronwould be a grave blow.

The other reason for the cutbacks is of political complexion. Across the hoard public sector spending cuts are needed if inflation and the state borrowing requirement are to be Yet it is politically impossible for the Government o slice chunks off social welfare benefits and simultaneously boost the defence sector. The ruling Social Democratic Party -and not just its Left-wing-The U.S. Republican Administration, however, has been able rather uncomfortable marriage to do just that without any with

The other problem facing the ill-fated VFW 614 short-haul

(Siemens, Thyssen, Aerospatiale) Hamburger Gesellschaft für Beteiligungsverwaltung (Fried. Krupp, Hanscatische Industriebeteiligungen)

2.600

French-who have more elastic export laws-it is possible for besides—and seemed to be German aerospace companies to going from strength to strength. The ideal market for German military manufacturers would in many ways be the U.S. but the resistance there is very stiff. Thus MBB's Roland missile was

newly-merged MBB is that of aircraft and was being drawn, restricted markets. Germany's towards the end of the 1970s, tight arms export rules forbid into an ever-increasing MBB by contrast seemed to have a regular sheaf of orders in the military sector-the Tornado, its anti-tank and antiaircraft missiles and much else

the strongest part of the merged facturers. concern but the positions seem to have been reversed, if only temporarily by the difficulties lines need to replace their in the defence sector. These ageing and costly fleets in the in the defence sector. These ageing and costly fleets in the differences helped to make the face of rising fuel prices. merger negotiations tortuous, Secondly, an upsurge in demand with bitter disagreement over valuation of assets, the cost of in passenger traffic when the high up on the list when Mr divorcing Fokker and the ulti- recession ends. If Germany's mate work share-out between reformed aircraft industry MBB in the south and VFW in spends the next two years scarched for areas where he the north. The Bonn Govern- streamlining itself, it should be

the final clinch.

If civil aircraft, buoyed upby the Airbus, can play a more important role than military air. craft in the next few years. however, then that is not the stuff of tragedy but a vindica-tion rather of the merger. The thriving civil divisions should be able to prop up the group. during times of lean military spending, and vice versa. The merger thus remains a good idea; only its ultimate launching date, several years later than planned and smack in the

short-term some form of survival formula has to be worked out. That does not necessarily mean preserving the status que—the share-out of responsibility within the concern was partly the result of competing regional pressures (both Bremen and Bavaria were reluctant to see jobs shed). To adapt to the tighter competitive conditions in the world, it should perhaps trim down and use its facilities more efficiently.

Secondly, some strengths—such as VFW ERNO space research sub-sidiary and MBB's palette of sophisticated satellites should developed rather than throttled. Further diversificasary through joint ventures help to cushion the concern from the sharp edge of defence

aerospace industry to weather the storm then it too will be oing from strength to strength able to participate in the boom Indeed MBB is still by far being predicted by other manuoptimism is based on two factors. First, the world's airis expected to meet the growth

WEST GERMAN INDUSTRY—EMPLOYEES AND TURNOVER 1980

Manufacturing industry (ex-7,320,000 (100.0) 1,034 (100.0) of which (main sectors): Mechanical engineering Electrical engineering Vehicle building (6.1) (4.3) (4.1) (3.6) (3.5) Textiles Iron and steel Plastics processing Steel and light metal constructs. Precision and optical engineerg. Leather processing Non-ferrous metals

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Technology that is convincing, without big words.

Rising costs and weakening demand put companies under siege

West Germany are, in terms of industrial sector after mechanical engineering. It is a vital export sector with about onethird of its output going overseas; and it is a sector of the economy which, because of the electronics technology, has a key role to play in ensuring that German industry remains competitive at home and in international markets.

While large parts of the industry occupy powerful positions at home and abroad, there are, as some recent developments have shown, worrying which will need to be overcome if Germany is to play as full a role in international markets for investment goods in the future as it has in the past 20

This year the electrical industry is facing one of its most difficult trading periods, with major companies already reporting declines in profitability and the industry trade association, ZVEI, warning that production in 1981 will stagnate in real

industry's sales revenues increased by 8.6 per cent to DM 108bn, rising costs, declining utilisation of capacity and

tronic engineering industries in vented cost increases to be passed on in higher prices, all contributed to a downward trend in the industry's overall profitability. Pre-tax profit margins fell from 24 per cent to under 2 per cent. Capacity utilisation was estimated to have declined from 85 to 82 per.

This year conditions have

become even worse as the profits figures for the first nine (ending June) recently released by Siemens, the industry leader, enncern, indicated. profits slumped by electrical 21 per cent in this period to per cent higher at DM 24bn.

Even this performance would have looked worse were it not for the relatively stronger performance of its overseas operations, partly reflecting the weakness of the D-mark which helped to boost foreign orders.

The other major company in the industry AEG-Telefunken, which had to be hauled back from the brink of financial collapse at the end of 1979, when it reported losses of DM 968m, has its own special problems. But these have undoubtedly been exacerbated by the recession in the electronics sector. It is widely expected that AEG will announce another huge loss this year-perhaps of

another financial rescue package will be needed in order to see the company through the industry downturn and massive restructuring which is currently

Whereas in 1980 at least the investment goods sector of the electrical industry, which electrical

Electronics

STEWART FLEMING

accounted for DM 56bn of the industry's DM 92bn production, performed reasonably well, virtually all parts of the indusyear. Particularly hard hit, however, has been the household equipment market as a result of high interest rates and what is expected to be the first post war decline in consumer spending.

One sector of the household electrical equipment market which has been strong has been video recorders, but here Japan has been swamping the market. Indeed, in the area of electrical entertainment goods, hi-fi, and televisions sets, foreign compe-tition has been an added pressure on the industry. In 1980 imports of such equipment rose by 23 per cent while exports are to be held against increasing

equipment, telecommunications and data processing, there are growing signs that in the past year the major German companies have begun to respond more aggressively to the scale of the challenge facing them in international markets and the pace at which developments in this business are moving.

Source: Federal Statistical Office

Volkswagen, for example, has signalled that it now recognises the need to undertake major overhaul of its recently acquired office equipment operation, Triumph-Adler which has lagged behind the pace of development among its non-German competitors. AEG and the Bosch electronics group are in the process of cooperating in the telecommunications field Telefonbau : und Normalzeit telephone systems

There is the possibility that Mannesman, the engineering and steel concern which earlier in the year acquired 50 per cent Kienzle, may also come into this

Such developments are promising sign for those who

middle of a recession, is creating problems.

What, then, should be the new concern's priorities? In

cutbacks. If this allows Germany's new

could cut—and the potential ment had at one stage to with- able to develop its share in this \$477m deal looks like falling hold funds for the Airbus to expanding market.

Turnover

(%) (DMbn) (%)

company.

World markets force higher spending on innovation

WEST GERMANYS Federal compared with 7.5 per cent five
Research and Technology years ago.

Ministry held its own quite According to the Colognessically during the recent passed German Economic Instihaggling over the disputed 1982 tute, a third of the turnover
of the more fortunate areas of in West Germany is derived

budget grew by 145 per cent, plants or systems. The Rethe amount of money devoted by the Federal Government to
direct and indirect R&D support for German business
jumped by 256 per cent.

The budget of the Federal

Bundespost is being asked to probably be allowed higher than average growth next year.

The increase of 7.8 per cent planned for the Mastry's budget next year the total federal budget is supposed to grow by little more than 4 per cent—masks the growing pres-sures and demands on federal R and D spending however, which have threatened in recent manths to drive some of its biggest projects into the sands because of delays and huge costs increases.

The country's research effort is recognised as a vital factor in the Federal Republic's continuing ability to remain technologically competitive in world markets, but it appears that industry and the private sector in general must be prepared for a period when the tap of federal R and D aid will be much more difficult to turn on. Industry itself will be expected to contribute more to projects that previously have com-manded a high level of state support and it seems inevitable that Bonn will become much more selective about the R and D areas it chooses to

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 $\frac{16.1}{(5.5)}$

:. At .

The ability to introduce new products and production techpotential growth of the German The mounting com-challenge in world exporters already face impor-tant cost disadvantages because of high labour, social and raw materials costs—will only be met if the Federal Republic can maintain its position among the world's leading centres for research and development.

The pressure for innovation inevitably varies from sector to sector, but in researchindustry such as electronics, chemicals or pharmaceuticals. companies face the daunting task of renewing and replacing substantial parts of their product ranges in a period of little more than five years.

Siemens, the country's leading electrical and electronics group, today obtains nearly 50, per of its annual turnover products which were not on the market five Years ago. Half of the sales the company will be making in 1986 will be derived from products that are still to be developed. In recognition of the challenge Siemens raised its R and D spending to some DM 3.3bm in the past business year. This was equal to some 9 per cent of turnover

tute a third of the turnover of the whole corporate sector in West Germany is derived from products less than five years old, while 45 per cent of products are at least nine years old. "It must be expected that the progressive shortening of product cycles will continue, says the Institute, "so that the economies that best survive the

Research and development KEVIN DONE

competition will be those that through a high level of innovation can also offer a high level of modern products." German enterprises have

enjoyed a growing level of sup-port from state funds to sustain elr research drive, with the Government accounting for 14.1 per cent of research and development expenditure by enterprises last year. Research and development aid has not followed 2 very steady pattern, however, and the current squeeze on public expenditure must inevitably have an unsettling impact on German bustwhere the continuity of R&D effort is of the utmost importance. Over the last decade German

business has managed to even out the vagaries of state support, building up its R&D spending gradually from around 1.35 per cent of West Germany's Gross National Product in the first half of the 1970s to around 1.45 per cent in the years from 1976-80. In this period enterprises have enjoyed a rising level of state

While industry's own R&D spending increased in nominal terms by 124 per cent between

The hudget of the Federal Research Ministry is planned to increase to DM 6.5bn next year compared with DM 6.1bn in 1981. Support for basic research is supposed to maintain a share in overall spending of at least 30 per cent, according to Herr Andreas von Bulow, the Research Minister. Basic research in West Germany accounts for some 22

per cent of total R&D spending by state and business, putting West Germany in the leading group of OECD countries in this respect.

for spending on basic research, which employs around 30,000 people in the Federal Republic. The heaviest call on federal research funds comes from the sector, appropriately enough for a country depen-dent for nearly two-thirds of its energy supplies on imports, and which is supposed to be pursuing an energy policy based on the slogan "Away

from oil."
In the budget plans worked out in recent weeks, spending on energy research and development is due to rise by 13.4 per cent to DM 2.6bn next year. Despite the scale of this funding it is precisely in the area of energy research that the Government has run into its biggest difficulties.

Republic's

advanced nuclear reactor research and development programme has been placed under threat because of the lack of sufficient finance to carry it through for the next five years. Bonn is seeking to overcome the problem by trying to persuade industry to take over a much larger part of the financ-ing burden. It is now pursuing the policy aim of encouraging much bigger participation in the funding of large-scale projects by the eventual users of the

R & D SPENDING BY	W. GER	MAN E	NTERF	RISE
	1980	1977	1973	1970
enterprises (DM m)	21,600	17,549	12,020	9,00
Per cent of GNP	1.47	1.47	1.31	1.33
Self-financed R & D of all enterprises (DM m)	17,030	14,109	9,624	7,61
Direct and indirect federal R & D support on-enterprises (DM m)	2,960	1,747	1,730_	83
Per cent share of federal aid in R & D spending by enterprises	14.1	10.0	14.4	9.2

Source! German Economic Institute, Cologne.

contribute DM 180m more to the development of the Franco/ German television systems-and in where the costs of building an advanced test railway system have gone way beyond earlier projections.

The most glaring example of the Government's problems of funding massive research pro-jects is in the field of nuclear research, however, where for several months the country's DM 8.4bn advanced nuclear rehas been threatened by immin-Above average growth rates has been threatened are planned by the Ministry ent financial collapse.

Both the 300 MW fast breeder reactor at Kalkar and the 300 MW high temperature reactor at Schmehhausen are taking years longer to build than previously estimated in the early 1970s when the projects were started. The delays and wild increases in costs have resulted chiefly from the constant revision of construction guidelines and the imposition of new requlations and building require ments which have drastically engineering the workload.

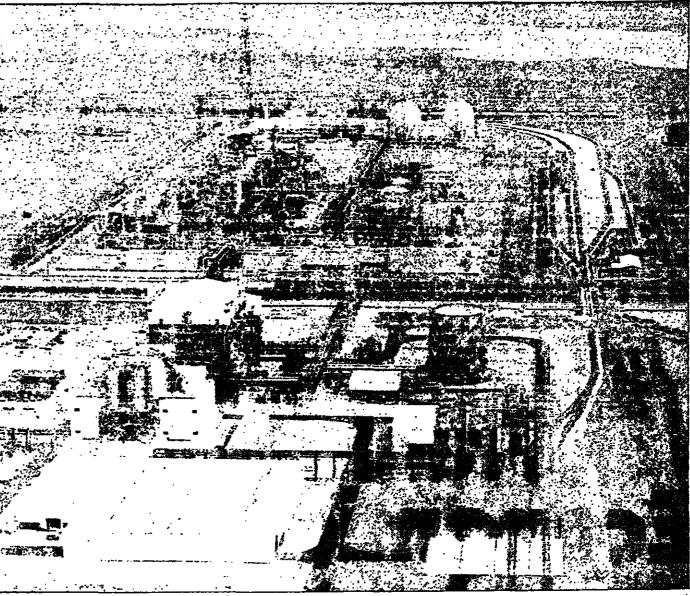
The fast breeder, begun in 1973, was originally scheduled for completion in 1979 at a cost of only DM 1.5bn. Current estimates suggest the earliest it will now be finished is 1986 while costs have jumped to DM 5.4bn. The power industry is being pressed by Bonn to close a financing gap of DM 1bn over the next five years and to increase its contribution from the present level of 8 per cent

to 28 per cent.

Beyond the thorny area of energy, Bonn is concentrating its R&D aid on areas such as aerospace, which should com-mand DM 915m of federal funds next year - an increase of 14 per cent - marine and polar exploration (DM 470m) and transport and construction research (DM 253m). Important new impulses are

being given to electronics and communication and information technologies, both areas which will play a vital role in the future development of German industry and business and where West Germany is under some of the strongest competitive pres-sures in world markets. Federal funding of electronics research programmes is to grow year by 20 per cent to DM 140m, while information and communications technology suppor will jump by 62.5 per cent to

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Dependence on foreign contracts

THE GROWING squeeze on public expenditure and record post-war interest rates are taking heavy toll of the West German construction industry.

With more than L2m employees

With more th this sector is the biggest indus-first quarter alone this year trial employer in the Federal overseas orders worth DM 5.1bn Republic, but tens of thousands of these jobs are at risk as new is hoping for new foreign work orders tumble, building activity worth up to DM 11bn for the slumps and hundreds of small and medium-sized building firms go out of business.

The decision by the Bundesing unemployment queues in
bank, the West German central
bank to begin a careful relaxation of monetary policy indicases that interest rates could
books of only a small number now begin to fall after an almost of leading companies such as unbroken rise over more than Philipp Holzmann, Hochitef two-and-shalf years, but the and Billinger and Betger. move is unlikely to lead to any. With the big push into sharp revival in demand in the

mance has been made possible mance has been made possible only because of the massive surge in work commissioned from abroad, particularly from a small group of oil exporting countries headed by Saudi Arabia and Iraq. Equally, loss-making contracts booked during the last recession in order to maintain minimum work levels maintain minimum work levels were largely completed in the previous year.

Overseas construction is the one area where business is still booming and some of the big building groups are now dependent for more than 60 per cent of their construction activity on fall until the end of the third

were booked and the industry whole year.

Overseas work on this scale does little to relieve the grow-

With the big push into foreign construction some of sharp-review market.

In apparent sharp contrast to the general picture of gloom in the industry, some of the biggest German construction gest German construction gest announced bumper less than 80 per cent of new less however, companies have been more successful in spreading their risks around a number of oil-producing countries. ...

In the West German market construction demand in terms of new orders has been falling since the second half of 1979 but by the middle of this year it had dropped even below the low point established in the middle of the last his recession. middle of the last big recession

The backlog of orders built up meant that actual construction activity did not begin to

foreign contracts. The value of quarter of last year, but in 1981 orders from abroad climbed to construction volume is showing

an ki di ki king gang bilangan galang di king bilang panggalang di king di king di king di king di king di kin Di king di kin	Nominal	Real
(DM ba)		
Total 259.3	14	3.6
House-building 122.6	12.4 -	2,0
Private sector 67.3	16.8	6.6
Public sector building 24.9	14.8	4.3
Road-building 26.3	12.1	0.2
Other civil engineering 24.8	15.6	5.1

WEST GERMAN CONSTRUCTION 1980

Source: West German Building Industry Federation.

The consequences for employ-

ment in the industry have been severe. This year about 8 per cent of the construction force are expected to join the dole quenes, with the industry shedding another estimated 100,000 jobs. According to recent forecasts made by leading West German economic institutes the abrupt drop in new orders this year could lead to the loss of an additional 100,000 construction sector jobs in 1982.

> Construction KEYIN DONE

domestic new orders plummeted to DM 33.3bn, a drop of 17.9 per cent in real terms below the corresponding period last year. In June, the last month for which official statistics are available, the fall was still accelerating with new orders 20.9 per cent (after inflation) below the

level of a year ago. The slump has had a drastic impact on the profitability of bundreds of small and mediumsized building companies, and many have been forced out of business altogether. The number of bankruptcies in building sector is expected to total around 1,400 this year compared with 1,041 last year and 804 in 1979. building While material prices rose by around 9 per cent in the first half of this year

have been depressed by the weak market. In the housing sector new house prices have risen according to official figures by only 5.9 per cent this year compared with increases of 10.7 per cent last year and 8.8 per cent in ing, however, where prices have economic climate.

compared with the same period of 1980 and average hourly labour costs jumped by 9.4 per

cent, building prices themselves

Whereas the last recession in the mid-1970s was largely triggered off by the collapse of new orders from the private sector and for house-building, the latest plunge in construction industry activity has been brought about above all by falling orders from the public sector, reflecting the growing squeeze on public spending.
Orders from the housing sec

tor, showing a fall in real terms of 8.5 per cent in the first six months of this year, and from the private sector with a decline of 13.2 per cent are clearly con-tributing too to the sharp drop in building activity, but it is the reduction of no less than 26.1 per cent in new orders from the public sector that is inflict-

ing the real damage.

A recent study by the German Economic Research Institute in West Berlin suggested that building activity in the public sector would drop by 8 per cent this year—road-building is being particularly badly hit— and that a further decline of around 5 per cent could be expected in 1982.

In private sector construction the fall has been less marked, but industrial and commercial building activity has diminished as a result of the recession and the volume of work carried out this year is likely to show a drop of around 3 per cent. The general economic climate is presently offering little stimulus to companies to embark on expensive building projects.

New house building has been suffering for more than five years from the burden of rising house and land prices and from mortgage rates that for West Germany have reached unpre-cedented levels of about 12 per cent. The rate at which house prices have been rising has slowed, but mortgage rates are still a major disincentive. The number of housing approvals remained stubbornly around the level of 350,000-400,000 also in the low interest rate years of 1977 and 1978, and there is 1979. The sector worst hit by unlikely to be any increase from stagnating prices is road-build this level in the present

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GERMAN DECISION TOOL.



On this page and next, Kevin Done portrays two of the toughest - and most sharp-spoken - of West German industrialists, and Stewart Fleming looks at the careers and aspirations of two senior bankers.

Eberhard von Brauchitsch

CHITSCH chosen by his peers the BDI's affairs. to be the new champion of West German industry, is expected to bring a sharper cutting edge to the cause when he takes over the presidency of the Confedera-tion of German Industry (BDI) at the end of next year.

Von Brauchitsch, for several years the right-hand man of Friedrich Karl Flick and senior deputy chairman of Flick's private industrial empire, is taking on what is nominally an post-the holder is to remain actively --but it is already clear

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resources,

He will maintain his current position at Flick but the long lead-time offered by his election in March this year-21 months before he was actually due to take office—is designed to allow him to run down his corporate work load in preparation for the new challenge.

Von Brauchitsch is little known to the wider public, but in a career that has spanned Lufthansa and the Springer organisation as well as Flick. he has become an established figure in German industry, well known as a trenchant advocate that he intends to play much of private enterprise and the and murdered by urban terro-

conomic Cani

my company in economic and social policy." he says, "and have never left any doubts about my views."

Brauchitsch must wait cauti-ously in the wings for fear of upstaging the present BDI president, Professor Rolf Rodenstock, owner of a Munich-based optics concern. But he makes no secret of the fact that in office he intends to follow more the characteristically blunt style of his admired friend Hanns-Martin Schleyer, an earlier BDI president, who was kidnapped

Schleyer, who for nine months until his death uniquely headed both the BDI and the German Employers' Federation (BDA) -von Brauchitsch insists that he himself does not aspire to this double role—was a resolute opponent of the move to introduce general co-determination in industry, a fight in which he was staunchly supported by von Brauchitsch. The Act intro-duced in 1976 theoretically establishes parity between capital and labour on company supervisory boards.

The new president-elect of

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companies, including Krupp, Klöckner, Deutsche BP, Henkel, Standard Elektrik Lorenz and the Dresdner Bank—he is also a member of the administrative board of the Deutsche Bundesbahn, the West German railways-and he admits readily that he has had only good experiences on those boards. have had a lot of luck with the employees' representatives on the other side of the table." He fully accepts the legislation now as a democratic fact of life, especially as its constitutionality has been tested as far as the highest court in the land. But he still insists that the law was a "fundamental mistake. The enormous time it costs could be put to so much better productive uses."

He may have come to terms with the present legislation but he is more worried today at what he sees as union attempts to introduce new co-determination laws to give labour full control of industry. "We must fight it. Life is about the struggle for power. The unions. don't come out openly and say that they want to take power, they put on the cloak of the village priest who is fighting for the souls of the oppressed, to protect the poor and the exploited, but they are out to get control of capital." He accepts that such sentiments smack perhaps too strongly of propaganda, "but you should listen to their speeches on May 1," he counters.

He admits readily that Germany has its quote of mis-management like any other country but insists that companies must have the room to react quickly to correct mis-takes. We have a number of union-owned companies in this country and they are not exactly the best managed con-

this year. "I do not went easy compromise, but a reliable con-

VON BRAU- more than a figure-head role in social market economy. "I have rists in 1977. Von Brauchitsch the BDI is himself a member of sensus based on clear points of position as general manager of the supervisory boards of some view." In describing Schleyer what is now the Lufthansa subas a man "who did not try to sidiary Condor he played a bridge opposites artificially." he major part in the organisation

Von Branchitsch, now 54. comes from a solid Prussian background, born in Berlin into a family whose name has more than once figured prominently in the annals of German military history. His father was a career naval officer in World War I before later becoming director of the archives of the national broadcasting authority (the Reichsrundfunk) between the wars. An ancestor was an aide-de-camp who commanded the Prussian troops in Berlin in 1848 protecting King Friedrich-Wilhelm IV during the German Revolution and one of his father's cousins. General Walter von Brauchitsch, was appointed commander-in-chief

by Hitler. Von Brauchitsch is an impressive figure, six feet four inches tall, an active sportsman in his youth and at 16 schoolboxing champion in Berlin. His interest in sport has re-mained and though never a top-class athlete himself he circulates in the top echelons of sports administration. He is vice-chairman of the German Sports Aid Foundation, a member of the presidium of the national Olympic Committeehe was a leading advocate of hoveatt of the Moscow Olympics-and is vice-chairman of the German Olympic Equestrian Committee. sionate interest in riding was kindled by his wife and four children and he maintains his

Von Brauchitsch started his career as a lawyer in Berlin after periods of study in Mainz. Amsterdam, The Hague and London but decided to switch direction when he discovered many potential clients "I like to express myself thought he was too young to be clearly and unamhignously." able to effer the seasoned advice you Erauchitsch said earlier they were seeking. "If you are 26 and grey-haired that is all Highe but if you are 26 and look 18, that is much worse,"

own stable of horses.

He joined Luftbansa in 1954 and in the late 1950s in his

is probably also describing him- of the chaotic and dangerous self. We had to convince tourist operators that it was better to buy expensive but safe services: we had to give safety a market

value' von Brauchitsch's close friends was Friedrich Karl Flick and the link of friendship was still strong when the latter's father, the legendary Friedrich Flick, called him into the headquarters of his private business empire in Dusseldorf in 1960. Five vears later at the age of 38 he was a general partner.
For a brief two-year inter-

lude he switched to the top management of the Springer publishing group in 1971-72. In-1972 Flick Senior died but included in his will was an appeal the German Army in 1938 to von Brauchitsch to return to the concern. The call was answered at the beginning of 1973. During the second half the 1370s von Brauchilsch. who specialises in finance, per-sonnel, administration and legal matters in the four-man collegiste leadership of the Flick group, has played a major part in planning the re-structuring and investment policies of the concern based on the DM 1.9bn proceeds realised from Flick's sale of a 29 per cent stake in Daimley-Conz in 1975.

Von Brauchitsch is already with behind the scenes in German industry, with good con-tacts in Bonn and a line to Chancellor Helmut Schmidt in the form of the "Kanzlorrun-den," the informal dinner-table soundings by Herr Schmidt of leading figures in German life.

It remains to be seen, how ver, how well he can articulate industry's cause publicly and whether he can meet the sizons his new masters, namely the 37 different trade associations which make up the BDI and main's have sectoral interests takeine from cars to sugar production.

Helmut Guthardt

TO ALL outward appearances D G Bank could pass fer just another big international commercial bank, albeit one with a slightly puzzling name.

It is a name, however, which appears on tombsione advertisements for syndicated loans, on branch offices in London, New York, Hong Kong and Los Angeles, as well as on the for a big German bank, mandatory Luxembourg subsidiary and its Frankfurt headquarters is another of those bank tower blocks about which critics of the City's planning policy fume.

Herr Helmut Guthardt: 47. chief executive of the bank since July, is careful to explain how ever that in spite of entward appearances, D G Bank plays a unique role in the West Germanbanking industry as a subsidiary of the 4,200 co-operative banks in the country and the institu-tion which has the primary function of managing the liquidity of the co-operative

movement. We are a relatively big bank but we do not want to act like a large private commercial bank in the sense of maximising profits. It is our function, he says, to manage the liquidity of the banks in the co-operative bank movement and the bank must have a profit to build capital and cover risks. But its profits need to be seen in the centest of the co-operative banks as a whole, he points out.

Last year, according to the Bundesbank, the West German Central Bank, these 4,200 bank co-operatives (Kreditgenossenschaften) were the most profitearnings by 29 per cent, at a time when most of Germany's banks were struggling to prevent their profits from plunging. Their performance underlined again just now vigorous and German banking industry the

In the past decade they have been fast gaining market shares against their main rivals, the commercial banks and the savings banks, and in 1980 commanded 11 per cent of the German banking industry's total business volume and 23 per cent of the lending to individuals. If the assets of the DG Bank itself, and those of other specialist operations are added in the co-operative banking sectors market share is considerably higher.

Their high profitability in a year when interest rates were rising sharply reflects the fact that they have a healthy base of chean deposits and make a or chean deposits and make a big earnings spread when they can raise their lending rates as interest rates rise. But it is also in part a result of the way the Sundesmank defines the co-operative banking sector to exclude the DG Bank and the co-operative movement's regional central banks.

Last year was not a banner year for the DG Bank itself. Herr Guthardt points out that typically in years when the smailer co-pecative banks are expanding and profitable, the central bank, DG Bank, has a poor year.

At the moment, he says, that does not worry him so long as his snareholders are happy-With international lending margins for top quality customers low and risks for other loans high, he is quite happy not to have the problem of leading huge amounts of liquidity. This year the DG Bonk's consolidated assets (the initials stand for Deutsche Genossenschaftsbank) are unlikely to be little changed from the DM 65on reported last year.

have, been employed not only meeting the liquidity needs of the co-operative banks but in a broadening range of domestic and international business as DG Bank has evolved into a universal bank. The decision to expand reflected in part the belief that the DG Bank needed access to a broader range of international financial markets for liquidity management pur-poses, and also because of the opportunities which an international capability would open

But as Herr Guthardt makes clear the goal is not to make DC Bank into a direct rival of the big commercial hanks like bursche Bank. The problems several of the Landersbanks have hit, demonstrate the difficuries this can lead to.

banker to make a success of the job of chief executive of one of the world's biggest commercial banks?

That was one of the questions being asked earlier this rear when Westdeutsche Landesbank (West LB), the third largest German banking organisation with assets of DM 114bn, announced that Harr Friedel Neuber, who is 46. was to take control of the bank's affairs following the

abrupt resignation of Dr Johannes Völling. The task Herr Neuber faces is herculean. for West LB is a unique banking institution which needs nursing back to health. It is owned by the Gevernment of the German State of North Rhine-tyestphalia and by the savings banks associations in the The savings banks in turn are municipally owned; and in 1939 West LB hit tac higgest problem of even its admittedly controversial history, which explains why Herr Völling's job opened up

In the late 1979s, in pursuit aggressive expansionist belieies similar to those of his predecessor Dr Ludwig Poul-lein. Dr Völling took on hige volumes of medium and long-term fixed interest business without making sure the bank had adequate low cost fixed interest re-anancing to keep the loans profitable. In 1980 German interest rates surged, icreing West LB to write off some DM 200m on securities and pushing some DM 10.8hn of mismatched lending into the red.

Profits plunged from DM 188m to DM 61m, and even those earnings came from its building society suitsidiary which accounts only about one tenth of West LE's total assets. In the current year, as German interest rates have scared again to record peaks, the

situation bas deteriorated. It was not just the drop in profits, however, which led to Dr Volling's resignation. The shareholders, who late in 1930 had been asked to subscribe an extra DM 200m of capital, were not kept fully informed about the problem of the hank and were shocked to learn jus! before the new capital was called that West LB could

not pay a dividend. Herr Neuber has had little to say in public since coming into office out his comment that his job is "to minimise the damage from mismatched re-figureing, improve profit-ability and strengthen the trust between the managing board and the owners" needs little elaboration.

It is in the latter area of owner-management relations that Herr Neuber can claim to have expertise which few international bankers could

offer. A self-made man, he

left school at 15, trained in

business with the Krupps

company, first in its foundry and then in the accounts and ängsee Elvision. After a brief period as chief executive of a local hospital he became in 1969 president of the Rhineland Savings Banks Association. ene of the owners of West LB, a job Phich gave him a seal on the West LB super-visory heard. Throughout much of this period Herr Neuber was cerive (as a member of the state's ruling Social Democratic Zarty) in

lecal politics.
His 10 years an the heard of West LB coupled with the fact that he is well-known in local political circles as well as among the savings hanks in the state nive him a strong hase to rebuild relationships between the bank and its owners and helps to explain his sciention as the new West-LB chief executive. There can be no don't either that skil-ful handling of the local political environment is going to be vital to West LB as it goes through consulescence, probably paying no dividends but aimost certainly seeking more new capital.

As for managing the bank fisch. Eerr Neuber will at first no doubt have to depend considerably on the quality of the executives he has to work with. In this respect he is lucker than might be assumed from looking at West LB's profit and lass eccuent. From the carry days of its expansion under Herr Pools lain the bank has ensured that if recruited emericased

serior excentives.

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COMMERZBANK 32

Helmuth Buddenberg

IF APPLACED that after of the EP's existing network, acquired tauties would probably lead a base in coal trading, and quirility to a few cases of heart above all purchased a 25 per

been able to do little to it. When he burst onto leutsche BP, British Petro-eum's West-German subsidiary, Suddenberg took over a rather sek company which had just ended the year with losses of around DM 280m.

BP in London was already considering an Ttalian solu-tion" for its German problem child, namely complete with drawal from the market, but under Buddenberg's leadership it was given another chance to secure its future. The answer Buddenberg came

up with was hardly one calculated to endear him to his rivals. In absolute secrecy he ngineered a DM 800m deal with Vebz, West Germany's largest industrial concern and 44 per cent owned by the state, overnight catapulted Deutsche BP from being the sector's sickly weaking to the largest oil company in the country, well ahead of its previously superior rivals Esso

At a stroke, through the take-over of Gelsenberg, a Veba subsidiary and an oldestablished name in the German oil industry, Deutsche BP became the leading oil marketer in the Federal Republic with around 17 per cent of the

the cent stake in Ruhrgas, West af, Germany's biggest gas importer ag and distributor. Most of the one other oil majors are also iented among the Ruhrgas allereholders, but none has as large a share as BP.

The chief beauty of the deal a company in 1975 that handled sround 13m tonnes of oil it grew in 1979 to a company dealing in ground 24m tonnes of oil with barely an increase in its workforce over the period. Some of his competitors in the oil industry have tended to look down on Buddenberg and regard him perhaps more as a successful bookkeeper than a traditional oil man. Buddenberg. now 57, has been a one-company man, joining the Deutsche BP predecessor company Olex in 1946 after taking a degree in business studies at Kiel and Hamburg universities. In 1959 he was appointed to head Deutsche BP a accounts division, before being appointed to the

main Board five years later.

With unbounded vigour he set about making Deutsche BP into a more rounded energy company and has tried all along to make the company appear to be a German entity. Indeed he has the much-repeated ambition to float off a part of the Deutsche BP equity to the German public and the concern often uses the newly acquired Gelsenberg name when it is trying to emphasise its German identity. In dealings with some of the oil exporting states which still resent BP's colonial past, Deutsche BP's new subsidiary offers a useful additional per-

Few industrialists have been quite as publicity-conscious as Buddenberg, and during the past couple of years in which oil industry profits—and especially the windfall profits accruing business, compared with the from oil price increases—have 10-11 per cent previously held. come under close public scrubudenberg added about 1,000 tiny. Buddenberg has decided to

His initiatives do not always end happily. Early in 1980 he handed out a DM 100,000 challenge to the media to examine the BP books and prove if they

could that BP was charging extortionate prices for its products. The offer was accepted by Germany's second tele-vision channel, which brought in the respected Professor Horst Albach of Bonn University, a member of the West German Council of Economic Advisers—"The Five Wise Men"—to carry out the audit-

his word in opening up the books at Deutsche BP's Hamburg headquarters, but as Albach followed the trail backwards he inevitably arrived in London at the BP group HQ. Here Buddenberg was badly let down. Albach reported that at Britannic House the shut-ters came down on his research. Trust was one thing, he told Buddenberg firmly, but control was better, and the BP oil chief's public was left with a distinct feeling of uncertainty about the true nature of the

about the true company's profits.

Buddenberg has still to get over the hurdle too of being one of the country's disadvanta "have-nots" when it comes to domestic German oil and gas resources. Arch-rivals in the industry like Esso, Shell and Mobil are all much better placed to carry the losses incurred during oil gluts on their refining and marketing operations, because they have large and lucrative interests in German oil and gas production. Buddenberg has been accused

more than once by other oil campaign to have domestic oil production taxes raised. Heinz Wustefeld, chief executive of Wintershall, one of the " haves,' claimed recently that Buddenberg and BP were making "deand "misleading' plorable " attempts to gain public sym-

of the fight, doing battle for campaign could "strangle" BP and the industry at large. some of the Federal Republic's older fields, said Wustefeld.

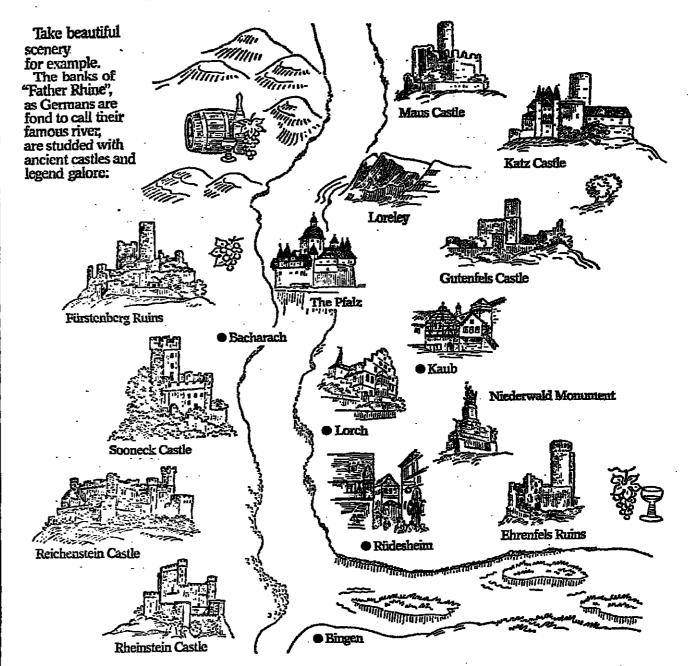
> Buddenberg is hardly the sort to be repentant, however. He stood his ground stubbornly too under attack from Count Otto Lambsdorff, the Federal Economics Minister, who accused BP of trying to organise publicly oil product price increases. At the moment, with the dollar petrol prices are dropping in the Federal Republic, and it was Buddenberg who led the price cuts among the oil majors in the German market.

> At the time the dollar began falling he happened to be in Mexico, arranging with the Mexican President personally the basis for BP's and Germany' first long-term crude oil supply contract with the world's fourth biggest oil producer. Distance did not hinder, however, the snap decision to lower petrol prices by 2pf per gallon in the Federal Republic, a move his rivals had little choice but

> Buddenberg's attitudes often appear to be too good to be true, to smack of platitudes, but there appears to be little doubt that he has had a major impact in galvanising the once sleep; Deutsche BP into a force to be reckoned with in the German oil market. He can only hope that BP does not go the same way as one of his latest promotional ventures, the bringing back to German football of Franz Beckenbauer

> Deutsche BP sponsors the Hamburg football team and it was BP money that helped persuade "Kaiser Franz" to return to the German football league. After a much heralded return Beckenbauer is now lying injured on Deutsche BP too has been operating deeply in losses again after surging to apparent health in the late 1970s, and it remains to be seen whether Buddenberg's dynamism

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Inflation hits wage agreements

FOR THE first time in a gen again resorting to costly and cent (the best that can be hoped eration. West: Germany's disruptive token strikes as a for next year) will not prevent workers are this year facing a way of putting pressure on unemployment increasing from wage agreements reached in the What to do now in response spring. On that occasion the to wage agreements which Federal Republic's powerful brought increases of around trade unions, led by the metal 5 per cent this year while industry union IG Metall, conducted an exhausting and 6 per cent is only one of a rancorous dispute rancorous dispute with multitude of problems facing Gesamtmetall, the employers trade union leaders in Germany. federation, by accepting a wage Not only are workers' real increase which has not pro- earnings not increasing; more tected its members against and more union members are inflation.

clause halting legal actions year ago there were just \$23,000 stemming from the negotial jobless. Herr Josef Stingl, tions. Thus even as IG Metall President of the Federal Labour prepares its positions for the Office, has warned that projectortheoming wage found, the tions of 1.75m unemployed next

management when talks are

Not only are workers' real finding themselves either out The hitterness which erupted of work or working only short in the dispute was underlined time. Unemployment is running by the failure of the two sides at 1.25m (September figure), to put into the agreement a the highest level since 1952. A

current levels.

not only the result of the cyclical downturn in the economy, however. As in other European countries growing emphasis on labour-saving investment and instance, in the car industry— is tending to reduce the labour content of output. So far companies like Volkswagen maintain that this has not led to declines in employment but there are fears that unless output grows rapidly enough in the next few years, absolute declines in employment may not be avoidable. Indeed some major example, the electrical giant—

tions over the past five years. Unemployment is not the only dustry operates. In many cases increased automation is leading to the replacement of skilled and semi-skilled jobs with jobs which, on traditional management-labour job classification scales, are unskilled — many lists and become a fu more "machine minding" jobs, burden on Bonn's finances. for example.

Trade unions

STEWART FLEMING

seeking job re-classification to maintain their members' earnings, but with profits under pressure it is a difficult goal to

These challenges to Germany's trade unions have coincided with a period when organised labour's ability to influence economic and social policy at a national level has wanted too.

The Social Democratic Party, the senior member of the rul-ing Government coalition, has long historical links with the trade union movement. But since its success, along with its partner the Free Democratic Party, in last year's general election, it has been struggling from one political crisis to another, torn by internal party disputes and repeatedly outmanoneyred by its smaller part-

tiations which brought the Government to the point of collapse last month that a new Budget policy was hammered out, which did not include proposals for cutting back unem-ployment benefits. Now there are fears that increases in the number of jobless will bring further unplanned expenditure burdens on the Government and that this in turn will lead to new pressures to restrict unemployment entitlements.

its friends in Bonn have thus far been successful in resisting noteworthy success in persuading Bonn's politicians to shift economic policy in the direction of new measures to promote employment and stimulate Against this unpromising poli-

While organised Labour and

tical and economic background themselves for the coming wage round. Already there is evidence that some unions (and politicians) are casting around for new policies for tackling some of the problems they face. The leadership of I G Metall, for example, is considering a companies - like Siemens, for two-pronged negotiating policy, a combination of a straight wage have already sharply reduced demand coupled with a volum-the number of workers they lary early retirement prodemand coupled with a volutiemploy in their German opera- gramme-to be paid for by the

employers.

The idea has several things to threat from these structural recommend it. It may appeal to changes in the way German in. older union members and at the same time be sold to younger workers as a policy which may help protect their jobs. Its poliappeal is that workers taking early retirement will not be added to the unemployment lists and become a further

But there are problems too for example.

Thus the unions are facing the prospect of having growing numbers of their members retirement against their percenshifted into lower paid jobs, a process which is unlikely to make union leaders popular. The unions for their part are early indications that metal workers in the more militant. workers in the more militant prefer to fight for a straight wage

Moreover, some union strate gists argue that with the economy in recession and comis not the time to start pursuing complete new negotiating goals such as early retirement. What such as early retirement. is needed, according to this argument, is a simple target which can command widespread membership support and which can, if necessary, be backed up with determined strike action.

What is now at stake, how-

ever, is not just what percentage wage increase workers in German industry get next year. Without question, one of the principal factors contributing to the post-war success of the German economy has been generally good labour-management relations. As union leaders look forward to the economic prospects for 1982, rising unemployment and a shiggish economy, they are con cerned about what impact such labour market conditions will have on workers' attitudes, not only to their union and its leaders, but also to their work and the society they live in.

It was only after bitter nego-These anxieties are particularly pronounced in relation to younger workers who have grown up in prosperity and not suffered the deprivations of war. The coincidence of this generational change with the need to implement far-reaching structural changes in the economy and an economic downturn is posing major challenges for both management

metal industry employers are year are "not unrealistic" and pursuing court actions simed at has said that even real growth preventing the union from in the economy of 2 to 3 per The European Connection

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WEST GERMANY XVI

"Half of Germany's top 10 banks are Frankfurt-based. We're one of them."

Focus on Hessische Landesbank - Girozentrale -.

Let's start with Frankfurt. Why is Frankfurt so important? Frankfurt ranks among the

world's foremost banking and financial centers. 150 German banking institutions operate here, and Frankfurt has more international banks than any other city in Continental Europe.

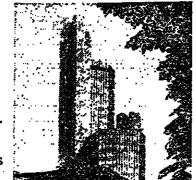
The Bundesbank is headquartered here, and the Frankfurt Stock Exchange is Germany's largest, accounting for nearly half of the stock exchange transactions two-thirds of its dealings in foreign shares and some 80 per cent of the business in foreign fixed-interest securities.

Perhaps less well-known internationally is that Hessische Landesbank is one of Frankfurt's big native-born banks. Haif of Germany's top 10 banks are Frankfurt-based. We're one of them."

About the bank itself. What are its size and structure?

"With total assets of more than DM 53 billion, Hessische Landesbank is Germany's 10th largest bank, 3rd among Landes- note and share issues, and banks. It is a governmentbacked regional bank with its liabilities guaranteed jointly by the State of Hesse and its Sparkassen and Giro Association. We also act as banker to the State of Hesse from which our name is derived, and perform clearing functions for the 52 local Sparkassen."

What about your service facilities? "As a German universal bank, our facilities cover the full



range of commercial and investment banking services. Internationally, we concentrate on wholesale banking and medium

to long-term financing. Recently we have also significantly expanded our money market operations, drawing on the combined facilities of our London, New York, and Luxembourg dealing rooms.

Moreover, we participate regularly in international bond, perform brokerage functions for international investors. Our membership of the Frankfurt Stock Exchange facilitates dealing in quote shares and fixed-interest securities," And sources of funds?

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Who are the bank's main clients?

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Plant construction - worldwide

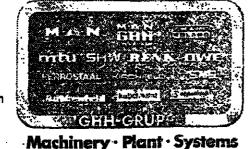
GHH is a prominent partner of new industrial nations for planning, construction and commissioning of turn-key plants incorporating advanced technology.

For example - Venezuela is rich in raw materials, particularly iron ore, oil and natural gas, and produces inexpensive hydro-electric energy through utilising natural water resources. A German consortium under the leadership of GHH Sterkrade Division of M.A.N. and GHH subsidiary Ferrostaal has built for Sidor in the district of

Guayana, Orinoco Delta, to date the world's largest electric steel works. Equipped with six electric arc furnaces, each with a capacity of 200 t and connected power of 100,000 kva, the plant will produce 24 million t.p.a. of electric steel.

For subsequent processing of the steel, GHH associate SMS Schloemann-Siemag was charged with the turn-key installation of a multiline light-section mill and a high-capacity rod mill, together with the water treatment plant and workshops. Economic operation for this steel works is guaranteed by GHH group technology and extensive

The GHH group serves world economy. Orders in hand: approx. DM 17bn Sales: DM 16.6bn 87,000 employees Financial Year 1979/50: Expenditure on research and development: DM 500m Investment: DM 562m



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Gutehoffnungshütte Aktienverein

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Strong marketing boosts food producers' profits—and German waistlines

Farmers protected by Bonn and strength of D-mark

ALTHOUGH AT 14m hectares the agricultural area of West smaller than that of the UK, production in most departments is considerably higher and the degree of selfsufficiency in temperate foods for a population 6m larger, now approaches 90 per cent as against 70 per cent in the UK.

The reason for this is that the quality of the agricultural area is basically much higher than that in the UK, where agricultural land includes many hill and marginal areas. This is reflected in the fact that 42 per cent of West German land is cereal growing as against 21 per cent in

There is though a tremendous difference in the structure of the industry, with 849,000 holdings in Germany as against 260,000 in the UK. This is a result of deliberate policy, first of all the operation of the Code Napoleon which ensured the equal distribution of a man's assets between his family on death which operated in central and Southern Germany. There has also been a deliberate govern-ment policy since the last war of maintaining a rural nopulation by almost any meaus.

To further that nolicy in-

WEST GERMAN AND UK FARMING COMPARED

W. GERMANY

14m ha

815,000

15 ha

22.7m tonnes

22.7m tonnes

1.4m tonnes

dustry was directed to the

Total population

No. of holdings

Av. size over 1 ha

Milk delivered

Production 1979

Cereals

Per cent in Agriculture

Agricultural area hectares

countryside so that farmers and their families could do part time work. The result of this is that the number of fulltime farmers is only a fraction of the total, but their production is much larger than their numbers would indicate. But at the same time the output of the part-time farms is extraordinarily high and the land very well farmed as well. It has always seemed to me a very good mix.

But German farmers have had other advantages. The main one being that because of the perennial strength of the mark their prices have heen protected against imports from fellow Community members by Monetary Compensatory Amounts, at present 84 per cent. It was for a long time 10 per cent or more.

Farmers have also been well supported by the Government. There is a law which guarantees farmers an equal income to industrial workers. although how that is impleis un<u>cl</u>ear. The Laender have different separate policies within the whole and the general impression is that farmers are especially favoured. One does encounter some

criticism of this among the non-farming community, and these critics have surfaced

2.8

18.3m ha

237,000

50.4 ha

17.03m tonnes

15.09m tonnes

1.04m tonnes

Food Marketing

ELGIN SCHROEDER

the Middle East and Britain-

to increase awareness of what

German agriculture can offer.

food and drink-except wine

-is handled by the organisa-

mote German products gener-

ally. However, it does not promote one particular brand

Herr Helmut Fahrnschon, the CMA's managing director, is proud that his organisation has

helped successfully to maintain

or produce over another.

Almost every type of German

among the rank and file of the Social Democrats, particularly in attacks on the high costs of the Common Agricultural Policy. These attacks have been muted in the Government coalition in the interests of unity. But the Government

> Agriculture JOHN CHERRINGTON

has made a reduction in the Agricultural hudget which could be an earnest of things

Within these limits, the overal output of milk, beef. cereal and root crops has been gently rising. The variations in output have been due to seasonal factors. There has been some reduction in the number of very small farms but this in a way has improved the productivity and the production of those that

West Germany provided the largest number of those leaving the dairy industry. In the period during which the EEC's non-marketing premium was operating, from July 1977 to December 1980. 72,000 farmers applied to have 597,000 cows removed from the national herd—about 12 per cent of the total. Yet in June 1981 cow numbers were down only marginally on those in the year the scheme started. In terms of reducing milk production the EEC scheme might just as well not have been initiated.

There has been a slight check in the steady increase in milk production which has accrued over the last few years, but this might just as easily been a result of seasonal differences. The increase in milk production has been due to a steady increase in yields cow over the years and this could be owing to an inercase in the consumption of

cattle compounds. These have more than doubled ever the last decade, and although their

use is not yet on the scale of that in the UK or the Netherlands it soon will be. There is an irony in this compound feed situation in that Herr Ertl, the federal republic's long-serving Agriculture Minister, used to claim that the Community's chronic milk surplus was the production of those countries where heavy use was made of compounds, often from imported materials. He used to suggest some limitation of their use. Now his own farmers are deeply involved in the same

The dairy herd is the basis of a substantial production of beef and veal which not only supplies home demand, but also allows for a small export surplus over imports from the rest of the Community and elsewhere. There is also an important surplus of calves which are exported to Italy where they are reared to mature beef; some of the most expensive young cattle in the

West Germany with 22m pigs is the Community's largest producer and con-sumer of pork, and is a substantial importer as well. The nig herd used at one time to be fed largely on potatoes, of generally turning over other feeds, based on cereals and cereal substitutes.

The productivity of German farming is a matter of concera to her neighbours, partirolarly Denmark. The feeling is that the principal industrial producer of Europe should be prepared to accept larger they object narticularly to the continuing MCA protection.

The argument cuts little ice in Germany where a prosperous agricultural sector is considered by the majority to be a sensible part of the

Home and export markets created by CMA's promotion drive

"FRESH FROM the German provinces to the table." Such is the best-known slogan pro-West pagating agricultural produce. Behind it stands the CMA, the Central Marketing Organisation for German agricultural industries. It has so successfully polished the image of domestic food and drink that for many people German cuisine now means tasty regional dishes and wines not just sauerkraut and beer.

The CMA was set up in 1969 by the Bonn Government to improve the marketing of German agricultural products both in the federal republic and abroad, and it quickly gained a reputation as one of the world's most effective food its first five years it was aided by federal funds to bring to-gether food and drink producers, processors and distributors to help create market demand—and to meef it. Now its annual budget of roughly DM 100m is exclusively financed by the agricultural industry under a complex system of dues to be paid per head of cattle sold, litres of milk produced and

The CMA spends about two-thirds of its budget on domestic marketing activities, the rest to boost exports. Apart from advertising in the media, it conducts market research, participates in agricultural and food trade fairs, sets up special sales shows, creates badges for product quality and helps

develop new products. It maintains a network of international offices—in among other places the U.S., Japan, Italy, Austria, France, Belgium,

German food and drink's domes- agricultural exports quad-tic market share. Germany, rupled. In 1980 alone they after all, is surrounded by the went up by roughly 18 per cent classic food and drink countries to more than DM 17bn. This -France, Italy, Denmark and year they should reach the Benefux states. He is also DM 20bn. This means that the France, Italy, Denmark and pleased that the CMA has contributed to the increase in German per-capita consumption of high-quality foodstuffs.

He feels though that the CMA's greatest achievement has been on the export side. tion. Nonetheless, demand for German wine has gone up through CMA efforts to proteen years ago the German agricultural community was not at all export-orientated. Only wine, beer and a few specialities such as, for example, tinned ham or sauerkraut crossed the borders," he explains. "Toborders," he explains.

In 1980 alone they agricultural sector is now the federal republic's fourth-larges export industry. Two-thirds of German agricultural exports go to EEC countries, with Britain the fifth-largest recipient. But buyers also include the oil exporting and Eastern European states.

Experts attribute this expansion of trade largely to the CMA. "That German agricultural exports could reach this day, roughly 10 per cent of total for the sales promotion activities German agricultural production of the CMA." says Dr Arend is sold abroad."

Oetker, head of the German Over the last decade German Food Processing Association.



Vegetable stall in Munich. Germany is now a major food exporter too.

WEST GERMANY XVII

Heroes who cannot compete with Spaghetti Westerns

"WHY DO YOU have to hang a moral on to every story — aren't the facts enough?" The voice is that of a British reporter to Beitut nddressing the kero of Volker Schloendorff's Riest Jim, Die Freischung (Firele of Deceit), and it is impossible to ignore the note of self-

Schloendorff, along with the other ageing young turks of the German cinema, is essentially a schoolmaster with a hundle of visual aids every major scene has to have a message even if that over-burdens the story line. The German film-goer

leaves the cinema, as a child leaves a birthday party clutching consolation prizes. A special showing of Die month reinforced this impression. The film is about a foreign correspondent in Beirnt but who is unable to convey his feelings or horror about civil war killing in prose. He observes, even participates, in events but

misrepresentation. · A fine subject, one might think, for an audience of foreign correspondents, but a straw poll afterwards indicated that the film-goers felt better informed and stimu-

discovers that it is impossible

to translate emotion without

lated-but not warm inside. And that, some critics maintain, is the central problem of German cinema today: the absence of warmth, there is no humour, no comfort on offer. Perhaps Auglo-American audiences have been corrupted by too many happy endings, too many casy resolutions. Good still triumphs over evil in local British cinema-or, at worst, evil destroys itself; in German films, there is good and evil teo-it is just that nebody seems to make the choice.

The first thing that has to he said in defence of the new German film-makers: Schloendorff (The Tin Drum, The Lost Honour of Katerina Blum); Rainer Werner Fassbinder (Fear Eats the Soul Lols and much else besides) and Werner Hauser (Kasper Hauser) is that they know

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their craft. Schloendorff worked under Louis Malle and Resnals and it shows. The workmanship is excellent, the camera work impeccable. That, of course, is the acceptable face of didacticism-teachers need convincing images if they are to hold the attention of the schoolroom. Fassbinder understands this better than any of his German contemporaries. For example, the camera will stick on a frustrated Arab kicking in a television set (in Fear Eats the Soul) for what seems like minutes. When arresting images have to be created, the camera moves into real time. The risk is boredom, the prize is the in-delible printing of a vision

on the memory of the viewer.
The second line of defence
for the new German cinema sounds more like an apologia. They are very young, these directors; with the exception of Schloendorff (who is in his early 40s) and Alexander Kinge, they are all in their 30s. Fasshinder, who spends most of his creative energy attacking the values of the economic miracle, is himself a model of almost Japanesestyle productivity—though only in his early 30s, he has directed about 40 full-length features. He is now slowing down a bit, for which most of

Because they are young, it must be assumed that they will eventually broaden their range, soften the dialectical edges. The themes are the

Films

ROGER BOYES

themes of young Germans coming to terms with the war, with the economic materialism of the 1950s, with racial pre-judice, with social intransigence and conformity.

With the exception of Herzog (whose films are also about myth and divinity) and Wim Wenders (who looks at friendship), the filmmakers seem more concerned about how individuals bounce off social barriers than about psychological development. Heroes are invariably manipulated because they are ill (The American Friend), or social outcasts (Kaspar Hauser) or innocents (Die Facischung, Katerina Blum).

We are never told what goes on in those frenzied manipulated brains, their choices, expectations and disappointments. We have 10 deduce it from the way our here throws himself down an underground escalator. This makes the new German film hero seem either stupid (why doesn't he realise that he is being manipulated) or suicidal (why doesn't he stop being manipulated).

But it's all good clean fun if you can stay awake. And the new techniques are especially well suited to the more delicate social subjects. Tin Drum, the only post-war German film to win an Oscar, shows us the trresistible force of a critical midget, who in anarchic decision has decided not to grow any more because he does not much like the grown-up world. He expresses his protest by furious, aggressive banging on a tin drum (blechtrommel). Other directors also choose outsiders to look into a society of which they dis-approve. Fassbinder, for example, makes frequent use of loose, passionate women (Effi Briest, Maria Braun) or out-and-out prostitutes (Lilice

Mariene). There is a specific reason for that. Fassbinder's main target is mindless conformity -the conformity that allowed Ritler to come to power, and the same conformity that he can see at work now. The only people to see through the conformist taboos are women, whose sensuality defies the rules and turns the

values of the mindless menfolk upside down. His more powerful heroines easlave, the others become victims (as in his 13-part television series Alexanderplatz) — but they always resist and expose the weakness of men. The latest Fassbinder film, Lola, is a classic example of the continuities of German

cinema. Originally, the stuff of the film was a turn-of-the-century novel by Heinrich Mann, a satirical attack on the Wilmelmine petit-bour-geoisie, called Professor Unrat. It was made into a film in 1930 called the Blue Angel, by Joseph von Stern-berg, starring Marlene berg, starring Marlene Dietrich, and suddenly the satire had become a melodramatic tragedy. Now Fassbinder has got hold of the story, set it in the 1950s. brought back the satire and made it into a comedy of manners. Such is progress. It would be wrong of course to maintain that these internationally acclaimed films are pulling in millions of German filmgoers, anxious to witness the next Fassbinder adulterybloodletting. The films that draw the big audiences also go for social realism, but they root for the conventional side.

Thus Katherina Blum, Schloendorff's account of how an innocent girl is tarnished as a terrorist by society, did not capture mass audiences. But Ulrich Edel's Christiane F, 2 story of 2 13-year-old drug addict, has drawn in an audience of almost 4m. Why? Because it hits at an easy target— heroin addiction—adds some sex, and satisfies social consciences with the minimum of

For the same reason, there are hopes that Christine F will seize the imaginations of a much larger international audlence than is usual for a German film. But that will be an uphill struggle: since the war, there has been a strong resistance in the U.S. to foreign films unless they defined requirements. By contrast, U.S. films still dominate the German circuit—despite the renaissance of home-

grown directors. There are four main reasons for this: • The German film industry

was dismantled and broken into small, inefficient units after the war. Foreign companies used this advantage to capture the lion's share of the German distribution market. • Until the 1960s, German films nevertheless managed to keep 26 per cent of the domestic market—but largely through light, popular films. Audiences are now demand-ing higher standards.

 The number of provincial cinemas—which used to keep alive interest in home pro-duced films—has dropped sharply because of the growth of television.

• Powerful U.S. marketing has ensured that Hollywood films accounted for 55 per cent of the films showns in Germany in 1980. German films accounted for only 9.3

per cent that year. There are two primary answers to this economic problem. First, a rediscovery of the cheap budget film. Alexander Kluge has been active in this field but directors like Fassbinder need high capital investment for special effects and period costumes. Second, government has acknowledged that it has a duty to support the new film-makers to compensate for the relatively small domestic viewing audience. Funds are put up by the federal and state governments, some of which flow back into the government collers. Export earnings from German films came to DM 10m last year.

Finally, television producers and film directors work much closer together than, say, in Britain. As there is no commercial tele-vision in Germany, such a working arrangement is effectively another form of government subsidy. Al-though it was massacred by the critics. Fassbinder's television serial of Alexanderplatz gave him important funds for other projects.

Does government subsidy corrupt? Not so far, it seems, though there have been occasional dark mutterings about censorship. The Government programmes are in fact a token of remarkable foresight -without this kind of help for financing film production. the young film-makers would long ago have drifted off to Hollywood or Rome, much as Fritz Lang and other top German directors left Germany in the 1930s for America, though this, of course, was for political rather than financial

Meanwhile, the new German directors will stay in Munich and Berlin, attacking warning that Big Brother is around the corner, sniping at the inadequacy of government, at banks and the social establishment. And the mass German andience will continue flocking in to sec Spaghetti Westerns and knockabout films with submarines and drugs and American heroes. Schloendorff and Fassbinder: you risk becoming schoolmasters without pupils.

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Growing battle over demand for private TV channels

and said he was "appalled" at broadcasting stations."

It is not clear exactly why Herr Schmidt was so shocked. Was he taken aback by slanted reporting or just by poor-quality programmes presented on West Germany's two national and five standards, to an uncontrolled regional channels.

In any case, the main criticisms are raised by more and more people. these days. American series, re-peats of old films—often three or more times over-and, as stane feel, biased coverage of events, have combined to blacken the reputation of Ger-man public corporation tele-leading FDP politicians would man public corporation tele-

only to the Britain's. To the Chancellor the remedy for this malaise is simple. He has long pleaded to the nation for less TV-watching and even for a TV-free day. "This would be a boon," he says, "by giv-or family members a chance to talk to each other."

While Herr Schmidt's fellow Social Democrats do not all go so far as to call for abstinence from TV they are certainly gainst more—and competing programmes, a demand written capital letters on the modia pelicy banner of the opposition Christian Democrat Union (CDII). It strongly favours the introduction of private stations as a supplement to the existing market. Trial runs of videotext

More television—that is addi- having a monopoly over these tional commercial stations—elso new media, did not want to partitions, more journalistic come ticipate. Finally, they decided nettitions, the CDU holds. "It to join in still grumbling would be the best licalth cure and the trials could begin in for the old lady German TV." summer 1980.

The Social Democrat Party (SPD), on the other hand, warns that the break-up of the 25-year-old monopoly held by "proven" system would lead to a dramatic drop of explosion of advertising on television, to excessive TV watching —in short to an "Americanisation of German television in the

Democrat Party (FDP), the junior partner in the Bonn Tision, once considered second like to see the introduction of private channels—albeit established as public bodies—both to promote a wider spectrum of opinion and to boost the elec-

tronics industry. The political row has now reached a new pitch. Since recent events have made it clear that the so-called new mediavideotext, viewdata, satellite and cable television—are no longer things of the distant future, but on the threshold, the fight for and against private television is

on in earnest. The situation is further aggravated by the German newspaper publishers' concern about the appearance of new com-petitors to take a share of the shrinking German advertising publicy owned channels to and viewdata were at first deprovide a healthy diversity of layed because the publishers, objecting to public networks

dependence of the advertising industry on television is a fur-ther argument for allowing the

The Media ELGIN SCHROEDER

worst possible way."

In this view it is only halfheartedly assisted by the Free
from the new media would
from the last instance to mean, in the last instance, to threaten the existence of the printed word."

Nonetheless, the SPD reacted

strongly when the publishers announced earlier this year that they would buy a stake in a Luxemoourg company, Radio Lurrembourg, that intends to broadcast commercial television via satellite into German private households by 1985. Dr Peter Glotz, the party's manager, called the move a "de-claration of war" and stressed that the SPD would fight plans which, he felt, would endanger the fine political balance of public corporation television.

Government officials also maintain that participation in "balanced, fact the Radio Luxembourg venture ful" reporting. will give newspaper publishers -which in Germany have a strong conservative bias-too large a foothold in television. By acquiring a stake in the publishers will gain access to a not to try to jump the gun. It programmes not only to Germany, but to most of should have some powers-continental Europe, including albeit limited ones—over who Belgium, Holland and France.

HELMUT SCHMIDT, the West according to Herr - Dieter But the newspaper publishers Government can stop the public corporation broadcasting. "There is too much missionary days he had found more time days he had found more time that the restrictions of lishers. German legislation will public corporation broadcasting. "There is too much missionary public corporation broadcasting. Only the other day Herr Axel based company and even a han on the sale of special aerials and on the sale of special aerials." grammes might have little

> Partly because of Germany's federal structure it also appears to be impossible to stop the arrival of cable televisionalthough Chancellor Schmidt did his best to try by intervening in the Post Office plan to lay cables in 11 West German cities two years ago. But four cable TV pilot projects—in Dortmund, Ludwigshafen, Berlin and Munich—decided on by the Prime Ministers of the Laender. the federal provincial states, in 1978 are now about to be launched. The CDU-controlled state of Baden-Wuerttembers has also made clear that it is in favour of introducing private cable television in the region as soon as possible.

> A recent constitutional court ruling has provided it with ammunition. For the first time the Karlsruhe judges came to the conclusion that private stations could be allowed in Germany, if they were based on Laender laws safeguarding radio freedom. The laws would have to guarantee that domestic programmes reflected the existing plurality of opinion, and ensure balanced, factual and respect-

This ruling seems to have brought the eventual dismantling of the public corporation system one step closer. However, the federal govern-Luxembourg company, German ment has warned the Laender satellite capable of beaming points out that the court also stipulates that the government can enter commercial proedcast-But it is doubtful whether the ing and who not.

DGZ Large-scale finance for a growing clientele.

Among Germany's internationally active banks, DGZ, Deutsche Girozentrale - Deutsche Kommunalbank -, ranks high on the list.

With a balance sheet total of more than DM 22 billion, unencumbered by the heavy day-to-day demands of a retail branch network, DGZ is ideally equipped for wholesale lending on an international scale.

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the "small" team with big resources

Fragile signs of recovery

as order books improve

AFTER NEARLY two years in accepts that the industry must recession a cautious sense of optimism is returning to the West German motor industry. a little fragile, but since the second half of last year new orders have slowly been picking up, exports have been helped by the weakness of the D-Mark, and some life has reweakness of the turned to the domestic new car market.

It is too early to say that the motor industry is acting as a harbinger of a more general economic recovery—as it has often done in the past. New car registrations in the Federal Republic are expected this year to come close to last year's level of 2.43m, however—after a fall in 1980 of 7.5 per cent—and in the two months of July and August August car production managed marginally to surpass last year's levels. Overall, in the first eight months of the year vehicle production was

Motor Industry

KEVIN DONE

still 6 per cent below last year's

level, while new car registra-

The drop of 10 per cent in car

production in 1980 bit deeply

into company profitability, plunging two of the main

volume car makers, Ford and Opel (the West German sub-

sidiary of General Motors),

deep into losses and margins

are still under heavy pressure.

Both Ford and Opel have con-

tinued to operate at a loss for

much of this year and Volks-

wagen, the biggest car maker

dropped dramatically into loss

The squeeze on profits is hit-

ting the industry at a difficult time. It is engaged in an ambi-

tious investment programme-

running at around DM 10bn in

the Federal Republic alone this

year—aimed at securing its com-

petitiveness in the fiercely-

contested world car market dur-

ing the first half of the 1980s,

and manufacturers accept that

towards rationalis-

U.S. and Western Europe.

in the second quarter.

the Federal Republic,

were down by 5 per cent,

rationalise and introduce new technology into the workplace if it is not to be priced out of world markets. The wage settlement reached

in the metal-working industry this year at around 5 per cent might have been well in excess of what motor industry managements ideally wanted to pay but it still meant that workers in the industry accepted a pay package below this year's infla-

tion level. There is a lot at stake in such arguments. Directly and indirectly the motor industry supports nearly one job_in seven in West Germany. The Federal Republic has the strongest motor industry in Europe and is surpassed elsewhere in the world only by Japan and the U.S.

Production in 1980 of 3.52m cars and 357,000 commercial vehicles put it ahead of France (2.9m cars and 440,000 commer cials). Italy (1.45m cars and 167,000 commercials) and the UK (932,000, cars and 389,000 commercials). Japan, with its 7m cars and 4m comercial vehicles, and in the U.S. (6.4m cars and 1.59m commercials) are in another league, but then the Federal Republic has a much smaller home market,

To counter this disadvantage as well as to ensure access to other local markets West German producers of both cars and commercial vehicles have made a big effort to establish foreign manufacturing bases. Last year 1.14m cars were produced by German manufac-turers abroad, along with 135,000 commercial vehicles. Over the past decade it is foreign-based manufacture that has made all the gains in terms of volume.

Fordi

Americas.

Car production in the Federal Republic last year at 3.52m was actually 0.2 per cent below the level reached ten years earlier, while commercial vehicle output was showing a plus of only 13.7 per cent over the decade. In the same period German car manufacture abroad has more than doubled, increasing by 109 per cent, while foreign-based output of commercial vehicles has climbed by 120 per cent in the last ten years.

The main early the German motor industry's they can hardly afford to cut back spending programmes if foreign investment was towards Latin America and a series of they are to hold the line against developing countries which have insisted on some local their rivals from Japan, the assembly in return for assured access to the market. In recent A large part of the industry's spending programme is being years attention has switched devoted to new model pro- much more strongly to North America, however, with both local tariff barriers against its ing the general recession in the Volkswagen and Daimler-Benz imports both from West Ger-German economy and in partinvesting heavily to carve a many and from the U.S. cular the growing squeeze on ing and streamlining production methods, with expansion of production of capacities playing a niche in the U.S. market—VW lin cars and Daimler-Benz in entering the U.S. commercial very secondary role. in cars and Daimle After the scares of the past commercial vehicles.

The industry's labour costs are among the world's highest but industrial relations in the plants still are a model for other countries to follow. Nationally the industry supports one job in seven

TOP TEN SELLERS

Market 827,208 Volkswagen/Audi 30.3 736,169 31.5 (Volkswagen) (21.7) (22.1)18.4 483,328 311,921 252,044 -11.9 Daimier-Benz 249,249 9.3 242,848 (246,637)153,923 Citroen/Peugeot/Talbot 4.8 115,655 136.414 5.2. Renault 113,591 . 5.0 130,375

32,506 2.1 51,503 31,979 Nissan-Daisun † Including imports. Source: Federal Automobile Office, Flensburg.

In the U.S., where it recently had to cut back production levels because of sales problems with its Rabbit (Golf); saloon, it is building a second assembly plant, while in Canada has just gained agreement from the Government for the setting up of a C\$102m com-ponents plant to serve its U.S. factories. As in several other countries, VW is establishing a manufacturing presence in Canada in order to get round

vehicles market involved a greatest in light commercial Volkswagen, which is in the modest start, with the building vehicles, where manufacturers

ing foreign investment on the the U.S. heavy trucks market as a result of the Freightliner

- 3.7

97,711

While the car market in West Germany has begun to show some signs of life again commercial vehicle activity has fallen to a depressed fevel. Commercial vehicle production in West Germany reached a peak in the second half of 1980 and then began to drop sharply because of weak export demand in West European markets. This was compounded by an abrupt downturn in the home market reflect. cular the growing squeeze on public spending.
The setbacks have

The

BERLIN





Bavaria = Business?

Here a modern industrial structure has been built up and extended in the past 20 years, largely on the basis of processing operations. The high-technology industries of South Germany, especially of Bavaria, include widely known names with a bright future. A few examples: electrical industry, electronics, data processing (SIEMENS); electronic entertainment (GRUNDIG); automotive (BMW, AUTO-UNION), aviation and space (MESSER-SCHMITT-BÖLKÓW-BLOHM). In keeping with these progressive industries is the concentration of research and development institutes. Munich, the Capital of Bavaria and the German town with the greatest growth-rate, has not only

the world's second largest communications-research center but the largest German development center for traffic systems, with over 3000 scientists, engineers and technicians. Europe's largest computer is also located in Bavaria, as are the Max Planck Institutes for nuclear physics, astrophysics, biochemistry, metallurgical research, medical research, and other fields of knowledge.

That's why.

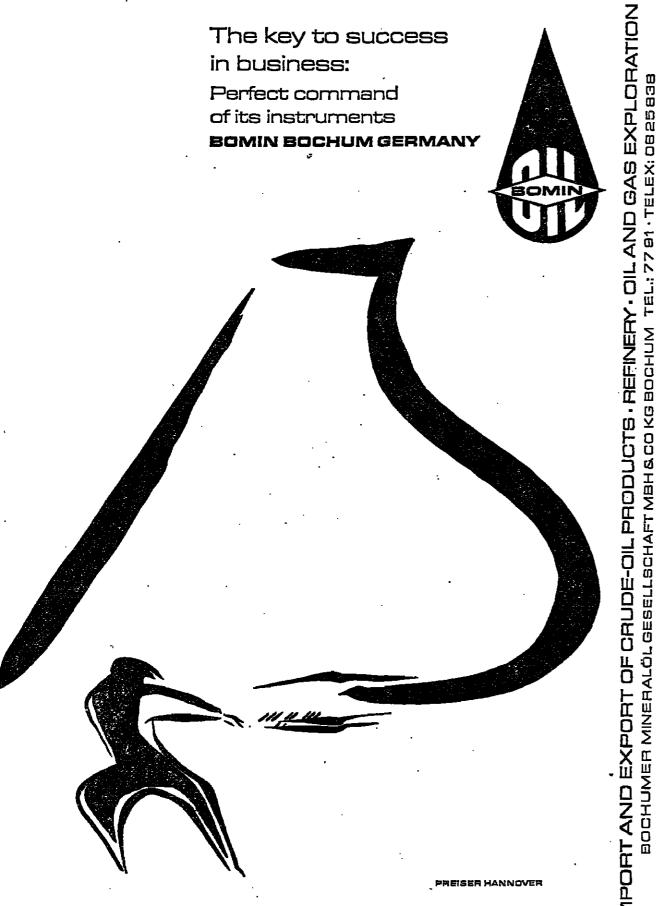
Bavaria is where the Süddeutsche Zeitung is at home. In Bavaria the Süddeutsche Zeitung is the undisputed number ONE among opinion leaders. The basic buy for Bavaria.

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two years the incursion by Japanese car makers into the for formal protection measures.
Its calls to Tokyo to exercise "self-restraint" were answered earlier this year, however, by a Japanese undertaking not to increase car shipments to West Germany this year by more than 10 per cent. In the event Japanese imports have taken 10.6 per cent of new car registrations in the first eight months of 1981 compared with 10.4 per cent in the whole of last year. The German industry has been able to take a rather more imports as Japanese price competitiveness has gradually been undermined by the appreciation of the yen against the D-Mark. German car makers have counter-attacked too by hold-ing their own price increases to a minimum, while improving the specifications of many models. competing more directly with the Japanese in terms of the accessories offered as part of basic model pro-grammes. West Germany is deeply aware that it would have more to lose than most if the growing wave of protectionism that is sweeping world markets is allowed to develop unchecked. Last year it exported around 54 per cent of its vehicle production, almost exactly the same proportion as the Japanese industry. At the height of the Japanese surge into the domestic car market, some German motor manufacturers did join the protectionist lobby, but the industry has been forced to accept that it must find other ways of meeting the competitive challenge.

Manufacturers bemoan the fact that German car workers put in only around 1,600 hours per man each year compared with around 2,000 hours a year worked by their Japanese counterparts, and they complain that German labour costs are among the highest in the

world. Industrial relations in German car plants could still serve as something of a model in Western Europe, however, and the main union in the industry, IG Metall, has industry, IG Metall, has repeatedly made clear that it FLEET STREET WARS

There will be life after bingo

By Michael Thompson-Noel

THE BRITISH are not so much addicted to gambling as besetted by it. Hence the insidious, attraction of the latest promotional wheeze to have dorcked Fleet Street to its poson: bingo, which along this the more conventional daily fare of the popular Pressing Britain breasts, butfocks, and front-page banners about schoolship expelled for kissing 3. frielling one of the most offer and most victors chrula-ion battles in newspaper his-

Properties the national dallies—Baily Shar: Daily Mirror, The Sent Daily Express and Daily Mall—as well as four national Studays—News of the World. Spinday Express, Sunday Mirror, and Sunday People—are now reasing bingo games in a bid to win readers, though the Daily Mall's game, as belts its middle-market status, is a poster variant called Daily Mail Casino, a form of roulette. On one estimate, the Fleet Street bingo war is likely to cost a minimum of \$10m, perhaps as much as \$15m, in prize money alone, as well as other large sums for printing and distribution of cards, plus

It has already caused a large aggregate increase in circulation of the titles concerned, though if bingo mania lasts well into the New Year, as it promises to, and if stakes are raised, there could be trouble in store. (The gain in circula-tion is expected to be dissipated the moment the bingo stops.) For serious questions remain. What, for example, is the bingo wer — merely the latest in a series of promotional dog fights between the populars—likely to do to Fleet Street finances? - Although the recession has hit total advertising expenditures far less seriously (with the exception of classified) than might have been expected. Fleet Street is still overmanned, still beset by frightening costs, and

still subject to periodic dust-ups with its unions. war is merely a sideshow to they harbour doubts. According that even the Tele—this is Fleet Street's death dance, and to one executive: "Bingo is all Telegraph is clarifing to feel a Fleet Street's death dance, and to one executive: "Bingo is all strictly of in any case devalues the Press. I ever seem to talk about: bingo, Professor Jeremy Tomstalk, pro-bingo, bingo," Another said: draught." fessor of sociology at London's." Off the record, the whole City University, says that it thing's madness. Trouble is, you people are ready to buy news have to join in, can't afford not papers for bingo, they'll drop to The Star started it and the them when it stops.

Test were sucked in. Now the

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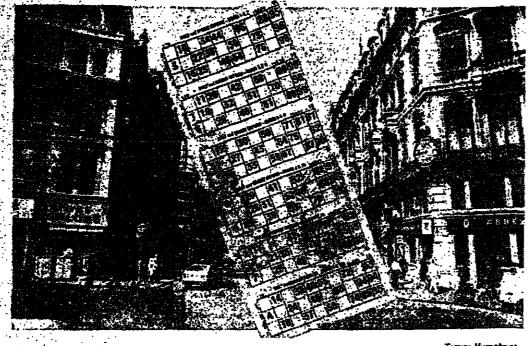
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Problety, the men who run the Mail's had to dream up an even that it has no interest in joining



Express Newspapers, which was first aboard the carousel by launching bings in the Daily Star fast June 15, is now running Master Bingo in the Star, Daily Express and Sunday Express. Billed as 'The Greatest Bingo Game in powerful boost to circulation. the World," Master Bingo offers prizes worth £1.2m. Bach game—there are 24 in all—runs for a week and offers a £50,000 prize. There is also something called a

Bingo Bonus, worth £5,000. At News Group, the Sun and News of the World are running Bingo Bonanza, with prize-money totalling £1.3m. As the Sun told its readers the world record, folks," Across at Mirror Group Newspapers, the Daily and Sunday Mirrors are running

Mirror Bingo, with combined prize-money of £40,000 a week, while there is a £10,000-a-week game in the Sunday People. As the Star showed almost at once, bingo can provide a

Last November, it testmarketed bingo on Mersey-side, and tried it in the Midlands, North-East, and Wales, before launching the game nationally on June 15. From a level of 1,336,116—its average daily circulation for the first half of this year sales soared to a peak of 1,585,790 in June alone, and are said to have stayed at approximately that level.

The Sun also introduced a

bingo game nationally last

June, and has added about

400,000 copies. Between the first half of 1980 and the first half of 1981, its average daily sale fell from 3.837.215 to 3,622,720. But in September, it says, its average daily circulation -- hingo-isspired --rose victoriously to 4,170,000 (the figure is subject to

As for Mirror Group, which Seld aloof from the bingo fray until last month, the Daily Mirror's average circulation over the first balf of this year showed a 4 per cent fall, to 3,504,377. Since joining in, says its chief executive Mr Douglas Long, things have changed. Sales of the Daily Mirror last week, he says, were approximately 300,000 copies higher than they would otherwise have been.

Press are enthusiastic about fancier game. If you look in. (The prospect of Telegraph In the view of some, the hingo their new-found toy. Privately, further up the ladder you'll see readers playing housey-housey is ver is merely a sideshow to they harbour doubts. According that even the Tele—this is in any case somewhat quaint.) At Express Newspapers, Mr Telegraph is starting to feel a Jocelyn Stevens, deputy chair-

man and managing director, The Telegraph devies this. It waxes lyrical on the subject of says there is no pressure on its bingo, hailing it as "the most circulation, apart from recent dramatic and effective newspaper promotion there's ever been." price rise (from 15p to 18p) and

He says it is starting to be

introduced abroad because of doch, had been losing money its "startling results" (in New since the start of May-caused York, Mr Rupert Murdoch's by increased competition for New York Post, and the rival The Sun, the launch of Sunday Daily News, are attempting to knock yet more spots off each other with "zingo," "wingo" other with "zingo," "wingo" and "super zingo"); that it pleases retailers; and that the money the group is spending on bingo, mainly on printing and distributing the cards, will he counterbalanced by savings television advertising,

Bingo is a wonderful opportunity, Mr Stevens has said, "For our reporting to catch the eye of new readers." At Mirror Group, chief execu-

tive Mr Douglas Long says that the bingo game in the Daily and Sunday Mirror, plus Sunday People, is costing £2m-£2,5m in all, but claims that the bingo war has created "a huge new market." He says that on an annual basis, and at current costs and cover price, 100,000 extra copies on the sale of the Daily Mirror produces £1.5m extra profit.

"Are the readership gains temporary? In a year's time I guess we'll probably be back where we started, but we won't have lost anything. Anyway, you can spend millions and millions on TV advertising to protect market share, and not really know where you are. With bingo, your promotional results are instantly to hand,"

On some estimates, the circulation gains of the titles involved will just about pay for the prizes and cost of mailing bingo cards to millions of homes, provided the prizes don't escalate. The pops spend millions on promotion anyway. The key will undoubtedly be to what extent circulations fall back again once the bingo stops. and whether brand shares have changed in the interim.

News of the World, there is a firm commitment to bingo until is proving a net contributor to profits at The Sun, though the launch costs of its new Sunday moving upwards again.

were £26.12m, against £28m last go—while its obituary is con-year. The group as a whole, stantly re-penned. But there said chairman Mr Rupert Mur-will be life £ter bingo.

magazine, and continuing defi-cits at Times Newspapers.

For some, the bingo war is just another manifestation of Fleet Street's preoccupation with sales-gains-at-any-cost, as opposed to improving its editorial product, eliminating over-manning, and eradicating the restrictive practices that so bedevil its workforce.
On a different though related

tack, many media pundits wonder whether Fleet Street's current obsession with colour magazines—there are five at present, with others planned, all of them jostling for limited revenue—isn't another potential headache.
As Mr Harold Lind,

economist and consultant, put it recently, you might imagine that at a time of recession, and with few titles trading profit-ably, Flect Street hardly needed risky new ventures like colour

But there seems more of an economic case for the new magazines than meets the eye. To support his case. Mr Lind produced figures for colour supplement advertising pages for the first quarter of four of the past five years, the exception being 1979, when the Sunday Times was closed down.

The 1981 figure of 1,788, he said, was "amazingly good—only 10 per cent lower than the corresponding figure for the first quarter of 1980, when the colour supplements were still benefiting from the aftermath of the ITV strike the previous autumn, and more than a quarter higher than in the first three months of 1978, which was a very good year for advertising"

There are some who feel Inside News Group, which that the relatively boom-like publishes The Sun and the conditions in UK display advertising at present is a lull before the storm. But Mr Lind well into the New Year. In- does not accept that, and nor deed, it is claimed that bingo does the Advertising Associa-

By the second half of next position at the News of the year says Mr Lind, the demand World is complicated by the for advertising should be

In any case, there seems to For the year to June 30, 1981, be a benign force at work in pre-tax profit of News Inter- the Street of Sighs. Crises the parent group, come and go-the profits mostly

Lombard

Choosing a new **Bank Governor**

By Samuel Brittan

Bank of England, Mr Gordon half of his second term (which expires in 1983) a decision on his successor cannot be that far

A Conservative Government is under temptation to pick a leading figure from the City or business. But, like it or not, the primary concern of the Bank of England is monetary policy. A new Governor without expertise here, so far from being the new broom that ministers might like, would find himself at the mercy of staff advisers.

It has been difficult, for instance, to listen to Dr Otmar Emminger, former president of the Bundesbank or perhaps Mr Paul Volcker, chairman of the Fed, without a slight feeling of unease that recent British Governors have not been — for all their presence and dignity— in quite the same league.

Emmingers and Volckers do not grow on trees. But there are still promising people. The following four names, which are suggestions and not predictions. are presented alphabetically.

The outstanding choice from within the Bank, would be Eddie George. He is both a good practical economist, able to discuss subjects like the sterling balances without undue reverence or obscurity, and a successful operator who has been promoted quickly to a post equivalent to that of Chief Cashier. He has been scrupulously loyal and articulate in current the presenting Governor's arguments against innovations such as index bonds inside Whitehall. But whichever way the decision has gone he has carried it out efficiently in the market place.

The second suggestion is an interesting dark horse: Sir Philip Haddon-Cave. Until recently Financial Secretary of Hong Kong, he is now Chief Secretary of that colony. He has thus been in charge of one of the world's most successful free enterprise economies and thriving currencies. But he has also been at the receiving end of all

WITH THE Governor of the than holding his own on "currency overshooting" at a dinner table of academics will

> The third suggestion is Peter Middleton, the Treasury Deputy Secretary in charge of fiscal and monetary affairs and - by no means the same thing — a monetary expert as well. He is unusual too in his preference for initiating and pushing through ideas rather than annotating papers from below. good in front of Parliamentary Committees where he does not hide behind ministerial apron strings. He is not only Mrs Thatcher's favourite Treasury official - he was also Mr Denis Healey's. Indeed the former Chancellor used to make detours to visit his office. He has some very non-Right-wing notions on the appropriate contribution of the oil and housing sectors to

Fourth, only in alphabetical terms, is Gordon Pepper, joint managing partner of the broking firm of Greenwells. His mone commentaries. became fashionable, are celebrated. Mr Pepper has insisted on going behind the monetary aggregates to see what they really mean; and unlike some academics he has always beer concerned about the stability of financial institutions. It was he rather than any bankers who was asked last week to explain the new monetary control system to a bankers' gathering. As a professional with decided views, he can be a little relent-less; but this will be a fault on the right side.

There are arguments against all these four men which illus-trates everything that is archaic, but unattractively so. about British society. It will be said that Mr George, who is in his early 40s is "too young" and that a Civil Servant or stockbroker or member of the Colonial Service should not be made Governor. This merely means that they belong to the wrong trade union. It would be good to conclude

the problems of sterling. He that these four people are but has the demeanour which the a few examples of the kind of Tories would want of a Bank person required. In fact they Governor, but also the abilities. cover a large proportion of the Anyone who heard him more total field.

Letters to the Editor

Auditors' accountability

From the President. The Institute of Chartered Accountants in England and Wales and the President The Chartered Institute of Public Finance and

Sir.—On Tuesday October 13 Secretary of State should re-you carried a report of a press tain any reserve powers over you carried a report of a press tain any reserve powers over conference given by the institute of Chartered Accountants we believe that the Commisabout the Government's pro- sion should act independently posais for an Audit Commission, of any particular interest We wish to make it clear that from both the private and public sector arms of the protession there is no fundamental disagreement between us about our attitudes to the Govern- Chartered Accor-ment's proposals. If an Audit Moorgate Place.

Express buses

run on profit

In Bitter Fares War."

From the Deputy Chairman and Chief Executive,

National Bus Company
Sir,—I refer to the report by

October 15 under the headline Passengers The Chief Winners

Wallace Arnold Tours is re-ported as having pursued the

old canard that National Bus

Company's National Express

Coach operations are run at a

Mational Bus Company for 1980

Published in June this year

bows, at paragraph 81, that the

National Bus Company as a

Whole benefited to the tune of E3.1m from its operations on

Express services during the

year. It is confidently expected

less. This simply is not true. an examination of the annual

Lynton McLain in your issue of

I see that Geoffrey Steel of

it must be, and be seen to be, independent of the central government. Otherwise the credibility of the auditor will be gravely damaged.

For this reason we jointly oppose any suggestion that the group. Harry Singer

President ICAEW. Eric Cobb, President CIPFA, Chartered Accountants' Hall. Commission is to work at all EC2.

Rumour mongers beware From Mr G. C. Musson.

Sir,-I hope that the Council for the Securities Industry will now turn its attention to formulating a set of rules for the propagation of rumours, together with a helpful set of guidelines for those dealing in rumours. It is clearly unfair that holders of securities, perhaps away from their telephones, do not have the opportunity of dealing on or in rumours when other holders.

to do so in the relatively short period between production of the rumour, at (say) 9.30 am, and its denial later in the day.

In the meantime, may I suggest that all rumours should be permitted to circulate freely for five trading days before denial and that particularly vicious rumours should be subject to the production of a prospectus in the normal way. G. C. Musson. Penbury Woods,

reply saying how very necessary

it is that the Commission should

continue levying this tax and I

might just be able to under-

Sir.-How insensitive of Mr

Farmer to suggest a dog licence

equivalent to a month's salary?

Has he no thought for the

elderly and/or lonely whose pet

dog is very often their sole

source of companionship and comfort and who could never

afford the £500 he has in mind.

Mr Farmer should remember

that it is not the responsible

dog owners who allow their pets

to foul our streets but the thoughtless minority who allow

theirs to roam free without regard for their welfare. Inci-

dentally, I am quite sure that far more rubbish is deposited

on our streets by so called

civilised human beings, than is

ever put there by dogs. I feel sorrow for the dogs and their

owners in Russia, and much

relief that this is still a free

Eaton House, Eaton-upon-Tern, Shropshire

Witheridge Lane. Penn. through sheer fortune, are able Buckinghamshire.

stand his anxiety.

Dog licences

From Miss K. E. Mense

J. Faulkner Irving

Help for disabled From Professor J. C. Marsden.

tions are supporting National In truth the situation is that the contribution made by National Express to the wellbeing of the National Bus Company helps to support stage carriage services and to reduce the requirement for revenue support for those services. We are proud of our record in the utilisation of assets and we are delighted that extra profitable business on our Express ser-vice has helped to support the network of local buses we are would be diminished?

Advertising for the ratepayers

25, New Street Square, EC4.

striving to maintain.

Robert Brook.

From Mr F. Stark. Sir.—"What is Whitehall up to?" asks the Association of Metropolitan Authorities in its full page advertisements in almost every daily newspaper. It argues against Government As your report makes clear, attempts to curb excessive National Express is not a Council spending and it pleads separate company but a market for Councils to have complete ing name for the Express ser-freedom to spend what they vices operated by the various like and levy what they like

subsidiary companies within in rates. The fact that they can waste that in operating express we are ratepayers' money on such in a position to make use of advertisements is evidence that shared facilities in terms of the Association of Metropolitan both staff and impastructure. Authorities and many of the Because National Express is Conneillors it represents are

There seldom is any point in for whom express business appealing to them to keep the Heseltine if he can force them

Steel's remarks is that sums F. Stark.

provided by local authorities 176. Southend Road,

"for stage carriage bus opera. Wickford, Essex.

Sir.—One way out of the problems preventing disabled people being employed might be to ensure that as many disabled people as possible had access to education and training which would allow them to compete more effectively in the employment market. Many jobs, particularly in Central London, are perfectly capable of being carried out by disabled people; one way to secure an advantage over the able bodied would be to provide disabled people with a higher level of, eg office skills. If it were generally recognised that disabled people were then capable of offering a higher standard of service, surely the liability argument

J. C. Marsden, Head of Life Sciences, The Polytechnic of Central

115, New Cavendish Street, W1.

Hidden tax on food

From Mr J. Faulkner Irving Sir,—On October 11 two of your correspondents wrote regarding the taxation on food, one complaining about the tax on ice cream, the other saying that it might be desirable to tax certain foods which may be considered luxuries. I would like to know why your correspon- From Mr A. W. Freud dents failed to mention the meat Sir, Austria's answer Probably because, like people in this country. they do not know of its existence. I refer to the £5m per annum levied by the Meat and Livestock Commission on all

home-killed meat eaten in this

I have no doubt that one of

Austria's answer

14 Oakcroft Road, SE13.

country. K. E. Mense.

Sir,-Austria's answer to inflation (letter by Mr Adderson October 15). If Britain had been reduced to a small area around London in 1919, if Devon and Cornwall had been annexed and half a dozen hostile replics had been set up in the rest of the country, if If the housewife, who ulti- there had been two periods of mately pays this tax, is unaware starvation within living memory, of this very expensive quango if four enemy powers had the meat trade is very much occupied London in 1945, then aware of it and with the difficul- in all probability Britain too ties of many abattoirs to sur-would have learned the lessons vive, this very expensive quango necessary for economic growth should be should be should forthwith. A. W. Freud. the Commission's highly paid " Stonehammer, public relations officers will Woodhurst Lane, Oxted, Surrey.

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- Higher Income
- Gilts and
- Fixed Interest North America
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in the first 12 months

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1dria

that this surplus will be sub-stantially exceeded during 1981. the group. It follows from this

only 7 per cent of our total unfitted to be trusted with the bushiess, it will be clear to power to levy unlimited rates. anyone with a knowledge of . There will be no point in commercial practice that we appealing to us must have a considerable advantadvertisement says. tage compared with operators represents a greater proportion rates down. More power to Mr

of their total turnover. Heselfine
The implication from Mr to do so.

BY CARLA RAPOPORT

acquisitions by Burnett and Hallamshire, the UK coal, oil and property group, has been topped with the largest bid to date. 51 per cent. B and H intends to acquire If succession Anglo International Mining Corporation in an agreed bid worth £29.8m. The deal would also give B and H a 51 per cent stake in Rand London Corporation, the South African mining group, and boost B and H's world-wide coal reserves by 70 per cent to some 800m tonnes.

Anglo International, registered in the Netherlands, is a holding company with mining and civil engineering operations mainly in the UK and N. Ireland. It also has mining interests in Kentucky. The company is expected to report pre-tax profits of £3m on turnover of £15m for the year ended June 30, 1981.

In its bid for the capital of Anglo, B and H is offering one ordinary share of 25p for every nine preferred A ordinary or nine preferred B ordinary of Anglo, and one ordinary for every 10 ordinary restricted shares of 20p cach of Anglo. B and H has undertakings representing 57.1 per cent of the voting rights of the company. If the remainder accept, B and H will issue a total of 3.3m ordinary shares or 22.6 per cent of its enlarged capital. B and H shares are valued at 900p in the offer, 10p less than

Friday's closing price. The offer is conditional upon Angle acquiring a further 29 per cent holding in Rand from Brint Investment Holdings. The board of Brint has said it will be recommending this sale to its share-holders. Under the deal, Anglo will issue 7.8m preferred A ordinary shares of 20p each.

FOR THE year ended March 31.

has made a pre-tax loss of

£442,384, against a profit of £46.044 previously, on turnover increased from £14.56m to

Stated full-year loss per 25p

share of this investment holding company was 14.43p (2.24p earn-

ings) and no dividend is being

paid for the period. Last year, an interim of 1p net was followed

Since the end of March, how-

ever, a major restructuring of

the company has taken place and Mr Graham Dowson, the chair-

man, says these changes have

reflected themselves in the imme-diate return to profitability of

"Your company is now a sub-

stantially trimmed down opera-

tion. We have two well managed.

operating subsidiaries which are

now both represented on the main board and which will, we

produce continuing

by a 1.18p final.

states.

THE YEAR-LONG string of valued at £1 a share, to Brint in return for 3.9m ordinary shares of 15 cents each of Rand. This will lift Anglo's stake in Rand to

> If successful, B and H's bid for Anglo will bring the total value of its acquisitions since January to about £67m. Most of the deals include deferred payments or stock swaps and the company says it has only paid out about £10m in cash since January. The group raised £11m in a rights issue last year.

As a further condition to the deal, B and H has asked for a confirmation of a forecast of not less than £4.1m in pre-tax profits for Anglo's year ending June 30. 1982, excluding any contribu-tion from Rand. The new ordinary shares to be issued by B and H will not rank for the company's interim dividend to be declared in December.

Mr George Helsby, chairman said vesterday that he did not expect to see any dilution in earnings per share this year. "We expect to see an improvement at the year-end, if all goes

well," he said. If the Anglo deal succeeds, net tangible assets per share, consolidating the Rand assets, will jump to 544p per share on the expanded capital, against 350p

share as of last March. Asked if the company would acquisition pace, Mr Helmsby said: "Frankly, no." He said a £5m deal to acquire a private UK company will be announced

B and H is being advised by Brown Shipley in the negotia-

He adds that head office expen-

diture has been reduced follow-

ing the termination of the contracts of Mr W. H. Bishop and

Mr P. J. Paterson, who resigned

in April and June this year

respectively. The seven-year ser-

vice contracts of these two directors have been settled on

payment of approximately one

The 1980-81 year's loss is shown

after charging this time £66,967

for compensation for loss of office. Head office overheads

Losses from sun tanning rose sharply from £50,673 to £296,832,

while profits from bureaux de

change dropped to £105.596

(£208,530). Security services.

however, recovered from a deficit

of £46,325 to a profit of £123,652,

Erskine Uvasun, which in future

will operate on a joint venture

basis with Uvasun Centres, and

an extraordinary debit of £275,000 f≥ the year represents

the provision against the anticl-

ment from this operation.

The group has disposed of

totalled £136,143 (£78,943).

year's salary to each.

Erskine makes £0.4m loss

but in profit this year

BARRY RILEY DISCUSSES THE ED29 PROPOSALS

Important commercial issues raised

which year by year has needed attention more and more." He was speaking last Friday, intro-ducing the ASC's new draft accounting standard on leasing and hire purchase. It is being published as exposure draft are fixed assets in place or that number 29.

Those interested in the subiect now have six months in which to make submissions to the ASC. At some stage there are likely to be public hearings. If all goes smoothly the full standard may come into operation by the end of 1982.

All may not go smoothly, how-ever. It has taken six years for regarded as being the most controversial draft standard for end of the agreement in on current cost accounting. This is because it raises a number of important commercial issues, although in accounting terms it is relatively straightforward.

Leasing has grown spectacularly in Britain as a form of industrial finance. In the past five years the volume of annual leasing business done by members of the Equipment Leasing Association has risen from £421m

Whereas many other countries leasing is a comparatively expensive form of finance, in the UK it is relatively cheap. cent first year tax allowances are ment including lessors, and this widely used by banks and other non-industrial companies as a means of sheltering their profits from corporation tax. Much of this tax benefit is passed on to lessees, who are often industrial companies unable to make use themselves of

has worried the accountants has been that leasing on capital employed or gearing

accounting practice still treats leasing like temporary plant hire. Rentals are charged as they are incurred, but there is usually no recognition in the balance sheat either that there there are liabilities for future

rentals. ED 29 therefore seeks to define finance leases and distinguish them from the shorter term operating leases which are generally regarded as those in which the same piece of equipment is bired out successively to different lessees.

second-hand sale proceeds of the equipment at the end of the lease —which can transfer sub-stantially all the risks and rewards of ownership to the lessee.

So the ASC has sought to bring accounting for finance leases into line with accounting for hire agreements. It thought that companies must account in a way which recognises substance rather than form. This means that companies

will have to capitalise the asset and the rental obligations in their balance sheets. At the same time the standard lays down detailed rules for the way in which lessees and lessors should account for rental payments and corresponding interst charges.

The ASC argues that the new

system will make balance sheets more meaningful for analysts and other accounts users. Reported assets will not depend arbitrarily on whether plant and equipment is purchased or leased Calculations of returns

"This is a subject." said Mr Tom has become an important form of ratios should be possible on a tives might be switched back to watts, chairman of the Accounting Standards Committee, trial assets, whereas conventional The proposals will avoid any in the form of grants. The proposals will avoid any possibility of the repetition of scandals like that of Court Line, which crashed in 1974 in circumstances which led to the

appointment of Department of Trade inspectors and the highlighting of huge off balance sheet commitments which had never been recognised in the accounts. However, there is also serious opposition to the ASC's capitalisation proposals. Giving evidence in respect of a similar

leasing ED by the International Accounting Standards Committee early this year, the Equipment Leasing Association expressed a preference for the simple dis-closure of liabilities in notes to the accounts rather than full capitalication.

The ELA has a standing com-

mittee on taxation and accounting, and two representatives have representatives have been involved in drawing up ED 29, though concerned mainly with its income effects. The ELA is plan-ning to present its views at a Press conference on November

There are three main fears by the leasing industry and their customers. One is that bringing the finance on to the balance sheet will increase pressures on companies which are close to r horrowing limits, and may effectively reduce their borrow-ing abilities.

Secondly, there is concern that ending the off balance sheet attractions of leasing finance will lead to an overall reduction in investment by companies. The strict new standard could therefore cause economic damage.

Thirdly, some leasing companies appear to be auxious that the standard will highlight some of the present anomalies whereby tax allowances often go to banks rather than to the companies actually operating the assets. It is feared that the incen-

1.765p in respect of the current

year. If the company had been

public for the full year it might

the industrial companies, perhaps

The ASC claims that in its discussions so far it has not come up against any solid evidence that such dire consequences would follow. But the ASC strongly believes that such points must be brought into the open for discussion and debate.

It is said to be the first time that the ASC has found it necessary to call explicity for comments and submissions on possible economic is widespread

there resistance to the future operation of the standard the ASC faces the possibility that companies and finance houses could try to get around the rules by blurring the distinction between operating and finance leases. In the U.S., where a roughly similar accounting standard have been devised so that finance can be kept off the balance

However, the ASC appears ready to consider ways of reducing the initial impact of the standard by allowing a transition period of several years before full capitalisation would be insisted upon, at any

rate for existing leases.
The sudden disclosure of extra liabilities could pose serious problems for some hardpressed industrial companies in the middle of the recession. It may be that banks are not always made fully aware of the off-halance sheet commitments entered into by their customers.

On the other hand a number of organisations have already adopted the capitalisation policy. For instance, British Airways and BL capitalise in the nationalised sector, and Dunlop United and examples in the private sector

group is well placed to expand its depot network to service con-

tractors, probably at the rate of

one every two years. At the plac-

ing price, the shares are being

offered on a prospective fully taxed p/e of less than 9 and a notional yield of 8 per cent and

should move to a small premium

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issued and Fully Paid £1,050,000 755 SEE 1821 12

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In connection with a placing by Capel-Cure Myers of 1,575,000 shares at 63p per share, application has been made for permission to deal inthe Unlisted Securities Market on The Stock Exchange in the Ordinary shares of 10p each. It is emphasised that no application has been made for these securities to be admitted to listing. Shares have been offered to and are available through the.

Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 2nd November 1981 from:-

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Bath House, Holborn Viaduct, London ECTA 2EU.

U.S. \$60,000,000

Industrias Peñoles, S.A. de C.V.



Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 19th October, 1981 to 19th January, 1982 the Notes will carry an Interest Rate of 1618 % per annum and the Coupon. Amount per U.S. \$10,000 will be U.S. \$432.85.

> Credit Saisse First Boston Limited Agent Bank

FT Share Johnstone's Paints for USM Information

snare.

The following securities have been added to the Share Information Service:-Japan Assets Trust (Section: Trusts), London Shop Property 6! per cent Conv. 1984 (Property), Do. 9 per cent Conv. 94/99 (Property), Stockholders Far East Invs. Inc. (Trusts).

SPAIN		2.42
10	981	Oct 17 Price
High	Low	°;,
388	251	Banco Bilbao 351
395	230	Banco Central 338
436	229	Banco Externer 310
346	239	Banco Hispano 315
128	118	Banco Ind. Cat 118
410	284	Banco Santander 389
249	148	Banco Urguijo 240
404	263	Banco Vizcaya 372
286	204	Banco Zaragoza . 232
223	82	Dragados
81	45	Espanola Zinc 74
74.3	56 5	Fecsa 70.2
65	22	Gal. Preciados 51.5
88	63.5	Hid:ola 76
62.5	52	Iberduero 56
128.7	70	Petrofeos 105 7
85	70	Petroliber 83
102	-51	Sogehsa 51
90	60	Telefonica 79
82.5	60	Union Elect 73

profit before tax in the current lits substantial cash reserves, the Johnstone's Paints, the Manyear will be not less than £1.55m chester paint and varnish group, is coming to the Unlisted Securities Market by way of a placing of 1.575m shares, 15 per or £1.43m on a CCA basis. No dividends have been paid in the past five years but the directors cent of those issued, at 63p per intend to recommend a final of

The company sells its products mainly to the trade from 10 sales depots in major English cities. In addition to paints and varnishes, Johnstone also sells a wide range of supplies, includ-ing paint brushes and rollers, strippers, fillers, wallcoverings and adhesives. These account for about 8 per cent of sales.

The balance sheet at May 30 closs in three generations is cer-1981 shows £4.35m in net tainly wide of the mark when it tangible assets of which £2.1m comes to Johnstone's Paints. The are fixed. Net cash balances amounted to £1.5m but have

shares_and create a market for are being provided by members profits in the past two years Johnstone is forecasting that

also have paid an interim of the The placing is being made by the company's brokers, Capel-

• comment

The old saw about closs to third generation seems to have found new reserves of energy recently, raising the company's The placing is being made to market share from 2 to 3 per enable certain shareholders to cent in the past five years and realise for cash some of their aiming for more. Unlike most paint manufacturers, Johnstone them. The shares in the placing has also managed to increase its to concentration on sales to contractors at largely

decent margins rather than sufferion the severe price-cutting that afflicts the retail trade. With

when dealings begin next week. **BOARD MEETINGS** The following companies have notified

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not evaluable as to whether dividends are intering or finals and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interims: A. F. Bulgin, Gerrerd and National, Marks and Spencer, Mothercare, New Throsomorton Trust.

care, New Throgmorton Trust. Finals: B.P.M., Bryant, Wellco.

FUTURE DATES	
int erims	
Atkins Brothers (Hosiery)	
Canadian and Foreign Inv. Tst.	Oct 27
Feb International	Oct 26
Hill (Philip) Investment Trust	Oct 29
Miller (F.) (Textiles)	Oct 23
Simgsby (H. C.)	Nov 11
Finals	
Linread	Oct 30
United Wire	Dec 3

LOCAL AUTHORITY BOND TABLE

	Annual In	terest		Life
	gross interest a		Minimun sum	
parentheses) (nowsley (051-548 6555)	%	•	£	Year

October 19, 1981

This advertisement complies with the requirements of the Council of The Stock Exchange.



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(Incorporated with limited liability in the Republic of Austria)

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European Banking Company Limited

Manufacturers Hanover Limited

The Notes constituting the above Issue have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the Notes. Particulars of the Notes are available in the Extel Statistical Service and may be obtained during

usual business hours up to and including November 2, 1981 from:-Orion Royal Bank Limited, 1 London Wall,

London EC2Y 5JX

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

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	TEL CENTE CONDON EGSIC			elehin			
5,0003			Change	Gross	Yield	_P/	Fully
cepitalisati	ion Company	Price	on week	div.(s) % .	Actual	taxed
1,094	ABI Hidgs. 10pc CULS	110	_	10.0	9.1	_	
4,052	Airsprung	70	.+ 3	4.7	6.7	11.1	15.4
1.100	Armitage and Rhodes	44	_	4.3	9,8	3.7	
11,792	Bardon Hill	193	·+ 3	9.7	5.0		
7,462	Deborah Services,	97	_	5.5	5.7	4.8	
4,312	Frank Horsell	115		6.4	5.6		
8,668	Frederick Parker	60	+ 1	1.7	2.8	26.1	-
923	George Stair	50	- 1	_	_		_
3,899	IPC	96	_	7.3	7.6	6.9	10.4
2,404	Jackson Group	95	- 2	7.0	7.4	3.0	
14,906	James Burrough	108	- 4	8.7	8.1	7.8	9.9
2,907	Robert Jenkins ,	285	- 5	31.3	11.0	4.0	10.1
2,580	Scruttons "A"	53	- 1	5.3	10.D	8.2	7.6
2,877	Torday	t	_	15.1	8.1	7.2	12.4
2,778	Twinlock Ord	13	+ 1	_	_	_	_
2.075	Twinlock 15pc ULS	76	+ 1	15.0	19.7	_	_
5.188	Undock Holdings	34	- 1	3.0	8.B	6.1	10.3
10.647	Walter Alexander	84	_	6.4	7.6	-5.5	
5.251	W. S. Yoates	225	- 1	13,1	· 5.8	4.3	8.7
	† Sus	pende	d.				

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USM INDEX 109.0 (-0.4) at close of business 16/10/81 BASE RATE 10/11/80 100 Tel: 01-248 5675

CORAL INDEX Close 460-465 (-9)

tireland

EGMAC

ireland

New Zealand

8.653

14414

CURRENT INTERNATIONAL BOND ISSUES

INTERNATIONAL BONDS

Companies and Markets

BY ALAN FRIEDMAN Rally falters under weight of paper

"THE BALLY has been hit land.
squarely on the head by over. Meanwhile, there was eviagers who launched a large of older paper for new, and amount of paper rather too this saturally made for a less quickly." These were the words buoyant secondary market of a London-based bond trader. Added to these market reacon Friday, commenting on the tions was a renewed sense of flow of \$550m in fixed interest uncertainty about short-term issues which hat the Eurobond U.S. interest rates. dollar market last week

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Stock

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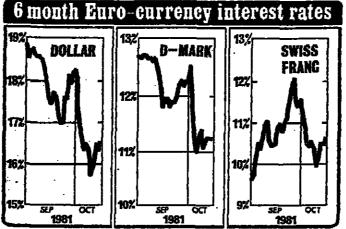
coupons averaging 16; per cent, cent. A third new issue, the a minimum 5; per cent coupon for the investor to redeem at buying interest continued to be \$75m seven-year bonds with and a; point spread above the par every six months, making

CREDITS

enthusiastic new issue man dence of significant swapping

This having been said, it was Yet, the same bond trader - not at all a poor week for the and others - also admitted that dollar sector. On Monday the with a few exceptions the new \$150m. three-year issue for paper was "going rather well." General Motors Acceptance Was the rally killed of last Corporation was doubled by the Corporation was doubled by the lead manager. Morgan Stauley, week or was it merely dam lead-manager. Morgan Stanley, pened by a less excherant man and the market seemed to be ket which had second thoughts swallowing the additional paper about the fall in interest rates? at 161 per cent and priced at The indications were that 991 to yield 16.612 per rem. by the secondary market, particularly in sessoned issues, was all sold, and the bid price was 983 in pre-market trading.

to the \$1.400 of new straight The \$50m seven-year issue for Eurodollar bonds over the past Ohio Edison was increased to The 850m seven-year issue for fortnight. As more and more \$75m and Morgan Stanley borrowers came to the market announced the coupon was with reasonably attractive being cut from 172 to 171 per Friday. The 10-year notes carry year proposition with an option



du Commerce Exterieur at 16 rate. per cent, had its volume in-creased, to \$100m.

An interesting \$100m floating rate deposit is being arranged A \$100m floating rate issue for the Oesterreichische Konfor the Bank of Montreal was trollbank (OKB) through Orion also increased, to \$125m on Royal Bank. This offer is a five-

strong, especially from Switzer- warrants for Banque Française six-month London inter-bank it akin to a money market

BY PETER MONTAGNON Fine terms for Korea and New Zealand

lasia retained their place in the of two \$500m credits on very fine terms for the Korea Devetopment Bank and the Petroleum Corporation of New Zealand.

Led by European Banking Company, the New Zealand deal is in two franches, one of five years and the other 10. Margins in each case start at t credit to t per cent from the per cent and rise to a maximum of 0.45 per cent in the final five years of the 10-year por-

with the recentlymargins of a per cent for indonesia and Malaysia, these terms are slightly finer than those now being offered by

Bank meanwhile announced its purpose of this credit is to serve \$500m deal with a split margin as back-up to the issue of com-of 1-1 per cent on Thursday, mercial paper in the U.S. Banks The credit, on the finest terms which participate in this kind Korea has ever received is led of business expect to derive nais, Industrial Bank of Japan, margins which are unchanged taken longer than expected to credit this market has ever seen.

The signs are that loans such in stages to 0.5 per cent. as these are being gobbled up by banks anxious to open up new business opportunities in these areas, while some of the more traditional Euromarket borrowers are finding credits

Electricité de France, for example, has had to raise the commitment fee on its current previous mixture of 1 and 3/16 because of slow market reception. A total of five banks led by Credit Lyonnais are now As with the recently underwriting \$100m apiece, announced 10-year credits at making a total of \$500m. This is at the lower end of the \$500m to \$600m range originally envisaged for the deal.

The rise in commitment fee may seem small but it is a The Korea Development crucial concession insofar as the In Eastern Europe, Yugo-

slavia is taking longer than expected to get its planned \$400m credit off the ground. An almost universally heard view in the Euromarket is that Yugoharder to arrange than before. slavia will be lucky to raise such a high amount even it it allows for an increase on the 14 per cent margin it has paid on other credits this year.

In Latin America, Argentina's development bank, BND, has finally awarded the mandate for an eight-year \$200m credit to a group of banks comprising Credit Lyonnais, Crocker, Midland, Sumitomo Bank, Sumitomo Trust, Tokai, UBAF and Yasuda Trust, each of which will underwrite \$25m.

The margins start at 11 per cent over London inter-bank offered rate for the first three years, fall to 11 for the next three and to 1 per cent for the final two. There is an option to lend over U.S. prime rate as a margin structure 1 of a by Bankers Trust. Bank of more income from the commit-America, Citibank, Credit Lyon- ment fee than from the actual This loan is another which has largest domestically syndicated

Midland and Societe Generale. at an initial 0.3 per cent, rising assemble, although contrary to some market expectations, BND has managed to arrange a deal on terms broadly similar to those recently received by the Argentinian state.

> Just ahead of the elections. Greece's Greece's Olympic Airways landed a \$100m 10-year club loan from a group of banks led by Midland. The credit bears a flat margin of 1 per cent over London interbank rates throughout, which is the same as that on the last Greek public sector deal for the telecommunications

The news surprised some bankers who follow the country, however, as many have been holding back from new Greek engagements because of doubts over the country's political

INI. Spain's state holding company, is guaranteeing a Pta 38bn credit for the steel sector which will include a Pta 20bn floating rate credit at a spread of } per cent over Madrid interbank rates, the

EUROBOND TURNOVER

wook Yield

Nafinsa, the Mexican financing agency, has launched a \$150m floating rate note with a nine-year life. These notes are redeemable by the investor every three years at par.

The D-Mark foreign bond sector was encouraged by the cut to an 11 per cent special Lombard rate early last week. but uncertainty over interest rates and a weakening D-Mark led to an overall decline in prices by the close on Friday.

The two new issues, already noted in the D-Mark calendar, came to the market last week the OKB launched a DM 150m 10-year issue with a 10% per cent coupon and the Mortgage Bank of Denmark issued a DM 100m 10-year bond with a 103 per cent coupon.

An issue of between DM 100m and DM 150m is expected today for an unnamed "indusborrower" Deutsche Bank; this is also part of the calendar set by the West German Capital Markets Subcommittee.

The Swiss franc foreign bond market followed the position of the currency against the U.S. dollar nearly every day last week and Friday's close was point down on the seven-day

Today sees the announcement of a SWFr 80m issue for the Asian Development Bank through Credit Suisse. The last Euromarket issue for the ADB came three weeks ago with a 100m offer through Deutsche Bank.

U.S. BONDS

Av. life Coupon years % Borrowers Price U.S. DOLLARS Ohio Edison NV 75 †B.F.C.E. (greed France) 125 Morgan Stanley 17.565 Sumitomo Fin. Int., BNP 5.3194 700 100 Manufacturers Hanover **5.319**中 1988 1993 100 100 Bank of Nova Scotia 5.3194 †Nordic Intl. Fin. BY 1984 1988 Morgan Stanley 16.612 †Anheuser Dillon Read 16,676 Merrill Lynch 16.563 Wal-mart Stores Morgan Grenfell İBrit Columbia Hydro (g'teed Brit. Col.) †Bank of Montreal 100 16.250 Deutsche Bank 100 100 100 Morgan Stanley, UBS 5.3194 1986 1986 1989 17.500 16.000 B.F.C.E. (g'teed France) CSFB 5}Ф 16 Oest. Volksba 100 100 5.3194 Citicorp 16 CCF, Caisse des Depots *Showa Denko 16.000 †Oest, Kontrollbank CANADIAN DOLLARS 1987 18 ‡Hudson's Bay Co. 100 Morgan Stanley 18.000 D-MARKS 109 199 Council of Europe BHF Bank 1991 1991 10 10 100 10.725 Deutsche Bank 15wedish Ex. Cred. Crp. 100 160 WestLB Oest Kontrollb 10.125 Mtg. Bank of Denmark 100 SWISS FRANCS City of Oslo Credit Suisso Heron Intl. Fin. NY 1991 99 Banque Keyser Ullman

NORWEGIAN KRONER World Bank 1986 5 12}-13 Don norske Credietbank GUILDERS 12} ABN, AmRo 12.390 LUXEMBOURG FRANCS **Swedish Ex. Cred. Crp. 150 14} Kredietbank †Oest. Kontro'lbank 20bn 8.8 9.008 1993 10.3 99.90 t**A'pistas del Atlantico (g'teed Spain) Long-Term Credit Bas 1991 9.1 8.5 99.80 9.339 EUAs Kredietha City of Montreal ECUs 13}

curities and Exchange Commission. ¶ Pur ms. ** Placement. † Floating rate note. Note: Yields are calculated on AIBD basis.

BY DAVID LASCELLES

BNP

Market fails to shrug off gloom

100

1991

the U.S. credit markets were facing up to harsher realities. The prime rate is always several steps behind the market, particularly when interest rates

are declining, and the 1 per cent cut announced by most banks was a long-delayed reaction to the drop in short-U.S. INTEREST RATES (%)

Fed funds while avge 3-month T bills 3-month CD AAA utility 17.13 15.88
AA industrial 16.25 16.00
Vieible supply (5bh) 7.4 6.8
Sources: Selomon Bros & First Boston.

THE HEADLINES were full of term interest rates at the beginprime rate cuts last week, but ning of this month. If the prime rate stood at its historic relationship to money costs, it would be below 17 per cent instead of 18 per cent right now.

> In the market itself, the conrates but with the growing likelihood of an unpleasant rebound in the weeks ahead. The darkening mood was set some extent by Dr Henry Kaufman, the Salomon Brothers economist. His latest message showed little change from the views that have made him

famous: interest rates may come

again to record levels because of the imbalance between credit demand and supply.

Not surprisingly, he is worried about the Government deficit. But he also believes corporate and municipal loan demand cern was not with declining will be much stronger than people think.

Dr Kaufman's remarks did not produce the usual market collapse this time. But he effectively brought to a halt the mild rally of the week before. By Friday, bond prices were generally down on the week, and short-term interest rates had edged up again. The Fed

per cent, and this disturbed both the fixed income markets and the foreign exchange markets, where the dollar showed some strength by the end of the week.

A huge \$5.6bn rise in the money supply figures on Friday night had been widely expected because of seasonal factors. But it still unnerved some people and triggered a sell-off in the closing moments of trading. Earlier in the day, there had been a brief rally when the Federal Reserve produced industrial production figures down 2 bit further, but in the funds rate particularly rose which showed a sharp decline end they will be forced up sharply, by more than 1 per of 0.8 per cent for September, which showed a sharp decline

FT INTERNATIONAL BOND SERVICE

OTHER STRAIGHTS Issued Bid Offer day

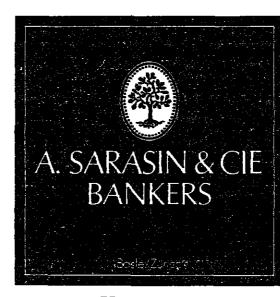
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OTHER STRAIGHTS						k Yield	DUMOBUND	10101	
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GMAC (Can.) 18 87 CS Tordom Cpn. 134, 86 CS	30		94	-6	+1	15,93	U.S. \$ bonds		
M. Br. Damt. 9 91 EUA	25	80	81	+01	ኔ –ው	12.49	Last week	-	
U. Bk. Nwy: 912 90 EUA		75 941	. 78 	+0	5 +O	13.65 13.14	Previous week	3,342.3	5,262.9
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Amro Bank 12 86 Fl	75	 1991 	100%	+0	k −0°	11.96 را	Last week	830.1	369.0
Heinaken NV 10 87 Fl	100 60	925	, 934	. ` 0	+0	11.72 11.27	Previous week	723.1	383.8
Nat. Redrindn. 10 88 FI Ned. Midd. Bk. 10 85 FI	. %	957	95%	+0	. +0°	11.43	TICYIUUS WEEK	120.1	999.0
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+0', +0', 17.25 0 +1 17.10 -0', +0', 17.87 +0', +0', 18.19 +0', +2', 16.97	previous day's price.
0 +1 17.10 -04 +04 17.87	previous day's price.
+04 +07 18.19	† Only one market maker
	supplied a price.
+01, +1 18.28 +01, +11, 17.29 0 0 17.51	STRAIGHT BONDS: The yield
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-04 +14 16,95	- Processor States Manager
-04 +04 15.52	FLOATING RATE NOTES: Denominated in dollars unless
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0 +01 13.33	next coupon becomes effective.
-04 -04 13.57	Spread=Margin above six-month
U TUT 13.00	Sabove moon rate) for 11 C
ite C.opn C.yld	offered rate (‡ three-month; \$ above mean rate) for U.S. dollars. C.cpn = The current coupon. C.yld = The current
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10 18.81 18.86	CONVERTIBLE BONDS: De-
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1 184 18.81	France; Credit Lyonnais; Com- merzbank AG; Deutsche Bank
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- 	Finance International: S. G.
Tion in whole	Warburg and Co.; Wood Gundy.
thout writien i	Closing prices on October 16
	• •



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TECHNOLOGY

locate block batch and page.

of film. All the user has to do

is key in on a small keypad the

The company is also offering

model 595. Capable of pro-

ducing reduced size copies, the

machine can deal with originals

up to A3 and has an electronic

scanner to deduce the correct

copy in about six seconds and

can then produce 23 A4 or 14

A3 copies each minute.

The 595 will produce its first

3M set to blossom

with new products

ducts from 3M.

lem of compatibility between

digital machines have appeared

in the language of every major

two (three minutes, analogue)

and group three (one minute,

digital). This desk-top unit

weighs only 35 lb and measures

In the micrographics area, 3M has introduced a camera and

reader combination that allows

business documents such as

71 x 171 x 21 inches.

TIMED TO blossom forth at the and retrieved in a block, batch

International Business Show in and page mode giving com-

Birmingham (October 20 to 29) patibility, says 3M, with existing.

are a number of new office pro- data processing batch tech-

The company's latest facsimile During filming a short, machine, the 9136, appears to medium or long mark is made surmount the well known probon the film for each frame to

different makes or categories of The reader will then find any machine. Transmission speeds item, or a block or batch start

can vary and recently high-speed point at any point in a cartridge

The 3M unit can communicate appropriate reference number.

facsimile grouping group one a new plain paper copier, the (six minutes, analogue), group model 595. Capable of pro-

orders and invoices to be filmed from 3M on 0344 58551.

exposure.

niques.

Quiet beavers west of Cambridge

THE MAJORITY of British engineering management probably still has only a passing acquaintance with the activities of 100 or so engineers and software specialists quietly beavering away on the western outskirts of Cambridge.

environment dominated by graphics terminals and software systems with names like Polysurf and Clasher, they staff the Com-puter Aided Design Centre, a high technology unit unique in Europe and possibly in the

CADC is funded by the De-partment of Industry with about £2m annually and under an unusual arrangement all but six of the staff (who are civil servants) are employed by ICL, which is reimbursed by the Dol.

The centre is thus not quote "Government lab" in the accepted sense. As Percy Hammond, who recently came from the Warren Spring Laboratory We recoup about half of our costs from industrial sales of



HAMMOND: recoup half our costs from industrial sales

BY GEOFFREY CHARLISH

CADC is trying to help large process industries group at and small firms alike to take CADC, says: "We are now pushadvantage of the computer in the design and manufacture of with a project engineering and their products.

first instance with the obvious not just the bits such as pipefront runners such as the big oil, chemical and engineering groups) on the basis that the results will be available to all UK industry.

are required to make financial that will indicate staying power.

There are groups at the centre covering the process industries, mechanical engineering and production services, consultancy. and servicing them all. a basic effort is going into electronics (mainly printed circuit board design) Hammond, "the industry is in the main able to take care of its own problems."

One of the centre's recent successes has been PDMS (pipe design management system), jointly developed with Akzo Engineering and Isopipe and now marketed by Compeda.
Companies using the system
include George Wimpey. BP
Chemicals and Westinghouse

Using PDMS, a designer seated at a terminal can build a complete three dimensional picture of the intended process plant on the screen. The information is held in the computer in such a way that design analysis. constructional drawings and information/lists can be produced as needed.

If, for example, during design the engineer suddenly needs a larger size of reactor vessel, he can insert it from the computer's component catalogue and the pipes will then re-thread themselves accordingly, avoid-

ing clashes.
Dr Peter Winter, who runs

ing the concept further forward graphics system-PEGS." The To do this, the centre will idea is to get to the totality of only undertake projects (in the computer aid in plant design—

work. Winter points out that in today's ultra-complex plant designs, much of the engineer's time is taken up not with design Although a certain amount of calculation but with the managefree advice is given, companies ment of large volumes of starting a project with CADC graphical and textual information. He maintains that a satisand manpower contributions factory final outcome is as much dependent on this paper as on the technical design itself.

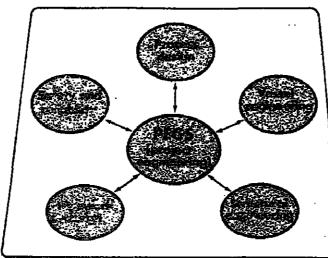
Starting point for PEGS is the piping and instrumentation schematic, which the designer builds upon the screen, From software group. Only a small the data generated during the effort is going into electronics production of the schematic. PEGS is then able to produce lists of equipment, lines, valves. instruments and other plant

The software also allows process data such as temperature and pressure to be incorporated into the database so that the effects of changes in these can be deduced by PEGS.

Vessel design

In the longer term, the work on PEGS at CADC aims to provide the basis for integrating all aspects of the plant design process. from flowsheeting through to material and project control. Ultimately, PEGS will start with the process design and embrace many of the CAD programs already developed such as vessel design, pipework isometrics, structure of the plant itself and will even include safety and reliability.

Of interest on the mechanical engineering side is the development of a system called Compass conjunction with Henry Hargreaves of Bury, Lancs, With keyboard and terminals the designer can produce all the ductwork for a heating and



CADC's ultimate view of process plant design by computer: most aspects will be dealt with via screen and keyboard.

building. The user can construct the building plan on the screen.

position ductwork components drawn from the computer's store, guide the duct runs along the necessary routes and finally instruct the system to autodimension drawings. The completed scheme can be

viewed from various angles and parts of the scheme can be "zoomed in" for detailed viewing. Plotters produce paper

In manufacturing, the centre is able to offer a screen-based (graphical numerical control), studies, it produces paper tapes for a 314848.

ventilation system within a variety of NC machines and is available on a bureau basis at Counting House (Bury St Edmunds) and Delta Metal (Birmingham). Other systems allow complex surfaces to be examined (Polysurf) and estimating to be carried out on turned parts.

Many of these systems can be tried out at the centre by com-

panies will small budgets. More recently CADC has set up a consultancy service which

will carry out formalised feasibility studies for clients, with some costing. Sales of CAD systems by the makers are growing at 40 to 50 per cent a year, and the idea is to help potential system for programming the users construct bench mark machining of parts. Called GNC tests and carry out cost benefit (graphical numerical control).

Plain paper print system

A PLAIN PAPER print system which allows hard copy prints to be generated from the input to screen-based graphics displays has been put on the market by Riva Terminals of Ascot, Berks (03447 5193)

Known as Frintagraphics, the

BANQUE NATIONALE DE PARIS

SOCIÉTÉ GÉNÉRALE

WOOD GUNDY LIMITED

system consists of a small box of electronics employing a Z80 microprocessor, wired into the input line of the display terminal. A third port connects to the printer.

A number of pin-addressable printers have already been interfaced to Printagraphics and users should be able to select a printer to suit their

Dependent on the source image and the printer, used copies can, it is claimed, be taken in seconds. Price is between £800 and £2,000 depending on the

Cable measuring

A CABLE measuring meter, designated model HGD, which can measure wires, cables or other flexible materials up to 2 ins diameter and to a length of 9,999 ft is now available from Eraser International.

The meter uses tension springs and is. therefore, selfadjusting. Steel rollers measure the material as it passes through the meter. The meter is 12 x 7 x 7 ins. More from Eraser at

New leaflet

DUNSTABLE - BASED Kay Pneumatics (maker of the Design Award winning Power Logic range of spool valves) has added an A4 format leaflet to its catalogue. This describes the range of logic elements available from the company's factory, and also lists stockists. Copies from Kay's sales office at London Road, Dunstable, Beds (0582 609 292).

Digital anemometer

A portable digital anemometer has been added to the range of products from Power Instruments, PO Box 432, London NW4 (01-202 6095). The company claims that the in-strument is ideal for balancing heating and air conditioning or in laboratories to control fume exhaust or cooling air. Price is £215 plus VAT.

and liquid extraction could industrial and other laboratory applications, says the

Lidex Corporation of Israel. Professor Michael Cais, pictured above, scientific managing director of Lidex and his col-

for medical diagnosis, a new claim that their "Pressomat" technique for immunoassays can carry out separation of very small particles from liquids in

nology, Haifa 32000. Israel tel

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Stereo sound by Grundig

GRUNDIG, THE West German electronics group, has plans to introduce televisions with stereo sound next year.

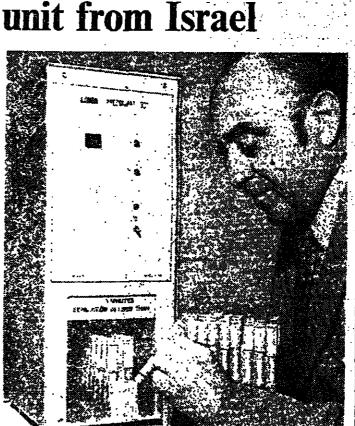
The new television will be able to produce true stereo sound from stereo video recorders and video disc players which are also expected to be launched some time next year. At present, television broad-casts are mono only but the

signals to give a stereo effect. The company says that the elevision sets can be modified to receive stereo broadcasts when they begin in the UK. However, that seems to be a long way off because neither the BBC nor the IBA have given any firm commitment about stereo sound broadcasts for television in the near

isions have already started in West Germany and Grundig says that about half its television sales are for the stereo sound versions.

Also next year the company is to enter the portable video recorder market. The system will use a 1-inch compact video cassette which is slightly larger than the familiar audio

Pressomat medical



THE 3M 9136 desk-top digital model for facsimile trans-

mission; designed and priced for low-volume users.

less than three minutes without using centrifugal or decanting Lidex is based on the campus of the Israel Institute of Tech-

ring Tom Allison on 0904 36440

These securities having been sold, this announcement appears as a matter of record only.

RAPADA

\$16,000,000

Rapada 1981 Oil and Gas Program

A Texas Limited Partnership

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October, 1981

\$300,000,000

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Particulars relating to the Notes are available in the Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including November 2, 1981 from the brokers to the issue:

Cazenove & Co.,

October 19, 1981

OTL give voice to Information Management

And I.M.P. from OTL will be the talking point at this year's I.B.S.)

Information Management Processor (I.M.P.) gives a new dimension to information management. The unique dimension of integrating voice with text, data and graphics within an office automation system.

Come and talk to us, and when you leave, you will talk amongst yourselves about I.M.P. from OTL



Stand No. 566, National Exhibition Centre, Birmingham, England. 20-29 October 1981.



Grundig sets can process mono

Regular stereo sound tele-

compact cassette

Precision balances

TWO electronic precision balances for use in limited weighing ranges have been developed by Mettler Instru-ments (CH 8606 Greifensee, Switzerland). The top loading scales have respective ranges of 0-200g (Mettler PC220) and 0-2, 100g (Mettler PC2200). Activation of a control bar converts the PC 220 into a milligrain balance and makes the PC 2200 readable down to 10 milligrams.

Density monitor A CONTINUOUS density moni-

or for non-critical solutions in the chemical industry has been developed by Laboratory Impex of Lion Road, Middlesex. Designated the LB365, the instrument uses a non-contracting system to determine the density of solutions, suspensions or slurries. A technical specifica tion is available from 01-891

Technical authors INDUSTRIAL Handbooks 165, High Street, Lewes, Sussex, (07916 6464) which specialises in the writing, illustration and production of technical publications, has produced a new publi-cation describing its services

and entitled Authors to Indus-THERMOCEL

BUILDING AND CIVIL ENGINEERING

Prefabs for the eighties

BELLANS IT the dearth in (competing serectly with tradi-traditions) baileting metarials tional and timber-frame con-end a die need to replace tractors) in mid-1980 for 86 and on, and it is widely acknow minent timber-framed bunga-land on, and it is widely acknow with a life expectancy of blightieg destrayed houses dur more replacement prefals on ledged by sociological surveys lows, with a life expected a specify placify wan, and started work on environment (for any one at any temporary solution that a change in domestic at least 60 years, temporary solution that a change in domestic at least 60 years, temporary solution that a change in domestic at least 60 years, temporary solution that a change in domestic at least 60 years, temporary solution that a change in domestic at least 60 years, the component of the cipated life was ten years. 12 menth contract period) but Yet, in towns and cities completed the entire project in

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> ons

throughout the UK many of just half the requisite time matter of weeks while their these immediate post-war dwel- by June this year. still inhabited. Two extant examples are in up market Parsons Green London SW6, facing £100,000 plus homes occu-

Nottingham City Council existing building eyes had an entire estate of prefabs until six years ago, when Hallers disturbance lan Grunp's Volumetric Housing arm "instant homes" One of the prime joy instant homes. One of the prime joys of the tribe demolition system is that Hallam's proand replacement of the first of gramme aims to cause the least to build home to build home.

Secured a deal which the prime joys of the controlled factory conditions.

This pre-construction at Hallam's factory allows the company to build home. secured a deal which by today's order books, proves that Hallam solved the authority's

The 1975 success spurred Hallam into tendering again roots are important.

A further phase of 109 dwellings has now been awarded by the council whose satisfaction with the Hallam expertise pied by merchant bankers, should be noted by other stockbrokers and the like: authorities contemplating their existing building eye-sores.

the occupiers of old prefabs. In many cases, these people are well beyond middle age, and include a lot of elderly persons to whom deeply entrenched

BY DEBORAH PICKERING

won, and started work on environment (for any one at any November 1 last year (under a age) produces high tempera-12 menth contract period) but tures on the stress scale. Tenants are rehoused for a homes are being replaced with 1980s relinements and enhance-

> The two-bedroomed, sitting room, kitchen, bathroom, store room, replacements are completely factory built—in other words, space-age prefabs. Plumbing, central heating systems, electrics, sanitary ware and kitchens are all fitted, also under controlled factory conditions.

age of site labour. More vital materials and equipment - and potential vandalism on site are now past horrors.

SPANDREL Orbits Structures of Glenrothes says this is the world's largest temporary

structure. Fabricated from 42 miles of heat treated aluminium extrusions covered with a

wind and waterproof membrane it housed the Offshore Europe 81 exhibition in Aberdeen,

attended by over 30,000 visitors and some 800 oil industry exhibitors.

ledged by sociological surveys lows, with a life expectancy of

These are lifted by crane-in two balves and holted to the original footings. Exterior brickwork clads the gables, roofs are tiled with the excel-Marley Modern product. lent and the front and rear walls have already been clod with plastic boarding (overlapping like the timber on a clinkerbuilt boat) at the Hallam factory.

More room

Occupiers actually gain a bonus in floor space within the new homes but, Hallam says frankly, will have to spend a little time revitalising their pre-determined programmes, garden plots. Most important regardless of weather or short- of all, they go back home to where friends and neighbours have already created a com-munity which, at their time of life, they are determined to

Wimpey at home and away Gleeson's WIMPEY HOME AND AWAY Nechells, Birmingham, under an

£300,000 order. BENIN, IN French-speaking West Africa, is to have road and complex development at Save. under a £12.6m contract which International has received from process plant parking, maker Abay SA of Brussels. A to This will be financed by British loans backed by an ECGD line

Wimpey will build 47 km of estate roads, some 580 culverts, 120 drop ditch structures, associsied storm trenches as well as excavate for and lay 134 km of irrigation pipelines. The company will also provide 34

of credit.

This contract is part of a £116m project for which the contractor supplying process pey (Nigeria).
plant. The sugar complex is Work started being developed for Societe ago on the project which calls Sucriere de Save, owned by for the provision of an overlay Nigeria, Benin and Lonrho, and is financed by Britain, France Ikeja 10 Shaguma section of the is linanced by Britain, France

and Belgium. George Wimpey's Birmingham odice is to build a three- £6.174m, and the scheme is due storey extension to Foseco Inter- to be completed early in national's building in Long Acre. August next year.

This will have an insitu relaforced concrete frame and plate floors, and the building faced in brick cladding. Part of the

ground floor is reserved for car A two-storey office and amenity block at Dalton Street.

Hull, for the City of Kingston upon Hull comprises a £276,000 jub for Wimpey UK Construc-tion. Wimpey will undertake the design and supervision of the building using a steel frame on concrete raft foundations.

SHARING THE task of building an expressway for the Federal Ministry of Works, Lagos, Nigeria, is Wimpey Lagos, Nigeria, Belgian company is the main International and George Wim-

Work storted a few weeks Lagos-Ibadan expressway Value of this contract is

Major awards for Monk

ABOUT \$15M'S of new work ing drainage and providing bothas been announced by A. Monk and Co., which is to carry out variety of undertakings throughout the UK.

Bulk of the total is the De-£14.5m contract for the construction of the AISO Ulceby

to Crismby trunk road.
About 9.1 km in length, the route extends from a point east the western outskirts of construction with traditional concrete frame at the Kings-Grimsby. It will be a dual two-brick walling and cladding mead Shopping Centre, Farnlane road with standard 7.3 above. metre carriagoways, 3.5 metre

Also involved are side roads NEW CENTRAL office in Lon-

hox culverts and a sicel struc- chemis, says Lesser.

Earthworks call for 400,000 cubic metres of fill and Im cubic metres of chalk. Rigid corriage war construction has been ac cepted for the trunk road and slip roads, while the link road at Manton Lane, Bedford, is to and side road realignment will be of flexible construction. Completion of the DoT contract is expected to be in the

au!umn of 1983. British Rail eastern region has accepted a £33,000 contract for the re-alignment of Sher burn curve which involves the construction of a single track

railway embankment incorporat-

tom ballast.

At Immingham Dock, Monk will carry out rehabilitation of numbers 2 and 3 quays for the British Transport Docks Board. partment of Transport's (north Value here is \$274.000 for coneastern road construction unit) crete paving to the quay, relay-£14.5m contract for the con- ing of railway tracks and incorporating drainage.

Another project, worth £190,000, is a design-and-build Wet Separation Plant for Uniof Harborough on the B1210 to chem Chemicals on insitu-bored the Pyewipe industrial area on pile foundations, of steel frame ments to build a superstructure

interchanges don for Lesser Design and Build near Stallinghorough and Great has opened at 36 Hertford, WI, with Sir Robert McAlnine Pro-Coates, and a single carriage- which will fulfil a dual role way link to a roundabout on that of meeting the growing ment contractor. Fourteen structures comprise field for a combined and coneight road bridges, including struction resource, and further one over the rollway, two over- improve the already close workbridges, on underpass, two r.c. ing relationship with existing

MAJOR WIN in a batch of new work worth around £10m to Gleeson is the Department of Transport's £4.2m award for a

two-year job tying in with current works at Bullington Cross. Work comprises the addition of a second carriageway on the south side of the existing A303 over a length of 3 km to meet ongoing operations at Bullington Cross, and the construction of 4 km of new dual two-lane trunk road all in either rigid or Lexible construction.

One all-movement and one limited - movement grade separated interchange are to be provided with 1.5 km of side road works. The structure in-volves three bridges over side roads and one farm underpass all in reinforced concrete.

Northumberland · County Council wants £2.2m's worth covering 5.6 km of single carriageway, flexible construction, at Belford by pass, London Edinburgh-Thurso trunk Road

The company will provide advance factories at the Rising Sun site, Blaina, Blaenau, Gwent, under an £848,000 award from the Welsh Development

Civil Engineering arm has also been awarded a contract (around £4m) to construct Stage development of Shalford Treatment Works for the Thomes Water Authority, southern division.

Laing Management Contracting has awarded M. J. Gleeson (Contractors) a scheme worth just over £1m for ITC Pension Trust and ITC Pension invest-

Other projects are a fim-plus verges and 4.5 metre central Lesser in London sub-structure of a major shapping development scheme at North End Croydon for S! Martins Property Investments ject Management as manage-

Sheffield division of the company will construct Phase 2 accommodation sheltered Chancet Wood, Sheffield, for the Citr's Metropolitan District under a £238,597 award.



Coup for

FIRST MAJOR export order to fabricated at Bridge's new £26m Darlington factory comes on stream in Jan-

This Trafelear House company has won a £5m deal for the design, supply, fabrication, delivery and erection of the prestigious sixth of October bridge extension in Cairo.

Cleveland's project covers the section from Ghamria to Ramses Square, and the bridge runs through an immensely congested area. The company says that the steelwork is particularly intricate because of traffic inter-sections and railways.

It will carry out the job with Arab contractor, Osman Ahmed Osman, with the latter undertaking the civils and certain erection aspects.

Financed by a loan supported by ECGD for Cleveland, the scheme is scheduled for completion in two years.

Drains scheme

THE CONSTRUCTION of a rising main, gravity sewer and storm overflow in the new Underhill Main Drainage scheme for Weymouth and Portland Borough council is worth 11.4m to Bovis Civil Engineering.

Work on this two-year project comprises two sections of gravity main serving the RN Dockvard area. Centre Town and Chiswell districts of Portland, and a ductile iron pumping main following the line of the Chesil Beach causeway which links the Isle of Portland to Wyke Regis on the mainland.





for Costain

Over £9m

IMPROVEMENT OF aircraft and passenger facilities at Heathrow Airport's Terminal 1 are to be undertaken by Costain Construction under a contract worth £92m. -

Work starts now on increasing accommodation for wide-body aircraft at the terminal's Pier 3. providing four aircraft stands at the south side which will he capable of dealing with these large aircraft.

These expansions will also meet the requirements of a fleet of Boeing 757 aircraft which British Airways plans to introduce in 1983.

The pier is being widened with new gaterooms to serve a medified layout of aircraft stands, and the additional width will allow for two, pairs of moving walkways. Accommodation for check-in, transfer and security search procedures is provided for in the pier complex.

Structural steelwork type construction is called for, with precast concrete cladding and roof units formed in aerated con-Mechanical ventilation is provided at first-floor level and gaternoms will be air-cooled. Work will last for just under two years, including the erec-tion of a temporary pier prior to the start of permanent works and its subsequent removal.

1 awse tops £6m

WILLIAM TAWSE, part of Aberdeen Construction Group, struction of ash pipelines at has secured new work well in Cockenzie power station for the excess of £6m, including a major South of Scotland Electricity award from Fife Regional Coun- Board (£0.23m); the River Dee cil for the new Thornton by- abstraction scheme and surfac-

pass at about £41m.
The company is also to construct the east taxiway at (combined value about £0.42m); Glasgow Airport for the BAA and two schemes for Highland at a value of just under £1m. Regional Council, the Rosskeen and a new quay for the Lewis bridge improvement and coastal Offshore construction yard at protection at Scrabster (com-Stornoway worth about £im. bined value £0.60m).

French Kier Other jobs include the con- job for Texas

A NEW manufacturing complex be built by French Kier Construction under a contract worth £3.8m awarded by Texas Instruing of Muchalls carriageway for ments Inc. Grampian Regional Council

This consists of three main blocks (namely a five-storey production building), canteen block and warehouse block, all together covering about 18,000

CONTRACTS AND TENDERS

THE SOCIALIST PEOPLE'S LIBYAN ARAB JAMAHIRIYA **MUNICIPALITY OF BENGHAZI**

BENGHAZI MAIN DRAINAGE PROJECT PHASE 2 CONTRACTS

INVITATION OF TENDERS FOR CONTRACTS 200A (2)

The People's Committee for the Municipality of Benghazi invites tenders from experienced companies for Contract 200A (2) of the Benghazi Main Drainage Project. The work to be executed under this contract is generally as follows:—

Contruction of approximately 24 km of foul and stormwater sewers, lateral and gully connections ranging from 150 mm to 2,000 mm diameter. Construction of approximately 3 km of pumping main ranging from 300 mm

diameter to 1,600 mm diameter. 3. Construction of manholes, gullies, inspection chambers and ancillary chambers. Construction of pumping station GT13 approximately 17.0 m x 11.0 m x 10.3 m deep together with associated generator house and gate house on piled foundations, chambers and site works.

Construction of pumping station SW11 approximately 19.0 m x 11.0 m x 11.0 m

Construction of pumping station 8.3 m deep together with associated generator house and gate house on piled foundations, chambers and site works. Supply and installation of all pumping plant and screening equipment at pumping station GT7, GT13 and SW11 together with all electrical installations and control

Supply and installation of standby generators at the two generator houses together with all associated equipment.

Documents for the submission of tenders, comprising conditions of tender.

General specification, form of tender, particular specification, geotechnical appreciation, bill of quantities and drawings may be obtained from the tenders section of the Municipality of Benghazi on payment of 200 Libyan Dinars which shall not be refunded to the tenderer. Tenders shall be addressed to: The Secretary of the Central

Tenders Committee, Benghazi.

Tenders shall be enclosed in a healed package marked: Tender for Benghazi Main

Drainage Project - Phase 2 - Contract 200A (2). The package shall bear no name or other mark indicating the sender. A covering any tender submitted without such covering letter will not be considered. When submitting letter mentioning the contents of the sealed package shall be attached to the tender and any tender submitted without such covering letter will not be considered. When submitting a tender the tenderer shall provide a preliminary guarantee deposit in the sum of 10,000 Libyan Dinars which will be refunded to the tenderer if his tender is not accepted. The tender shall be valid and binding for a period of six months from the date of opening of the tenders. Tenders shall be delivered as above at or before 12,00 noon on

opening of the tenders. Tenders shall be delivered as above at or before 12.00 noon on 12th December, 1981.

CENTRAL TENDERS COMMITTEE FOR BENGHAZI MUNICIPALITY

THE SOCIALIST PEOPLE'S LIBYAN ARAB JAMAHIRIYA

MUNICIPALITY OF BENGHAZI

BENGHAZI MAIN DRAINAGE PROJECT

PHASE 2 CONTRACTS

INVITATION FOR TENDERS FOR CONTRACT 204A

The People's Committee for the Municipality of Benghazi

Benghazi Main Drainage Project

The work to be executed under this contract is generally as follows:-

- Construction of approximately 82 km of foul and stormwater sewers. Lateral and gully connections ranging from 150 mm diameter to 1,300 mm diameter.
- 2. Construction of manholes, gullies, inspection chambers and ancillary chambers.
- Construction of pumping station GT2 approximately 23. 0m x 14.5 m x 9.0 m deep together with associated generator house and gate house, chambers and site
- Supply and installation of all pumping plant at pumping station GT2 together with all electrical installations and control gear.
- Supply and installation of standby generator at the generator house together with all associated equipment.

Documents for the submission of tenders, comprising conditions of tender.

Conditions of Tender

Conditions of contract, general specification, form of tender, particular specification, geotechnical appreciation, bills of quantities and drawings may be obtained from the tenders section of the Municipality of Benghazi on payment of LD 200 Libyan Dinars which shall not be refunded to the tenderer. Tenders shall be addressed to: The Secretary of the Central Tenders Committee, Benghazi.

Tenders shall be enclosed in a sealed package marked: "Tender for Benghazi Main Drainage — Phase 2 — Contract 204A."

A covering letter stating the contents of the sealed package shall be attached to the tender, and any tender submitted without such covering letter will not be considered. When submitting a tender the tenderer shall provide a preliminary guarantee deposit in the sum of LD 10,000 Libyan Dinars which will be refunded to the tenderer if his tender is not

The tender shall be valid and binding for a period of six months from the date of opening of the tenders. The tenders shall be delivered as above at or before 12.00 noon on 12th December, 1981.

CENTRAL TENDERS COMMITTEE FOR BENGHAZI MUNICIPALITY

Senior positions at Nat West Bank

that NATIONAL WEST-MINSTER BANK has restructured its international banking division, three senior interexecutives been appointed to the corporate services ment: Mr Bob Currie, who has responsibility for aerospace, industrial and shipping sections, Mr Andrew Hassall, who takes overall charge of syndications, Johnston. cash management sections and Mr Hugh Jones who will be responsible for development projects and energy and natural

resources sections.
Mr Currie and Mr Jones were previously senior managers in corporate financial services and Hassall was senior vice-

America, New York.
Mr Ted Edwards has been appointed senior international executive, London office, North America and Mr Reg Sumpster, senior international executive, UK region.

Mr John W. G. Forbes has been appointed a partner and vice - president of BOYDEN ASSOCIATES INC.

Mr Leslie Layton has been appointed managing director of CARSON OFFICE FURNITURE. part of the Twinlock Group. He was sales and marketing director G. A. Harvey Office Furniture.

Mr John Taylor has been appointed sales and marketing director of the PRODUCTS GROUP. VINE succeeds Mr Phillip Davey wh has joined Harveys of Bristol as sales and marketing director.

Mr J. C. Oscroft has appointed a director of CARTER, WILKES AND FANE.

Mr Frank Ferguson has been appointed managing director of BRACOL PRODUCTS.

Mr Michael J. Hermann bas been appointed commercial director of the industrial division of PHOENIX TIMBER.

AIMS OF INDUSTRY has appointed three council mem-bers. Mr Kenneth McAlpine, Lord Renwick and Mr C. W.

Mr Brian K. Pettit has been made managing director of TIGER EUROPEAN FINAN-CIAL SERVICES, a part of Tiger International.

Mr Nicolas Paravicini has been appointed Deputy chairman; Mr Hans Rieppel has been made managing director and Mr Neil Campbell becomes a director of SARASIN INTERNATIONAL

Mr Arnold J. Grayson has been appointed director of research and development in the Evening Mail succeeds Mr FORESTRY COMMISSION in Spencer-Crow as director and succession to Mr David R. general manager of this division. and development

COMMONWEALTH DEVELOP-MENT FINANCE is to appoint Mr P. J. Dohrn as managing director on the retirement of Mr D. F. Pearl on Merch 31.

Mr Dennis Bexson has been appointed director of personnel,
PLESSEY ELECTRONIC PLESSEY SYSTEMS. He joins from the Consulting Group where he was partner and

Mr George Woodberry, executive director of Mint Security, has been appointed to the board of SECURICOR INTER-NATIONAL.

Mr T. I. McClymont has been appointed managing director of COLE ELECTRONICS, a subsidiary of the Cole Group.

SHEPHERD CONSTRUCTION and Mr George E. Scott as directors.

Mr Alan Walker has been appointed commercial director and Mr John Spencer becomes works director of the GILLSAN COMPANY, a member of the United Spring and Steel Group.

Sir Alan Campbell will succeed Sir Donald Sargent as chairman of the SOCIETY OF PENSION CONSULTANTS in December. Before his retirement from the Diplomatic Service in 1979 Sir Alan was deputy under secretary of state, Foreign and Commonwealth Office, and then ambassador to Italy. After his retirement he was foreign affairs adviser to Rolls-Royce and be is a director of the National Westminster Bank and other

Mackay, Mr L W. Knox, and Mr Kininmouth North America.

the Evening Mail, Slough, a division of WESTMINSTER SECURITIES, a wholly-owned PRESS, will succeed M. Neville substitution of A. Sarasin and Cie, Rhodes as director and general PRESS, will succeed M. Neville manager of the Northern Press, South Shields, who has resigned. Mr Gerald M. Hughes, currently advertisement manager of the Evening Mail succeeds Mr

* Following the decision of Mr David R. Wheeler has been director Mr Peter A. Coles to appointed managing director of retire in May 1982 the council POLYTOP PLASTICS, a subsidiary of McKechnie Brothers.

*

Derek P. Gregory as director-designate from January 1. Dr. Gregory has been for 11 years vice-president, engineering research, at the Institute of Gas Technology in Chicago, U.S.

> Mr John P. Friebe, group managing director of STOD-DARD HOLDINGS, has DARD broadened his group role to become executive chairman of Stoddard group Templeton Car companies Templeton Carpets and Templeton Spinning. Mr I. F. Presly continues as managing director of Templeton Spinning, but Mr A. J. Lindsay, who was chief executive of Templeton Carpets when the company merged with Stoddard, will now rejoin Guthrie International. Mr T. W. A. Wright joins the Templeton Carpets board, and Mr A. Remison, group company secretary, has joined the board of Douglas Revburn and Co.

Sir John Wills has been appointed a member of BARCLAYS BANK'S Bristol local board. Mr Gerald Thorpe has been appointed assistant local director of Barclays Bank's London north-western district.

Mr Robert Phillis has been appointed managing director of CENTRAL INDEPENDENT TELEVISION, the company which will provide ITV pro-grammes in the east and west Midlands in the new franchise ing director of Independent Television Publications, jointly owned by the 14 independent television companies, and whose principal publication is the TV Times Magazine.

The following appointments have been made within the KININMONTH INSURANCE GROUP: Mr J. W. Kininmenth THOMAS COOK TRAVEL- has been appointed a director of LERS CHEQUES has appointed P. W. Kininmonth (Holdings) to the board: Mr W. S. Thomson, and of Kininmonth Reinsprance Mr J. M. Down (a director of Brokers, and Mr K. L. Leaney Thomas Cook Inc, U.S.), Mr T. C. has been appointed a director of

been elected president of the NATIONAL ASSOCIATION OF PENSION FUNDS to succeed Mr George Ross Goobey.

SOARD MEETINGS

DIVIDEND & INTEREST PAYMENTS-AGB Research 3-59

1963 E6.6875

TOMORROW
COMPANY MEETINGS—
Apax Properties, 243/247, Pavilion Road, Stores Square, SW. 12.00
Cpital and National Tst., P & O Bidgs., 122. Leadenhall Street, EC, 11.15
Scottish and Mercantile Inv., Winchester House, 100. Old Graad Street, EC, 12.00
Stoodstrd Hidgs., Glenpatrick Works, Elderslie, Renfrewahre, 12.00
BOARD MEETINGS—
Plaals:

Ductile States
Medinister
Peachey Property
Saga Holidaya
Interins:
State Duties Inv. Tet
Lawrence (Walter)
Lilley (F. J. C.)
DIVIDEND & INTEREST PAYMENTS—
Brickleys Bank 10.5s
Blocklers 1.93p
Jacobs (John I.) 0.7e
London and Liverpool Tst. 1.2p
Newbold and Burton 1.4s
Parkheld Foundries 0.525p
Scottish and Mercantile Inv. Ord. & A Ord.
5.5p

WEDNESDAY OCTOBER 21
COMPANY MBETINGS—
Christie-Tyler, Angel Hotel, Cardiff, 12.00
Electronic Macrine, Grazz Eastern Hotel, Liverpool Street, Ec., 12.00
Liverpool Street, Ec., 12.00
Liverpool Street, Ec., 12.00
Liverpool

Jessel. Toynbee
London Brick
Smith St. Autyn
Sun Life Assirance
Telephone Rentals
DIVIDENO & INTEREST PAYMENTS—
Allance Tst. 3.25p. 4ppfl. 1.4pc. 5pcfl.
1.75pc. 4lapcfl. 1.4875pc
Apax Properties 1.3p
Brickinghamshire Var. Rate 1962 55.500
Phillippines (Rep. of) Fits. Rate Notes due
1986 \$424.14
Provident Financial Group 2.42p
Sweden (Kingdom of) Fits./Fixed Bds. due
1991 \$241.98

1991 \$241.98
THURSDAY OCTOBER 22
COMPANY MEETINGS—
Christy Bros., 171, Broomseld Road.
Chelmsford, Essex, 12.00
Danks Govertoe, Station Hotel, Dudlay,
West Midlands, 12.00
Gresham Invest, 15t., Sarrington House,
Gresham Street, EC, 12.00
Moondelph Group, Leigh Hoese,
Inglay, Pudsey, West Yorkshire, 3.00
Newmark (Louis), 145;145, Greet Portland Street, W. 12.00
Theory, Mermald House, 2, Puddle
Dock, EC, 11.00
Dock, EC, 11.00
Gresham Gresham
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Oct 19-23

Oct 20-23

Oct 21-27

Nov 3-7

Free State Gedald Low (Wm.) McKechnie Bros

Pressac Stevilles
Ramar Textiles
Sponcer Gears
Transvaa| Cons.
Wellow Gold

5 Sp Wells Fargo 48 cts.

n Trading 5 1.5p

Assam Traung a 1-39
Blue Circle Inds. 5-759
Blue Circle Inds. 5-759
Diems Photographic 2 1787\$9
Downy Group 2.80
Huar Corp. 20 cts.
Heath (Samuel) 199
Holt (Joseph) 2p
Ladbroke Group 3.6039
Longon United Invs. 49
Metconcrete 1.559
Motograph Dh. 3*pc
Quick Cit. and J.2 0.539
Wholesale Fittings 3.0259
Ymys Mon-isle of Anglesey Var.
1963 56.887\$

Mr Michael Rowe, formerly director-marketing of TALBOT is appointed director-integration and franchising, responsible for the integration of existing Pengeot and Tarbot dealer net-works in the UK and the future appointment of retail dealers. Mr Tudor Evans is appointed Talbot director-marketing, and will be responsible for all marketing activities. Both Mr Rowe and Mr Evans are located at Ryton. In addition, the new position of director—Peugeot and Talbot export division is that of Mr J. M. Pierre Fressard. who was formerly managing director of Peugeot Antomobiles UK personal export sales. Mr Frossard is located in Park Lane,

Mr Roger S. Pratt has been appointed to the board of FIBRENYLE. The company's operational activities have been reorganised into two divisions, Beverage and Custom Moulding, with the following executives: Mr R. N. Bradford, director-incharge, Beverage: Mr R. S. Pratt, director-in-charge, Custom Moulding: and Mr R. A. Scales, sales director, Custom Moulding. Mardon Packaging International is the parent concern.

Mr D. R. Davis and Mr J. A. Shaljean have been appointed chairman and managing director respectively of CONTINENTAL LIFE, a new company owned jointly by Continental Corporation of New York and Reed Stenhouse and Partners. Other directors of Continental Life are Mr J. M. Cole, Mr J. B. Devine, Mr W. F. Gleason, Mr W. T. Green (general manager and secretary), Mr J. D. Loudon and Mr J. H. Lovnes.

Mr Nicholas A. W. Wheatley has been appointed group finance director of PATERSON JENKS, based at High Wycombe.

Dr E. A. Kellett has become director of the BRITISH GLASS INDUSTRY RESEARCH ASSOCIATION. The post had been vacant following the retirement of Mr Charles Thorpe.

Mr Denis Bulman, Texaco director of government relations, is to take early retirement and will become the private sector's manager for the Tyneside enterprise zone, a new concept by which the private sector will be Mr Max Lander, joint senior given incentive to invest in Mr David B. Spencer-Crow, partner of Duncan C. Fraser and certain specific areas of the UK.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last

East Rand Gold and Uranium May (Norman) Selincourt Spiere Inv Tat DIVIDEND & INTEREST PAYMENT American Express Intl. Finance Corp. Gtd Fitg. Rate Notes due 1982 \$85.48 Anglo American Corp. of South Africa Anglo American Co Notes 2 apc Argyll Foods 1.5p Brainmer (H.) 2p New Newmark (Low), Reardon Smith Line Con.

1.750
Sedgwick Group 2.250
Sedgwick Group 2.250
Sharpe (W. N.) Ord, and A Ord, 8.50
iktoo Ord, and Drd, 10.5 cts
Waspo Finance Corp. 0.6250
SATURDAY OCTOBER 28
OV/JDEND. 6: RNTEREST PAYMEN
Cardin 135c Red, 1965 Stope
Dislorma 7509. 2.450c
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Dislorma 7509. 2.450c
Paradional Stores Let, 21, 25,
Paradional Sto

FRIDAY OCTOBER
COMPANY MEETINGS-Haynes Publishins, Manor Hotel, Yeovil, Somerset, 12.00 Howard Stattering, George Ins. Epsom Road, Morden, Surrey, 10.30 Trafford Carpets, Mosley Road, Trafford Park, Menchester, 12.00 BOARD MEETINGSals: wised Electronics

DIVIDEND & INTEREST PAYMENTS

Camellia Inva. Sp Canadian Pacific Enterprises 28 cis. Canadian Pacific Enterprises 28 cis. Canadian Sank of Australia (Loor Res.) 10 cis. Pl. 20c Inverpordon Distillers 1.5p

Investored industrial 10
Mercary Money Market Tel. Ptg. Pf. 14p
National Westminater Phance Ged Fitg.
Rate Notes 1992 \$427.32
New Central Witwatersrand Areas 65 cs.
Newmark (Long) 76
Reartion Smith Line Ord. and A Ord.

Dioloma 7pcPt. 2.45oc International. Stores: Let. 21, 35, 33 pp. SUNDAY OCTOBER 25 DIVIDEND & INTEREST PATRONIS-Bankers: Tet. New York Corp. 50.4625 British Invest. Tet. Db 20pc Dass Development Corp. 4 cus. Exchaquer 11oc 1991 State Macpherson (Donald) La. State Macpherson (Donald) La. State Manufacturers Hanover Corp. 65 cts.

Chinese airmen to visit Britain

A TEAM of senior Chinese air force officers will visit Britain on a fact-finding mission from October 25-31. The delegation will visit RAF College, Cranwell, and see

nearly every aspect of RAF training. It is hoped that some of the officers will be able to fly in British jet training

Airport's trade rises by 30%

THE EAST Midlands airport at Castle Donington has increased its turnover by nearly 30 per cent in the past financial year, to just more than Lim. Not trading profits rose by almost 10 per cent, to £1,104,000.

Mr Eric Dyer, alreort director, said that in a year plagued by difficulties for industry and commerce the airport had once again inmed in records for traffic increases and passenger growth. He forecast that this year would again show growth in business activity.

Butterfly goes into decline

THE FUTURE of Britain's most endangered butterfly looks bad. The World Wildlife Fund said yesterday that the population of the heath tritillary has declined beyond even the most pessinistic estimates made less than a year

A survey conducted in 1980 concluded the bright orange-brown butterfly would become extinct in Britain in a few years. Several of last year's 31 remaining colonies have been abandoned and the largest, in Kent, is much reduced.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

International Business Show (01-405 6233) London Fashion Exhibition (01-385 1200)

Motorfair (01-385 1200)

International Automotive Parts and Accessories

Trade Show—AUTOPARTAC (0494 41548)

British Marine Trade Exhibition (0927 28311)

Computer Graphics Exhibition (09274 28311) Oct 21-31 Oct 27-29 Electronic Test and Measuring Instrumentation Exhibition—TESTMEX (0822 4671) Model Engineering and Hobbies Exhibition (0455 Oct 27-29 Oct 28-Nov 8 Health & Safety at Work Exhibition (01-688 7788). Kensington Antiques Fair (04868 22562) New 3-6 Nov 5-10 International Domestic and Contract Textiles
Exhibition — DACTEX (01-572 2121) Nov 8-12 Nov. 10-11 Vending Equipment, Refreshment Services and Supplies Exhibition (0732 356444)
International Furniture Show (01-724 0851)
Caravan Camping Holiday Show and Mobile Homes Nov 10-15 Nov 12-22 (01-353 4000)
Times and Sunday Times Business to Business Nov 15-18 Nov 17-20 Computer Peripheral and Small Computer Systems Exhibition and Conference (01-643 8040) International Food Wine and Kitchen Exhibition Nov 25-27: Life and Exhibition (01-580 8881) OVERSEAS TRADE FAIRS AND

Olympia Conard Intl. and West Centre Metropole Centre, Brighton Bloomsbury Centre

Wembley Conference Centre Bingley Hall, Birmingham Wembley Conference Centre NEC, Birmingbam

Bloomsbury Centre Hotel NEC, Birmingham Earls Court Belle Vue, Manchester

Wembley Conference Centre

eg 32290

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International Flower and Horticultural Show (01-540 1101) (until Oct 25)
International Exhibition of Women's Ready-Made
Clothing (01-439 3964) (until Oct 21)
International Water Exhibition and Conference International Water Eximption and Contestant (01-272 4287)
International Security, Safety and Protection of Mankind and Property—EUROPROTECTION/EUROSECURITY (01-486 1951)
International Petroleum and Gas Exhibition (01-Oct 27-31 Electrical Engineering Exhibition (01-540 1101) Berlin.
Oct 28-31 International Sports, Swimming Pools and Leisure
Facilities Trade Fair (01-409 0956) Cologne International Engineering Exhibition (01-881 7688) Resins and Pigments Exhibition (0737 68611)

Dijon

BUSINESS AND MANAGEMENT CONFERENCES

(044385 2666)
Gower: Insolvency 1981 (01-240 5931)
Energy Business Centre: Energy Projects Information Conference (01-439 9021)
PPA: Team-Talks '81—for those in periodical publishing (01-937 8000) Thames Polytechnic: Starting Your Own Business (01-854 2030) ICCI: Focus on mainland Spain and the Cauary Islands (01-248 4444)

Dun and Bradstreet: More Effective Trade Credit Management (01-247 4377) Croner: Employment Law Update (01-942 8966) Institute of Purchasing and Supply national con-ference (0990 23711) AMR: Management Buy-Outs (01-262 2732) Local Radio Association discussion meeting (01-American Tax Institute: International aspects of U.S.-European Taxation (Paris (1) 256 3370) London Export: Nigeria—Future Programmes Sweet and Maxwell: The Law and Practice of International Finance (01-583 9855) IPS: Computer Purchasing (0990 23711)
Bath Chamber of Commerce: The New Industrial
Challenge (0225 60655) Gower: International Treasury Management (01-249 5931)
Oyez: Implications of change in the London Gilts and Money Markets (01-242 2481) European Congress for the Organisation of Finan-cial Institutions (Luxembourg 2 09 31) First World Congress on Management Develop-ment (0234 48338) IPS: Telecommunications—the Changing Market (0990 23711)
Gower: Offshore Workshop '81—Construction and Supply Contracts (01-240 5931)

MSS: Computer Appreciation for Managers/Users (0903 34755)
Oyez: Purchase of Own Shares and Accounting

Park Lane Hotel, W1 Connaught Rooms, WC2 Royal Garden Hotel, Wi

Polytechnic, SE18 69 Cannon Street, EC4 Albany Hotel, Birmingham

Kensington Close Hotel, W8 Royal Garden Hotel, W8

Connaught Rooms, WC2 Carlton Hotel, Cannes Churchill Hotel, Wi

Hilton Hotel, W1 Tower Hotel, E1 Beaufort Hotel, Bath

Waldorf Hotel, WC2 Royal Garden Hotel, W8

Café Royal, Wi

Cariton Tower, SWI

Royal Garden Hotel, V

Financial Times Conferences

Problems (01-242 2481)
Wm. Mercer: Employee Benefits in the U.S. (01-405

4343) Seatrade Academy: Ship Finance (0223

LONDON BANKING CONFERENCES

The Financial Times will be presenting four major banking conferences in London in 1981-82. These will cover the principal issues of concern to the international financial community and examine the best potential business opportunities.

RETAIL BANKING—A VITAL MARKET FOR THE 1980s

Royal Lancaster Hotel, London-November 30 and December 1, 1981

INTERNATIONAL FINANCE FOR DEVELOPMENT

Barbican Centre, London-December 1 and 2, 1981

Grosvenor House, London—December 14 and 15, 1981.

Inter-Continental Hotel, London—February 9 and 10, 1982 All enquiries should be addressed to:

The Financial Times Limited Conference Organisation Minster House, Arthur Street London EC4R 9AX

THE EUROMARKETS IN 1982

Telex: 27347 FECONF G

Chemical Bank World Headquarters

is now located at 277 Park Avenue New York, N.Y. 10172 (212) 310-6161

> CHEMICAL October 19,1981

WORLD STOCK MARKETS

by 30%	Companies and Markets	WORLD STO	CK MARKE	15		
A state of the sta	NEW YORK	1981 Low Stock 15	1981	CANADA 1981 1981 1981 1981 1982 1982 1982 1982 1982 1983	HOLLAND	241 147.Tokyu Corp 526 214 Toshiba 580 410.TOTO 495, 390 Toyo Seikan. 1,640 724 Toyota Moto 4,580 2,400 Victor 860 671 Wacoal 1,210 722 Yamaha 640 510 Yamazaki 378 272.Yasuda Fire. 705 497 Yokogawa B
incomplete in the second of th	NEW YORK	Oct. Oct. Oct. Oct. Oct. Hight Low	1981	234,5 163,5 MAN 166 122,4 Mannesmann 144,8 166 122,4 Mannesmann 144,8 282,5 220,0 Mercades Hig 302,5 337,8 281 Mataligessell 281 688 610,0 Muench Ruck 640 224 125,0 Preussag 205,5 181 162,8 Rhein West Elect 173,5 386 287,0 Rosenthal 315 311 219,5 Schering 275 269,0 22,8 Siemon 226,8 77,0 57,7 Thyssen 60 210 161,5 Varta 178,8 145,2 120,2 Veba 129,4 286,0 262 Versih-West 264 180,0 125,7 Volkswagen 126 FRANCE 1981 Oct 16 Prica Frs. 3,925 2,181 Emprunt 4,3 1873 2,181 10,950 5,700 Emprunt 72 1875, 6,810 5,289 2 655, CNE 32 2,811 519 370 Air Liquida 479,7 1275 560 Acquiraine 707,7 126 83,8 Au Printemps 114,5 588 390,0 BC 448 199,5 85,6 Bang Rothschild 199,5 1,275 560 Acquiraine 707,7 126 53,8 Au Printemps 114,5 588 390,0 BC 448 199,5 85,6 Bang Rothschild 199,5 1,233 858 BSN Gervais 1,148 1,995 85,6 Bang Rothschild 199,5 1,233 858 BSN Gervais 1,148 1,595 360,0 Club Mediter 491 633 340 CFAO 564 433 252 CGE 510,5 535 366,0 Club Mediter 491 633 340 CFAO 564 433 153 CSF (Thomson) 206,5 510 131,2 Cie Sancaire 144 420 236 Cie Gen Eaux 290,5 164,0 107,8 Cotumeg 118,5 93 31,4 Creusot Loire 45,5 93 31,4 Creusot Loire 45,5 93 31,4 Creusot Loire 45,5 93 31,4 Creusot Loire 56,5 106,5 126 pariter 33,30 120 65 Paribas 93 1,536 760 Dumez 12,251 519 525,5 Gen Occidental 433 120 65 Imetal 90 304 246 Lafarge 297,9 825 590,0 L'Oreal 1,330 504 246 Lafarge 297,9 825 590,0 L'Oreal 1,330 106 62,8 Pachiney 94,5 84,0 128 Pociain 155 187,8 Moct Hennessy 553 84,0 128 Pociain 155 187,8 Moct Hennessy 553 181 Radiotech 181 1827 44,00 Redoute 735 112 45,5 Rhone-Poulenc 122 143 151,1 Roussel-Uclaf 229 144,5 90,1 St. Gobalin 155 140, 355 Skis Rossignol 456 392,0 212 Suez 520 1288 655 Telemech Brandt 230 1286 77 Momen Brandt 230 129 167,2 Valso 167,2	4.15 2.10 Bond Hidgs 3.25 4.00 2.98 Boral 3.22 2.05 1.16 Bil'ville Copper 1.15 8.25 2.30 Brambles Inds. 2.55 8.08 4.20 Bridge Oil 4.30 16.75 10.30 BHP 10.30 0.40 0.15 Brunswick Oil 0.17 7.00 5.20 CRA 3.20 7.50 4.12 CSR 3.20 7.50 4.12 CSR 4.42 3.65 2.75 CastlemainoTys. 2.95 0.70 0.35 Cluff Oil (Aust) 0.64 0.52 0.25 Do. Opts. 0.60 0.50 0.75 0.16 0.16 0.16 0.16 0.17 0.10 0.97 Dounlop 1.07 4.75 2.85 Elder Smith GM 4.15 0.80 0.41 Endeavour Res. 0.42 0.80 0.44 0.40	3.7 2.80 Protea Hidgs 12.11 6.35 Rembrands 1.95 3.00 Ronnies 7.00 4.9 Rust Plat 7.00 4.9 Rust Plat 7.00 4.9 Rust Plat 7.00 1.05 3.25 SA Brews 19.75 19.00 Tigar Oats 1.57 1 4.00 Each Oats 1.57 1 4.00 Banco itau 4.21 2.80 Logas Amer. 5.80 2.12 Petrobras PP 1.70 1.05 Pirelli OP 1.95 2.05 Souza Cruz 7.50 4.90 Unio PP 1.70 1.05 Pirelli OP 1.80 4.50 Vale Rio Doce Trish Sea CETTY fares SEALINK passenger (fares across the Irish be increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to Hull rise from £14.30 to the increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to the increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to Trish Sea SEALINK passenger (fares across the Irish be increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to Trish Sea SEALINK passenger (fares across the Irish be increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to Trish Sea SEALINK passenger (fares across the Irish be increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to Trish Sea SEALINK passenger (fares across the Irish be increased from Nov A monthly return Fishguard and Rossi: Holyhead and Dun L will rise from £14.30 to Trish Sea SEALINK passenger (fares across the Irish be increased from Nov A monthly return Fishguard and Rossi: Holyhead and Rossi

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car

er car ferry ish Sea will November 1. n between osslare, and Laoghaire, 30 to £16.50, single goes £15.00. The n fare from 38,20. Fares enger ferry Thames beand Tilbury mort easi

is offering a pensioners' ninicruise on ander car ferry route.

PENDING DIVIDENDS

Development bank sees liquidity crisis looming in Latin America

ington - based Inter - American and foreign governments.

Development Bank. At the beginning of the Development Bank.

Pointing to the sharp rise in the share of export revenues being consumed by public sector debt service payments by the Latin American countries, the IDB says this debt service ratio is "a warning signal of liquidity problems, and its rapid deterioration cannot be

America's external public debt shot up from \$57.8bn in 1975 1979. to \$145.5bn in 1979 and that maturities shortened. In the tion takes no account of the

Northrop wins

By David Lascelles in New York

NORTHROP, the Los Angeles-

based military aircraft maker,

has been selected by the Admini-

stration as the prime contrac-tor for the U.S. Air Force's

Stealth bomber, the new genera-

tion of bomber which will be

able to avoid radar detection.

Part of the work will also go to Boeing, LTV's Vought Divi-sion and General Electric.

advanced technology and speci-

alised designs to make it vir-

tually undetectable by radar.

Although it has not yet flown

it has been on the drawing

board for some time. Air Force

testimony that they expect the

protoype to fly by 1984 and be

The stealth bomber uses

Stealth deal

financial relationships with the share in public external debt in Latin America. rest of the world. This sombre which was owed to private warning is contained in the banks rose appreciably during annual report on economic and the 1970s as a result of the drysocial conditions in the region ing up of funds from inter- have been falling. The current published today by the Wash- national financial institutions account deficit last year was

quarter of these liabilities but their share had reached 56.7 per cent by 1979. Putting the debt service ratio for the region as a whole in 1979 at 28.5 per cent and for the principal borrowers — such as Argentina, Brazil, Chile and Mexico — at 31.9 per cent, the bank says The bank reports that Latin that both percentages virtually doubled in the period 1975 to

The bank adds that the posi-

LATIN AMERICA is facing a same period service payments large and growing foreign debt grave liquidity crisis in its rose from \$6.6bn to \$25bn. The contracted by the private sector

region's international reserves probably about \$27bn, which decade private banks had been emergence of a deficit on the responsible for less than a merchandise trade account and a growing negative balance on the services account, the latter due mostly to higher interest payments. Net capital income was not enough to cover the current deficit and reserves fell by an estimated \$1.4bn. The bank says it is "imperative" that Latin America has access to foreign markets in order to boost its export earnings, and to foreign capital at the right

Taj hotel group plans Strong overseas expansion BY R. C. MURTHY IN BOMBAY

owned by Mr J. R. D. Tata, is expanding overseas in a big Corporation and \$2.5m will Through its subsidiary. Taj International, it recently equipment for the project acquired Bailey Hotel in Lon- The International Fina don. Its annual report for the year to March 31 says that Taj is negotiating with "some parties" in the UK for manage-

The Indian Hotels Company invested \$4m in Taj Lanka Hotels, which is establishing a five-star hotel in Colombo with officials have said in previous the assistance of International Finance Corporation. The cost of the hotel has risen from ready for service by the end of \$28m to \$35.50m. the decade. Development costs

Taj has raised an offshore to Rs 315.4m (\$34.85m)

THE TAJ GROUP of hotels, loan of \$1.5m from the Hongkong and Shanghai Banking come from the export of Indian The International Finance Corporation has asked Taj to

raise its contribution from \$4m to \$4.5m to match its assistance for the cost over-run. ment of hotels in that country. IHC proposes to raise \$500,000 on the international market.
The company is expanding (IHC), the corporate entity for the Taj group of hotels, has within the country. It is building a 500-room hotel of inter-

> in collaboration with Delhi Development Authority. profit margin in 1980-81. Gross revenue increased 19 per cent

national standards in New Delhi

GULF INTERNATIONAL Bank capital to BD 100m (\$265m) from BD 68m early next year to allow for future expansion, according to Dr Khalid al-Fayez, its general manager.

This would bring the capital up to its present authorised limit, he said in an interview. The bank is owned by the governments of Bahrain, Iraq, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates.

expand in absolute terms, its rate as in recent years.

The bank has now reached a assets ratio was "about right." had become more important.

Sharp reversal for Nashua

By Our New York Staff NASHUA, the U.S. copier and office products company, suffered a sharp earnings reversal in the third quarter. It earned \$900,00 on sales of \$155.2m, down from \$4.9m on

sales of \$161.7m. The company blamed currency translation losses and high

Gulf bank to increase capital

expects to raise its subscribed

Dr al-Fayez said that while

growth would not be at the same Last year its total assets grew to \$2.89bn from \$1.44bn at the end of 1979. This year was likely to close with assets of around \$4.5bn, he said.

the bank would continue to

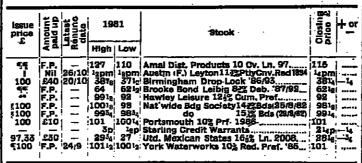
stage of growth where it needs to look more closely at return equity. Dr al-Fayez said. Pre-viously, when it was less heavily geared, profits had to come through a higher volume of business, but now its equity to he said, and return on assets At the end of June shareholders' equity amounted to \$212m, while Gulf's balance

sheet total was \$3,74bn.

EQUITIES

asue price	들기병들의		1981		Stock	E 8		6.5	90	중등	
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FIXED INTEREST STOCKS



"RIGHTS" OFFERS

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76	F.P.	13/7 13/10	12/11	7812	71	BP		
182 90	Nii	21/10	26/11	12pm'	1gpm	Foseco Minsep	2½pm 12pm	+1
12½ 10	F.P.	9/101 7/9 1	19/10	13312.	106	Jantar Laird Grp	113	¦
12	F.P.	30:9 25:9	8/1 ; 6/11	121	98 102	Morgan Crucible	111	-4
<i>3</i> 60p; 350	F.P.	9/9	9/10	550	359	Utd. Scientific Viner's Units;	452 17pm	<u>'5</u>

Renunciation data usually last day for dealing free of atamp duty. It figures based on prospectus estimate. Assumed dividend and yield. It forecast dividend: cover based on previous year's earnings. Findend and yield based on prospectus or other official estimate for 1981. Q Gross. T Figures assumed. It cover allows for conversion of shares not now ranking for dividend or ranking only for restricted dividends. It prices to holders of ordinary shares as a unicated. It issued by tender. If Offered to holders of ordinary shares as a "rights." It issued by way of capitalisation. If issued in connection with reorganisation. Morger or takeover. If introduction. It issued to former preference holders. It allotment letters (or fully-paid). It issued to former preference holders. It leads to the provisional or partity-paid allotment letters. * With warfants. It Dealings under special Rute. It Unisted Securities Market. It London Listing. It Effective issue price after scrip. It Comprising 50 Ordinary of 1p and ti of 10 per cent Loan 1988.

ACM'S BIG BELL GOLD DRILLING

Latest drilling by Australian tonne. BBD 9E produced an lonsolldated Minerals at the Big intersection on the lode of 17.1m sell gold prospect at the assaying 10.0 grams per tonne. Murchison goldfield in Western Austraila has given encouraging

Drillhole BBD SE produced a 12-metre intersection on the lode assaying 3.6 grams gold per

BBD 9D produced an intersection on the lode of 4.5m assaying 5.4 grams per tonne. Hole BBD 32A, which is the

deepest hole so far drilled at Big Bell, intersected the lodge at a vertical depth of 1,290m

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus") have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year." "Date __ ment last

Hill Semilel Nov 12 Int. 2.2 Heperii (J.) Oct 30 Int. 3.0 -Kwik: Save Nov 20 Final 2.7-Land Sace Nov 11 Int. 2.5 thers...Nov 20 Final 18.0 Allied Irish
Banks Nov 12 Int. 3.5 Lond Sect. Nor 21 Int. 1.734
*London Brick. Oct 21 Int. 1.734
*London and
Northern Oct 28 Int. 1.4
*Lupas lads ... Nor 9 Finel 8.4 Banking...Nov.17 Final 12c. ingland...Nov 5 int. 8.0

Beecham ... Nov 19 Int. 3.096 Boots ... Nov 13 Int. 2.875 Brnt. and Com. Marks and Spencar Oct 19 Int 1.5 Mothercere ...Oct 18 Inc. 1.62 Nat. Bank stralls Nov 13 Final 9.5c Property...Oct 20 Final 2.5 Powell
Duffryn Nov 20 Int. 4.7
Press (Wm.) Oct 30 Int. 0.6
Readiout Intl. Nov 18 Int. 0.55 Reed Intni. Oct 28 Int. 4:0 Renold Nov 20 Int. 2.0 Rothmans Intil Nov 19 Int. 1.0 Common Bros. Nov 12 Final 9.0
De Le Rus Nov 11 Int. 6.6
Duport Get 22 Int. hil
Eastern Producer. Nov 21 Int. 4
Entel Nov 20 Int. 225
Fight Refuelling Nov. 12 Int. 0.35
GEI Intl. Nov 18 Int. 7.76
Gerrard and Nat. Oct 19 Int. 5.0

Sainabury (J.)....Nov 5 Int. 4.5 Samuel

UBM Oct 21 Int. 2.0
Whiterend Nov 10 Int. 2.1
WolseleyHughes: Nov 14 Final 8.1 Board meeting littimated. † Flights Issue since made. ‡ Tex free. § Scrip Issue since made. † Forecast.

Share stakes

Crosfield. Oct 28 Int. 7.5

Siddeley... Oct 21 Final 3.0

Shipping...Nov 18

Stores. Oct 21.
British Sugar. Nov 13.
Brooke Bond Oct 21Burton Nov 18.
Cater Ryder Nov 10.

CCP North Sea Associates— Cluff Oil has purchased 42,895 ordinary shares and holds 2,352,495 (29,98 per cent). RCF Holdings - Bardsey's

Nat...Oct 19 Int 5.0

wholly-owned subsidiary London and European Assets— has bought 66,070 ordinary shares making a bolding of \$22,736 (9.93 per cent). Anglo-Indonesian Corporation -Board announce that they have today purchased through a subsidiary 144,000 ordinary Baracora Tea Holdings (10 per cent). Following this acquisi-

tion, Anglo-Indonesian Corporation holds 14.97 per cent.

John C. Small and Tidmas—
Zahid Industries and Investment
Company of Jeddah, Saudi
Arabia, has increased its holding (13.88 per cent).

Beatson Clark — Mr J F. B.

Clark, director, disposed of
20,000 ordinary shares in Berec

Wyndham Engineering Com- Stewart-Smith, pany—H. Stanley Jones has dis- 37,500 at 22.5p.

Lloyds Bank International, Geneva P.O. Box 638, 1211 Geneve 11 (Switzerland) Lloyds Int. Growth ... | SPACS 665.00| ... | 0.70 Lloyds Int. Income ... | SPACS 271.50| ... | 6.60

Micland Bank Tst. Corp. (Jersey) Ltd. 28-34, Hill St., St. Heller, Jersey. 0534 36281

M & G Group Three Quays, Tower Atlantic Ex: Det 12

posed of his holdings of 154.371 shares (25.72 per cent). Abbey Line (of which Mr H. Stanley Jones is a director) bas disposed of 25,329 shares (4.22 per cent). Batri has acquired 112,000 shares. (18.67 per cent). Brownhill Holdings has acquired 67,700 shares (11.28 per cent).

Steel Brothers Holdings-As a result of the purchase of 150,000 ordinary shares Tamween Holdings is interested in a total of 169m (15.18 per cent).

London and Liverpool Trust— Astlebridge has sold 119,000 ordinary shares.

Aven Rubber Co.—Max Morel (Nominees), registered holder of 190,000 ordinary shares, is having registered or will shortly be registering further shares by a further 2,000 ordinary bringing the number held to shares and holds 166,612 shares 340,000 (just over 5 per cent). Town and City Properties-On

October 7 Mr P. H. Gimson, director, exercised an option to acquire 65,000 ordinary shares at 10.5p. On October 9 Mr C. D. Stewart-Smith, director, sold

TSB Trust Funds (C.I.)

10 Wharf St., St. Neiter, Jersey (CI). 0534 75494

TSB Gir Fund Lid. 1800 83.0m 15546

TSB Gir Fund Lid. 1800 83.0m 15546

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Prices on Oct. 34. Next sab day Oct. 21.

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CURRENCIES, MONEY and GOLD

Interest rates on the merry-go-round

In the good old days when directly to base rates. short-term money in the inter-bank market was 15 per cent and for one year, changes from day to be comparatively smooth. The revisions to monetary control the situation. In the last seven weeks banks' base rates have moved three times as the in base rates was initiated with a authorities have supposedly left nudge from the Bank of England This is unfortunate for not only do erratic movements generate

A good example came to light last week when huilding societies. increased mortgage rates to 15 per cent after a four-point rise in base rates to be followed days later by a half point cut in base rates. That was on Wednesday and even since then rates have started to turn up again. The rise primarily in reaction to sterling's sharp fail. The effect was not immediate but eventually uncertainty, they present prob- sterling recovered quite hand-

lems for other structures relating somely so that domestic rate:

% p\a	Three months	% p.a.	One month	Ciose	Day's spread	Oct 16
	0.13-0.23dis		0.07c pm-0.03	1.8330-1.8350	1,3220-1.8470	u.s.
	1.50-1.70dis		0.55-0.65c dis	2,2045-2,2065	2.1925-2.2200	Canada
3.2	37₂-3½ pm	2.65	¹¹a-¹₄c pm	4 521-4.5312	4.50-4 55	Nethind.
-4.5	70-85 dis	-3.49	15-25c dis	63.75-68.85	68.40-69.10	Belgium
- 1.3	3½-5½ dis	-1.71	1½-2½ore dis	13.15-13.19	13.17-13.25	Donmark
-4.2	1.15-1.33dis	-4.68	0.40-0.50p dis	1.1565-1.1585	1,1530-1,1630	Ireland
4.3	4%-4% pm	4.75	17, 13 of om	4.10-4.11	4.08-4.14	W. Ger.
-13.49	135-660dis	-29.19	185-390c djs	115.00-118.40	116.50-119.25	Portugal
-1.70	60-95 dis	~1.20	5-30c dis	175.40-175.70	174.40-175.50	Spain
	291-331, dis	-4.54	64-94 fire dis	21774-21794	2165-2190	taly
2.3	7-54 pm		31-2ore pm	10.50-10.91	10.81-10.97	Norway
-2.6	6-7 ¹ , dis		114-214c dis	10.27-10.28	10.23-10.35	France
3.44	91-81 pm		31-21 ore om	10.16-10.17	10.03-10.19	Sweden
	9.10-8.30 pm		3.40-3.10v pm	4221-4231-	420-428	Japan
	2312-1312 pm		12-7gro pm	28.75-28.80	28.30-26.90	
4.8	43-37 pm		13-13c pm	3.421-3.4312	3.41-3.46	Austria Switz.

Six-month forward dollar 0.60-0.70c dis, 12-month 1.20-1.40c dis.

THE DOLLAR SPOT AND FORWARD										
Oct 16	Day's spread	Close	One month	% p.s.	Three months	". p.a				
UK† Ireland† Canada Nethind. Belgium Denmark W. Gar. Portugal Spain Italy Norway	64.00-64.70 95.10-95.90 1177-1192 5.9200-5.9610	1.8320-1.8350 1.5770-1.5863 1.2028-1.2031 2.4710-2.4760 37.54-37.56 7.1200-7.1990 2.2370-2.2330 64.40-64.70 95.65-95.75 1189-1190\(\) 5.2300-5.9400	0.07c pm-0.03 d 0.7C-0.50c pm 0.32-0.35c dis 0.65-0.55c pm 2-10c dis 0.70-0.95ore dis 0.86-0.80pf pm 50-210c dis 7-15c dis 5-62- lire dis 1.40-1.00ore pm	4,93 -3,34 2,90 -1,91 -1,38 4,45 -24,22 -1,38 -5,79 2,43	25-45 dis 17-19 dis 4.10-3,70 pm	3.93 -2.44 -3.66 -2.93 -1.00 -13.04 -6.04 -2.60				
France Sweden Japan Austria Switz.	5.5800-5.6300 5.5109-5.5429 230.25-231.75 15.58-15.72 1.8330-1.8820	5.6025-5.6075 5.5250-5.5350 230.45-230.55 15.66-15.67 1.8695-1.8705	0.70-1.20c dis 1.60-1.45ors pm 1.30-1.65y pm 6.20-4.70gro pm 0.82-0.72c pm	3.31 8.98 4.17	2.75-3.50dis 5.45-5.30 pm 5.15-5.00 pm 14 ¹ ₂ -10 ¹ ₂ pm 2.56-2.48 pm	3.85 8.81 3.19				

eased back a little and base rates of the authorities' funding fell half a point. Now sterling is starting to weaken and unless someone changes the rules the game could go on indefinitely. Sterling's ability to hold its

own while rates decline will U.S. rates are hehaving. Recently U.S. rates slipped below corresponding UK rater but the effect on sterling was imperceptable. This may have reflected growing speculation that U.S. rates are set to reach record levels early next year. True or not, one can hardly ignore the continued high level

The moral of the story could he that little should be assumed just hecause base rates fall half a point—U.S. prime rates have a nasty habit of halving or doubling over remarkably short periods. Given a free rein and a chance to acclimatise, market forces should ensure that base rates remain static for only short periods so that building societies and the like may well have to adopt a more flexible approach or became part of a large and expensive merry-go-round.

·	Oc	t. 16	Oct. 15			
	Go	d Bullion (fine ou	nce)			
Opening Morning fixing Afternoon fixing	\$44112.4421g \$441,25	(£242 ³ 4-243 ³ 4) (£240-240 ¹ 2) (£239,458) (£242,089)	\$4431 ₂ .4451 ₂ \$447.448 \$446.85 \$446.65	(£2381 ₂ -2393 ₄) (£2391 ₂ -240; (£240,048; (£240,005)		
í I		Gold Coras				
Krugerrand	\$120.121 \$49.50 \$458.461 \$1081::1091: \$122.124 \$122.124 \$134.138 \$550.553	(£6514-66) (£263 ₄ -2714) (£2491 ₂ -251)	\$119-122 \$48-51 \$48-51 \$48-51 \$108-110 \$123-125 \$123-125 \$134-138 \$550-563 \$430-433	(£2453, 247) (£1253, 1271 ₂) (£64.651 ₂) (£2553, 271 ₂) (£3451, 247) (£58.59) (£661, 671 ₄) (£731 ₂ .741 ₂) (£232, 741 ₂) (£2322, 234) (£332, 234)		
OTUED CI	IDDENCI	re				

Oct. 16	£	\$		£ Note Rates
Argentina Peso.			Austria	28,55-28,95
Australia Dollar.				74,75-75,75
Brazil Cruzeiro				13,17-13,32
Finland Markka,		4.4020 4.4040	France	10.22-10.37
Greek Drachma	'101,339-104,441	56.30-56.60	Germany	4.0812.4.1312
Hong Kong Dolla	.,10.981 ₂ -11.013 ₄	6.01-6,02	Italy	2165.2250
iran Rial	. 146.50*	79,20	Japan.	424-429
KuwaitDinar(KD) 0.515-0.521	0.2817-0,2820	Netherlands	4.5114-4.5614
Luxembourg Fr	68.75-68.85	37.54-37.56	Norway	10.89-11.01
Malaysia Dollar	.4.1770-4.1870	-2.2850.2.2900	Portugal	116-13D
New Zealand Dir	. 2.2235 2.2285	1.2135-1.2145	Spain	172-184
Saudi Arab. Riya	1 6.26-6.32	3.4175-3.4205	Sweden	10.13-10,22
Singapore Dollai	. 3.8140 3,8240	2,0865 2,0915	Switzerland	3.41-3.45
Sth. African Rend	11,7525-1,7545	0,9565-0,9565	United States	1.82 1.84
U.A.E. Dirham	. 6,73-6,79	5.6700-3,6750	Yugoslavia	79.82

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Oct. 16	Sterling	U.\$. Dollar	Dollar Dollar	Dutch Guilder		West German Mark	French France	Italian Ura	Belgian Franc	Japanese Yei
Short term 7 days' notice. Month Three months Six months One Year	165a 157a 16-161a 15-161a 16-1-16.2	15-15-14 15-14-15-12 15-12-15-14 16-14-16-15 16-14-16-14 16-14-16-14	17-18 17-18 185 ₈ -19 185 ₆ -19 185 ₉ -19 185 ₉ -19	121g-1234 121g-1234 121g-1258 121g-1258 121g-1258 121g-1258 121g-1258	75g-81 ₂ 734-814 1012-1012 105g-1034 105g-1034 10-101 ₈	1134-1178 1131-1178 11-1118 11-2-11-2 11-2-11-2 11-1115	17-171 ₂ 17-171 ₂ 171 ₂ -18 18 185 ₄ 184-191 ₂ 185 ₄ -191 ₂	161 ₂ .191 ₂ 181 ₂ -31 20-22 311 ₂ .221 ₈ 22-23 22-23 4	12-16 14 lg-16 lg 17 lg-18 lg 17 lg-19 lg-	6-61g 65g-65g 67g-71g 73g-75g 71g-71g 77g-81g
SDR linked o	deposits: one	month 13 ²² 26-14	per cent; t	hree months 14	4-145 per cer	nt; six months	14's-14's per c	ent; one vear	14%-14% per	cent.

The following naminal rates were quoted for London dollar certificates of deposit; one month 15.30-15.40 per cent; three mormonths 16.10-16.20 per cent; one year 16.10-16.20 per cent;

FT LONDON INTERBANK FIXING (11.00 a.m. OCTOBER 16)

3 months U.S. dollars	6 months U.S. dollars	The fixing rates are the arithmetic means, rounded to the nearest one- sixteenth, of the bid and offered rates for \$10m quoted by the market to five
bid 16 1/4 offer 16 3:8	bid 16 1/2 offer 165/8	reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.
		

LONDON MONEY RATES

Oct. 16 1981	Gertificate of deposit		Authority deposits	negotiable bonds	House Deposits		Discount Market Deposits	Treasury	Eligible Bank Bills &	Fine Trade Bills ¢
Overnight		12-153	161 ₂₋ 155 ₈		-	1512-16	14-15&			7-4
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7 days notice		1512-187g	1534-157g	1 – 1	157g	157 ₈ -164	16-15a	·	- :	–
One month	161g-1512	157g-161g	1534	168g-161g				164-15%	15&	164
Two months	16 կ. 15 🗓	157a 161a		1634-16	161a	164		158-151		16-1
Three months		157a 16ta	155,	164a-16	161g	163e		15%-15%		1518
Six months		157a-161a	1534	1634-1512	161g	1008		10.8-1010	1478	15 2 151e
Nine months		154-16		164-16	16	. – .		i I	- 1	19.6
One year		155, 16	155a	16.153.	157g	1	_	! -	- ;	_
Two years	*0.8.70-4	70-1-40	15 is	70-13-4	721B	ſ 	_	! -	– 1	- _
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Local authorities and finance seven days' notice others seven days fixed. Long-term local authority mortgage rates commonly three years 15% per cent; four years 15% per cent; five-years 15% per cent. • • Bank bill rates in table are uying rates for prime paper. Buying rates for four-month bank bills 15% per cent; four-month trade bills 15% pe

•				_
	Oct. 15	Bank rate	Special Drawing Rights	European Currency Unit
	Sterling U.S. S. Canadian S. Austria Sch. Belgian F. Danish K. D mark Guilder French Fr. Lira Yen Norwyn: Kr. Spanish Pta. Swedish Kr. Swisa Fr. Greek Dr'ch.	13 11 7;2 9;3 19 6;4 9	2,85667 6,49814 1374,47 266,463 6,87237 110,535 6,39188 2,16508	0.592377 1.08849 1.30978 17.0730 40.8348 7.93715 2.43496 2.69021 1295,31 251,769 6.46568 103.461 6.02544 2.04473 61,4672

CURRENCY RATES

Assicurazioni SENERALI S.R.A. OFFSHORE & **OVERSEAS-contd.**

| Sterilog* | 1.756 | 70.88 | 70.81 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 | 1.756 |

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هكنامن الأجل

RESIDENT ACCORDING TO THE PROPERTY Continued INVESTMENT TO THE PROPERTY CONTINUED IN THE PROPE Financial Times Monday October 19 1981 23 INDUSTRIALS—Continued INSURANCE—Continued PROPERTY—Continued INVESTMENT TRUSTS-Cont. OIL AND GAS-Continued | Section | State | St Stack Price at Not Car Gra PIE Price 2 Net Char Gars PIE The Nikko Securities Co., (Europe) Ltd. Royex House, Aldermanbury Square, Lundon, EC2V 71), England

FINANCIAL TIMES

Monday October 19 1981



Crucial phase for Thatcher

Cabinet enters a crucial phase this week as Parliament resumes sittings and the both these counts would be Cabinet begins its annual taken as an indictment of Mrs review of public spending.

Senior Ministers disenchanted with the Government's economic strategy will try to keep up the momentum generated at last week's Conservative Party conference, where in terms understood by all except perhaps the rank and file they declared their growing lack of confidence in his strength of the strength with the strength of the strength of the strength with the strength of the streng Mrs Margaret Thatcher's present

Two events this week are likely to help them step up the pressure in the short term.

MINISTER's Secondly, the Government is tary, Mr Peter Walker, Agricul- elections to backbench comstruggle to retain control over expected to lose the Croydon ture Secretary, and somewhat mittees, votes on minor legislaincreasingly rebellious North-West seat in Thursday's more equivocally Mr Francis by-election.

> Fulfilment of expectations on taken as an indictment of Mrs Thatcher's leadership far more significant than the enthusiastic but predictable support of conference delegates.

In the longer term the battle to turn the Government round this autumn will focus on the to confine their Cabinet colleagues to a strictly limited set of alternatives are likely to meet strong resistance.

Until last week, resistance in First, the October unemployment figures to be announced
on Tuesday are expected, for Foreign Secretary, Mr James
the first time, to be over 3m. Prior, Northern Ireland Secre-

Pym. Leader of the Commons.

Since the conference Mr Pym and Mr Michael Heseltine. Environment Secretary, appear unequivocally to have joined this group, and the position of a number of senior Ministers, including Mr William Whitelaw, Home Secretary; Mr Michael Jopling, Chief Whip; Mr Patrick Jenkin, Industry Secretary; and Mr John Biffen, Trade Secretary is becoming increasingly ambiguous.

Mounting opposition on the backbenches is likely to become increasingly outspoken, especi-ally among MPs with uncomfortably small majorities, if the Government receives a humili-

ating defeat at Croydon.
There is talk of signals to the Prime Minister in the form of regions of Wales.

tion, and above all in moves to find a candidate to oppose her for the party leadership.

The purpose of such a con-test would be not to remove Mrs Thatcher, but to allow MPs to register a carefully calculated degree of discontent.

Robin Reeves writes: Welsh Liberals and Social Democrats have agreed to fight between them all 36 Welsh Parliamentary seats at the next General

A 12-member Liberal-SDP steering group, meeting in Llandrindod Wells, Powys, at the weekend to consolidate the alliance, agreed on "broad parity" in number of candiparity" in number of candi-dates fielded for the whole of

Trouble for Foot on Benn's role

By Elinor Goodman,

Lobby Correspondent
MR MICHAEL FOOT, the Labour leader, is facing strong opposition to his ideas for accommodating Mr Tony Benn, from Labour rightwingers and moderate trade unionists on the party's National Executive Commit-

A group of unionists on the executive is believed to have told Mr Foot that they are not prepared to see Mr Benn retain his chairmanship of the party's influential home policy committee, and that Mr Eric Heffer, once Mr Benn's strongest ally on the executive, should be moved from the chairmanship of the committee responsible for party

The Right-wing has so far failed to find a candidate for Mr Benn's job who can get enough votes from the Trihunite Left-wingers who now hold the balance on the executive, but their opposition to Mr Benn is indicative of the problems Mr Foot faces in trying to get acceptance for his view that Mr Benn has a posi-

tive role to play. The drive for unity within the Labour Party is probably stronger now than at any time since Mr Foot became leader. But some on both the Right and the Left are determined to have their revenge and some of Mr Benn's supporters are now saying that even if be does not stand for the deputy leadership next year,

another Left-winger should. Some of Mr Benn's supporters seem set to use a meeting of the Tribune group tonight to vent their fury on those members who either abstained in the second round of the deputy leadership centest or who voted for Mr Healey. They may also oppose the election of Mr Norman Ruchan as the group's vicechairman on the ground that he abstained.

So far two of the Leftwingers whom the Right had approached to stand for Mr Benn's job-Neil Kinnock and Dame Judith Hart—have indicated that they are not prepared to stand. It is not clear is prepared to stand against Mr Heffer.

Some right-wingers are saying that Mr Foot's attitude on this issue could determine whether they go along with his wish to get Mr Bean elected to the Shadow Cabinet this autumn. Mr Benn, who will this week attend his first Shadow Cabinet meeting since his showdown with Mr Foot last April, has still not decided finally whether to

not, bliss could become clear tomorrow when, after a gap of six months, the trade figures UK TRADE make their reappearance. They vanished, of course, as a result of the civil service dispute, and even after the publication of the September figure tomorrow afternoon a big gap will remain in the record since the last figures appeared in respect of February. It will be a while yet before the statistical backlog has Do the figures matter? 'As far as the financial markets are concerned, the trade returns are price-sensitive only when they are bad. A few years ago the monthly announcement would

THE LEX COLUMN

An end to the

trade gap

Whether ignorance is, or is

be eagerly awaited by the gilt-

edged market for its clue to the pressure on sterling and there-

fore to interest rate policy. But

last year's swing into huge monthly surplus freed the Government to follow other priorities and the trade figures

were brushed aside by the

When last heard of, the

visibe trade figures were on the crest of a remarkable wave. In

January and February, taken

together, the surplus was over

£1bn and the invisible surplus was also very high for the first quarter at £1.3bn. That pointed

to an overall current account

surplus for the first quarter of

Most economists, however,

have been expecting a sharp

deterioration in this picture

during the rest of 1981. Import

volume is likely to recover

sharply as destocking tails off.

Export deliveries will be depressed, after a time lag by the loss of competitiveness suffered by British industry

when sterling was high, and by

the weakness of many overseas markets. And it is known that the surplus on invisibles fell back to £0.4bn in the second

Since early in the year sterling has weakened significantly,

first against the dollar and more recently against the main

Continental currencies. That is prima facie evidence for

some worsening of the current

account, though of course capi-

tal outflows may well have been much more influential.

the order of £3bn,

quarter.

been cleared.

country has remained in visible surplus, albeit at a significantly lower rate than at the start of Japan the year imports from Europe have gone up sharply, but exports to the U.S. have been strong.

Certainly the gilt-edged mar-

ket is expecting that the Sep-tember figures will show a modest visible surplus — say of the order of £100m. A deficit would therefore come as an unpleasant surprise — although it has to be recognised that the monthly figure is liable to large random fluctuations and the true trend will not emerge for some time yet. Meanwhile the key point is that the more depressed the UK economy remains, and the more persis-tent is the destocking phenomenon, the better the trade figures are likely to look.

Leasing

The Accounting Standards Committee sounded fairly confident on Friday that its proposed new standard on leasing would be accepted with less than fanatical opposition. But this draft has not been in gestation for six years for purely academic reasons. The sting is in the requirement for lessees to capitalise leased assets in their balance sheets, along with a balancing liability for rental payments. This would inevitably impose an upward twist to disclosed debt/equity gearing ratios in the company sector, a change which even the suggested transitionary period of three years will do little to render palatable. Of course, the Brokers Wood Mackenzie standard will do nothing to have done some sleuthing change reality. It will simply amongst the trade statistics of force the disclosure of liabilities

other countries — they have which are already there. ... that was enough to send prices found nine which publish figures for trade with the UK leased by members of the shares which performed so — and have made an attempt to reconstruct the missing data. Is currently of the order of beavers sufferers. So with such Coverage is only about 50 per figure of which performed for the order of beavers sufferers. So with such contracts the contract of the order of t Coverage is only about 50 per 55½bn, of which perhaps £45m a high level of margin debt still is being used by the commercial hanging over the market, fundadugust, but is enough to allow the brokers to suggest that the

Drew estimates, this suggests [1] that total borrowings may go up on average from about 40 per cent to 50 per cent of share-holders' funds.

The published balance sheet

of the least profitable companies are likely to be the worst hit since their lack of taxable capacity has encouraged a greater reliance on leasing than direct capital investment. If the draft goes through, the pressure to avoid capitalising

leased assets may in some cases be considerable. And it, would not be surprising, in such an impositive market, to see the development of new forms of leasing that get round the

The Tokyo stock market continues to dety the sound funda-mentals of the Japanese economy. The Nikkel-Dow average shed 4.6 per cent in three days last week, leaving it dangerously close to the level reached after the late September crash. It now stands roughly

10 per cent below the record
high of 8,019, struck only two clies deal

months ago.

The September fall could be traced fairly directly to shake outs in other stock markets but, even though London and New York looked jittery last week, the latest decline was over-whelmingly a domestic pheno-At the heart of the problem sechanges

was a continuing rise in margin debt. The amount of stock bought on margin by Japanese investors totalled YI,800bn on October 19, roughly 2 per cent of Tokyo's market capitalisation. Some securities analysis fear that the figure for last week fis foil CO could be even higher.

Sharp falls like that witnessed at the end of September normally produce a rapid liqui-dation of these long positions. This time they have actually risen slightly. Private investors have presumably been hoping that non-residents who were net sellers of a record Y158.7on of stock last month, would start

buying again.
Some Japanese holders have been obliged to sell in order to meet collateral requirements which cannot be relaxed any further without breaking Ministry of Finance guidelines. In a very thin market last week,

Dixons complains of 'scare tactics'

DIXONS PHOTOGRAPHIC, the photographic and electronics retailer, has accused British Telecom of using scare tactics and obstructing the liberalisation of the telephone monopoly lifted in the British Telecommunications Act this summer.

The company, which has 240 outlets, will announce this week that it will sell a range of five computer " telephones made in Hong Kong, with facilities such as abbreviated dialling for regularly called numbers and a memory for the last number The telephones, costing from

£30 to £100, will not have British Telecom approval, which means it will be illegal to use them on the public network. Mr Mark Souhami, managing director of Dixons, said: "We always buy British whenever we can, but no British manufacturer will talk to us. This is another example of official policy blocking the oppor-tunities created by the new

Dixons, which will launch its phones on Friday, believes that the British manufacturers are reluctant to upset British Telecom, their major customer, by supplying competitive equip-

The British Telecommunications Act, passed this summer, allows companies licensed by the Department of Industry to vidingtheymeetcertaintechsell telephone attachments providing they meet certain technical standards.

The British Standards Institute has been asked to set the technical standards for the apparatus and the British Electro - Technical Approvals Board will test it to see if it

meets the standard.

But the BSI, which has five committees to formulate standards, is unlikely to produce any standards until next spring. Until then, approval of equipment which can be connected to the telephone network remains

Several small manufacturers and importers have complained bitterly that British Telecom has been taking advantage of the delay in setting technical standards. British Telecom has been sending warnings with bills and advertisements explain the penalties for using unapproved equipment on the public network.

More than 250,000 illicit tele-

phones are believed to have been sold in Britain through outlets ranging from Harrods. the London department store, to small specialist shops.

Dixons, which submitted its telephone to British Telecom for approval, compares the situation with Citizens' Band radio. where there are so many illegal sets being used that the law is virtually unenforceable.

Continued from Page 1

last year's total of about 80 tonnes, when the Soviet Union

held back production from the

foreign exchange reserves.

These have been depleted by

disastrous 1981 harvest; aid to

Poland; and lower prices for oil

grain imports because of the deficit.

150 tonnes or more.

Russian gold

far this year between 100 and Bank in Pretoria has just

to have been sold in the past to the lowest for seven years.

Bankers expect that South

cast that Soviet sales for the whole of 1981 may approach lines with Western banks to 200 tonnes, more than double last year's total of about 80 swaps," under which it effective.

would go up further.

The Kremlin has ordered said it is prepared to carry out higher sales in the last few such swaps, last activated in the mid-1979s, to supplement other finance

Some Western banks may not risen more since the price

also be less willing to advance hit a 21-month low in August

credits, in view of the general of about \$390 an ounce. In disarray in Comecon economies. spite of lower U.S. interest

largest gold producer, has tension, the bullion price is still

faced the need to sell more just below \$450 an ounce, more

this year because of deteriorat- than \$400 below the peak of

The Reserve January 1980.

South Africa, the world's rates and rising Middle East

market in the hope that prices loans over a fixed period.

50 tonnes or more. announced that the foreign More than half this appears exchange reserves have fallen

British Telecom to market U.S. electronic 'automated office'

BRITISH TELECOM has linked an exhaustive six month evaluawith a U.S. computer bureau to market advanced "automated office" services, including elec-tronic mail and files management, throughout the world out ide North America.

The move takes British Telecom into a highly competitive and fast-growing market. The services will be available in the UK using U.S. technology licensed by British Telecom, from January.

The state-owned telecommunications group's partner in what is thought to be the first deal of its kind is Dialcom, a smali computer bureau which had a turnover last year of \$6m (£3.3m).

The technology involved will provide companies with the facilities to send messages electronically from one office to another, inland or overseas, to file and manage documents, and maintain and update executive

its own marketing operation in the U.S. and Canada, is believed to have about 30 per cent of Steel.

electronic office associate after telex network.

tion by consultants Joan de Smith and Partners.

The Dialcom package is believed to have been rated significantly higher than the chief competition, also from U.S. companies: Comet from Computer Corporation of America (marketed in the UK by British Leyland Systems)

and GTE's Telemail. Heading the new operation will be Mr John Morris, busi-ness development manager in Telecom's systems marketing executive.

The service will run on U.S.-made Prime minicomputers based in the London area. Telecom already offers an

electronic message service through Prestel, its viewdata service. The new service, Mr Morris said, would be complementary. "The Prestel service is suited to short memoranda; the Dialcom package offers a vastly more sophisticated range Dialcom, which will maintain of services."

These include a "priority" facility for urgent messages. If the company is a subscriber to Dialcom, said: "It is better for the total market for electronic radio paging, the system will a company to experiment with mail services in the U.S. Its automatically bleep the intend- and build up office automation customers include Westing- ing recipient warning them to using a bureau. When the house, Citibank and Bethlehem inspect the contents of their economics dictate going it alone. It was chosen as Telecom's the system will be linked to the licence the technology

It will also correct spellings automatically. The U.S. dic-tionary on the Dialcom system is currently being converted to Queen's English.

Telecom has yet to decide on charges for the service, but Mr Gordon Pocock, the group's senior marketing director, said it would be "aggressive."

The announcement of the new service coincides with the start of the International Business Show which opens tomorrow in Birmingham. A variety of automated office systems will be on show all of which could be seen as competition for the Telecom Dialcom service.

Mr Pocock said: "We foresee rapid expansion of this service and will price it accordingly. It will be highly competitive, simple and based on usage."

Telecom's marketing approach will be based on the fact that most companies are nervous of the commitment in time and money needed to set up office automation.

Mr Robert Ryan, president of electronic mail box. Next year, we would be prepared to subindividual companies."

Joint bid to build U.S. trainer jet

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

has 40 per cent of the U.S. the French and West German AV-8B Advanced Harrier jumpjet fighter programme worth \$1.4bn (£765m), is bidding for a share of another major U.S. military aircraft venture, the VTX-TS programme.

This is a plan to provide the costing over \$6bn.

The U.S. Navy will require 466 aircraft, and the U.S. Air Force 590. But sales to other countries could result in orders for at least another 600 aireraft.

To bid for this deal, British Aerospace has joined once again with its Harrier partner, McDonnell Douglas of the U.S. They have made a joint submission to the Pentagon based on the British Hawk trainer which is already in service with the Royal Air Force and overseas countries.

Competition for the U.S. order is tough, however, with four other big groups involved. Grumman, a major builder of fighters, has joined with Beech, a major builder of light civil aircraft. Lockheed has joined with a consortium comprising Dassault of France and Dornier

Bankers expect that South

tively exchanges part of its gold holdings for currency

borrowings needed to finance

this year's current-account

cited by dealers as one im-

portant reason why gold has

Higher Russian sales are

Northrop has linked with its fellow U.S. group, LTV. Both have long experience of military aircraft production. Another major military aircraft builder, Rockwell, which is building the B-1 supersonic U.S. armed forces with more building the B-1 superson than 1,000 training aircraft, bomber, is also in the fight.

The U.S. Government is expected next month to whittle these groups down to two. Those will then be expected to submit more detailed proposals, and to respond to an intensive U.S. Navy and Air Force programme designed to extract from their submissions the most cost-effective solution to the armed forces' future train-

ing programme. Because British Aerospace the VT. and McDonnell Douglas can ahead. already show a fully opera- More tional aircraft in the Hawk trainer, they have strong hopes of becoming one of the semifinalists in the contest.

The U.S. armed forces are cheaper than starting from of West Germany which builds British Aerospace and Mc- the rest.

Continued from Page 1

• Increased charges for the

tacles, prescriptions and dental

All these ideas are con-

disagreements the Government would undoubtedly face strong

the real value of social security

The likely time-table is that, after a preliminary discussion tomorrow, there will be a series

of further Cabinet meetings

leading to an announcement by

Sir Geoffrey Howe, the Chan-

commitments to additional em-

reflects a combination of factors. higher

capital investment by particular rates in state industries. This repre- jections,

achieve; and

benefits.

forecasts.

Treasury plan

current cuts will be hard to sents, however, apparently less

Health Service, covering spec- projected higher borrowing by

troversial. Aside from Cabinet by the recession, and higher

backbench opposition to cuts in revised estimates of the cost of

cellor, in late November. The sion, because the economy has statement will also include the moved more or less as assumed

Treasury's short-term economic in the medium-term strategy

The £6.5bn excess of public Unexployment next year, spending above desired levels however, could be slightly

Some represent Government expected. The Treasury may

ployment schemes and to higher a gloomier view of interest

last March,

BRITISH AEROSPACE, which the Alpha-Jet in service with Donnell Douglas will find themselves in the final run-off against the combination of Lockheed and Dassault/Dornier with the Alfa-Jet.

The semi-final stage is expected to last about two years. During this time the contestants will have to put their aircraft through a long series of severe tests to meet exacting U.S. requirements.

The winner will be selected in October 1983, and will be awarded a "full scale development contract" with production aircraft expected in service by

March 1987.

Despite budgetary constraints in the U.S., which have threatened the number of projected new military programmes, British Aerospace and McDon-nell Douglas are confident that the VTX-TS programme will go

More than 170 Hawks have been bought by the Royal Air Force. Another 50 are in production for Finland.

believed to be much more for the winning aircraft to be interested in an off-the-shelf built substantially in the U.S. aircraft because this would be Should the Hawk be chosen. scratch on a new design. For 60 per cent of the aircraft, this reason, it is believed that British Aerospace would build

than a fifth of the total.

About one-third consists of

nationalised industries, for investment and to meet both

the shortfall of revenue, caused

wages.
Part of the rest consists of

some programmes, notably

defence equipment and roads, over and above the inflation adjustment provided by the Treasury. A variety of new

schemes has also been proposed.

is directly caused by the reces-

sion, because the economy has

than

now have been forced to take

rates in its debt-interest pro-

previously

Relatively little of the excess

stand for electior

Under U.S. military procurement rules it will be essential McDonnell Douglas would build

Weather:

UK TODAY

RAIN and showers generally. Clearer weather may reach all but Southern districts later. London, Southern England and Channel Islands Bright intervals at first, but

Bright intervals at first, but cloudy with rain later. Max. 14C (55F).

Rest of England and Wales Cloudy with outbreaks of rain, becoming clearer later. Max. 13C (55F).

Scotland and N. Ireland

Sunny intervals and showers.

Max. 10C (50F).
Outlook: Showers, heavy at times, and sunny intervals. Wintry over high ground.

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Athens	5	27	81	L. Ang.	F	14	57		
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Boirut	S	27	81	Majorca	S	27	81		
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Budpst.	ŝ	15	53	Naples	C	27	81		
Cairo	F	21	70	Nwcstl.	F	26	79		
Cardiff	Ė	12	54	N Yorkt		10	50		
Cas b'ca	F	26	79	Nice	S	12 23	54		
Cape T.	ś	26	79				73		
Chica.t	č	20	46	Nicosia Oporto	S	29	84		
Cologna	č	15	59	Osio	S	18 5	64 41		
Cpnhgn.	č	.2	48		Č	14	57		
Certu	š	27	81 I	Porth	F				
	č	12	54			17	63		
Denvert	F	10	50	Prague	F	13	55		
Dubin.	Š	24		Ryksyk.	Č	.3	37		
Dbrvnk.		9	75 48	Rhodes	S	25	77		
Ednbgh.	Ē	25		fo'L oig	Č	21	70		
Fare	F		77	Rome	š	24	70		
Florence	S	22	72	Salzbrg.	F	21	70		
Frankft.	C	11	52	S'ciscot	F	11	52		
Funchal	C	22	낌	Stokhm.	S	6	43		
Geneva	ē	19	66	Strasbg.	С	19	68		
Gibrltr.	F	21	70	Sydney	R	16	61		
Gl:59'W	С	9	48	Tangier	F	28	82		
Gʻmsey	С	10	50	VivA leT	S	28	22		
Helsinki	C	3	37	Tenerite	C	24	75		
H. Kong	S	30	88	Tokyo	č	22	72		
Innshrt.	S	18	64	Tr'ntot	S	11	52		
Invensa.	è	10	50	Tunis	š	28	82·1		
1.o.Man	F	11		Valencia	č	25	77		
Istanbul	s	21		Vanice	F	14	57		
Jersev	C	11	52	Vienna	C	11	52		
Jo'burg	Č	18	64	Warsow	Ř	Ē	43		
L. Pims.	F	24		Zurich	Ë	19	66 I		
			'		•	10	~ !		

C—Cloudy, F—Fair, Fg—Fog. H—Hail.

From the House of **BELL'S**



Algence links

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